



C's

S

ration hopes

will have brought

profits, and added

nearly £1bn, to a

total of around

per cent.

find the value of

SACO's reserves

is above the

£30 a barrel, or

a high value of

£20 as a com-

monly value less

than £10. The

oil price was

which looks

at term.

I probably take

for Parliament

the sale to go

out of the

a convincing

a clear deci-

ment's role in

the new EC

feasible date

may be the best

which suggests

a cut to fit the

a summing up

paid on the

BP offers

financial year

ing rift

was some sort of

in between the

the production

NOC. Trading

an independent

on exploded

presumably be

with an am-

At the moment

rift between the

and BYOC Tris

or the new con-

carrel, but we

to each BYOC

any sales of

in the spot mar-

ket price.

Gloomy picture

India's newly sworn

Minister Indira

said she was

assuming office in the

wake of a severe

acute

shortages add 18

months of

strained

industrial

relations.

"The overall picture

of the economy is

shocking," she said.

Page 2

Tito problems

Doctors attending

President

Tito of Yugoslavia

said the

operation on blood vessels in his

left leg had not been

as successful as hoped.

However, they added that the President

87 was in good health.

Hostage hopes

Two ambassadors held

hostage at the

occupied Panamanian

embassy in San Salvador

may soon be released

said their

captors, members of the Left-

wing February 28 Popular

League, who occupied the

embassy on Saturday.

Page 4

Begin's warning

Israeli Prime Minister Begin

speaking to the British Conser-

ative Friends of Israel in

Jerusalem, said that any

Palestinian state created in the

Israeli-occupied West Bank and

the Gaza Strip would soon

become a Soviet satellite.

Meccano bid

The Maharishi Mahesh Yogi

who runs an international centre

for transcendental meditation

plans to buy the Meccano

factory in Liverpool, owned by

Airtex Industries. Page 6

Kelly report

Pathologist Dr John Torry, who

conducted a post mortem into

the death of 53-year-old Huyton

labour James Kelly who died

last summer while in police

custody, said in a report

distributed to MPs that his injuries

were consistent with a severe

beating.

Briefly...

John Paulson, jailed for seven

years on corruption charges in

1974, has been discharged from

bankruptcy.

Two men died when their Army

Air Corps light plane came down

at the intersection of the M3

and the A30 near Basingstoke.

Armed raiders was shot by police

during a robbery on Worcester's

main postal sorting office.

Three people were killed in

road accidents in the North-west

of England during freezing rain

and ice.

Page 27

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise

indicated)

RISSES

Supra

Tate & Lyle

Tilling (T.)

United Engineering

United Scientific

Wimpey (G.)

Aran Energy

Central Pacific

Brentall Beard

Grand Metropolitan

GUS A

Hogg-Robinson

House of Fraser

ICI

Kelsey Inds

Kenning Motor

Ladbrooke

Land Secs

Lonrho

Mysun

News International

Provident Financial

Restmor

Stakis (Reo.)

FALLS

Elliott (E.)

Kitchen Queen

2000-03 A 299.5

Associated Paper

Bakers Household Stores

Concise Riotinto

Doornfontein

Free State Geduld

Kloof Gold

Lorraine

Minerals F221

Nedbank

Preston

Samantha

Southwest

Venterpost

Western Deep

114%

13%

14%

15%

16%

17%

18%

19%

20%

21%

22%

23%

24%

25%

26%

27%

28%

29%

30%

31%

32%

33%

34%

35%

36%

37%

38%

39%

40%

41%

42%

43%

44%

45%

46%

47%

48%

49%

50%

51%

52%

53%

54% ..

OVERSEAS NEWS

Pakistan says U.S. aid package is not enough

By DAVID HOUSEGO IN ISLAMABAD

PAKISTAN has told the U.S. that the proposed American package of military and economic assistance is insufficient.

The U.S. proposals to strengthen Pakistan after Russia's invasion of Afghanistan were outlined at the weekend to a senior Pakistani mission to Washington led Mr. Agha Shahi, the foreign affairs adviser. The mission returned to Pakistan yesterday.

Mr. Agha Shahi is understood to have told the U.S. during talks with Mr. Cyrus Vance, the Secretary of State, and President Carter, that the dangers for Pakistan of inadequate assistance were that it would make the country more vulnerable to Soviet pressure without giving it the means to resist it.

Mr. Shahi's response, however, should be seen as an opening bargaining counter. Pakistan, having been denied U.S. aid since early last year because of its nuclear ambitions, is clearly determined to extract as much as possible as the price of rejoining the western camp.

Officials here also insist that Pakistan must have assurances that it can count on continuing U.S. deliveries, both to re-equip its armed forces and to maintain and update the military technology it buys. The Pakistanis are seeking a waiver from the congressional ban on arms sales to Pakistan, which stemmed from its nuclear policy, or guarantees that will not leave Islamabad dependent on the changeable policies of successive administrations.

Pakistanis say they cannot afford to risk the curbs on arms supplies that were imposed during wars with India and last year.

The details of the package are not known but Pakistan is seeking a further viewpoint to Lord Carrington, Britain's Foreign



Gen. Zia: a price for renewing links.

with Mr. Agha Shahi were Gen. Ghulam Gilani Khan, secretary-general of the Defence Ministry and General K. M. Arif, the President's military adviser.

The Pakistani delegation expects negotiations with Washington to be completed within three weeks. The package is part of broader assistance that Pakistan is seeking from China, its Moslem allies particularly Saudi Arabia, and western nations. Both Mr. Shahi and President Zia ul Haq will put the Pakistani viewpoint to Lord Carrington, Britain's Foreign

Minister.

Bangladesh reshuffle postponed

By Syed Kamaluddin in Dacca

GENERAL Zia-ur-Rabman, President of Bangladesh, has postponed plans to purge his cabinet and the ruling People's Action Party because of uncertainties produced by the landslide electoral victory of Mrs. Indira Gandhi in neighbouring India.

General Zia earlier this month removed Mr. Moudud Ahmed, the Deputy Prime Minister, in the interests of the party. A Cabinet reshuffle was thought to be imminent, as well as the dismissal of six MPs from Gen. Zia's parliamentary party.

However, the Indian election result creates new and more pressing worries. Before the elections, it was widely believed that victory for Mrs. Gandhi would damage the already poor relations between Bangladesh and India.

The success of the Communists in West Bengal, who now comprise the largest opposition bloc to Mrs. Gandhi's Congress (I) Party, is likely to further aggravate relations between the two countries.

IF YOU NEED
A LEG UP
SET YOUR SIGHTS
ON WREXHAM

The outlook's great at Wrexham - there's equal opportunity for everyone when it comes to building up a successful business enterprise.

There are plenty of incentives that make Wrexham particularly attractive to small firms with big plans.

• Excellent industrial relations record

• Rent free periods in advance factories

• Easy access to major markets

• Special Development Area and EEC financial incentives

• Welsh Development Agency assistance

Bigger firms with big plans include:

G.K.N., Kellogg's, Metal Box Company, Continental Can, E.R.F., Jaeger, Lego U.K. Ltd., G-Plan, J.C.B., TETRA-PAK and they're investing over £100,000,000 in the Borough!

If you want to broaden your horizons, start by casting your eyes over our colour brochure.

Send for your copy now!

Wrexham Maelor Borough Council

To the Chief Executive Officer, The Guildhall, Wrexham LL11 1AY, Clwyd, North Wales, U.K. or telephone R. J. Dalton or D. W. Jones or H. Prichard at Wrexham (0979) 1611.

Please send me details of industrial incentives at Wrexham.

Name _____

Company _____

Address _____

Tel. No. _____

WREXHAM
MAELOR
BOROUGH
COUNCIL

Defence increases urged on Japanese

By Charles Smith, For East

Editor, in Tokyo

THE U.S. Defence Secretary, Mr. Harold Brown, yesterday asked Japan to consider increasing its defence budget in the light of changes in the international situation. The request relates to the period from 1981 onwards and not to defence spending in 1980, which has already been fixed.

The Japanese response to Mr. Brown's request appears to have been extremely favourable. Mr. Masayoshi Ohira, the Prime Minister, said that Japan would decide "on its own bow much to spend on defence, after noting changes in the outside world and paying attention to domestic financial factors.

Officials here hope that Mrs. Indira Gandhi will accept that a strengthened Pakistan provides a buffer against further Russian expansion and that it will be possible for India and Pakistan to reach an accommodation on that basis. The point is likely to be made by Lord Carrington during his visit to New Delhi but is unlikely to carry much weight.

• The widow and daughter of Mr. Zulfikar Ali Bhutto, the former Prime Minister, who was executed last year, were yesterday served with notice putting them under house arrest for a further three months.

Reuter reports from New York: The U.S. has offered Pakistan a tentative two-year economic and military aid package worth about \$400m, according to the New York Times.

Such a proposal could be unpopular with the Ministry of Finance, which has been making desperate attempts to reduce Japan's budget deficit by cutting public spending. Public opinion in Japan remains decidedly opposed to re-armament.

Tehran ready to resist sanctions

By SIMON HENDERSON IN TEHRAN

TEHRAN yesterday condemned the U.S. for putting a resolution to the United Nations Security Council calling for sanctions against Iran and warned other countries not to take part in any economic sanctions introduced unilaterally by Washington.

In a statement which seemed to remove the possibility of any disagreement between the Iranian authorities and the militant students holding 50 hostages in the U.S. embassy and Ayatollah Khomeini, the Foreign Minister in Tehran said since the "brave and obstinate" U.S. resolution had been defeated, Iran insisted that other nations should not join the "political games" of Washington. It did not refer to the fact that the Soviet Union vetoed the resolution, or that nine nations voted for it.

The Foreign Ministry warned the world to refrain from taking any measures which would result in straining relations with

Iran. In a separate statement it warned Iran's neighbours in the Gulf against any unilateral action or tacit agreement about the Strait of Hormuz.

The imminent prospect of economic sanctions by western countries, including the U.S., has not had much noticeable effect in Tehran. Much time is running at \$1.6bn per month and that Iran will cut off oil supplies to those countries which support the U.S. over sanctions. Where the Iranians then sell the oil has not been disclosed.

Mr. Alireza Nowbari, the governor of the central bank, has said reserves stand at \$13bn and are increasing at \$1bn a month. Only 40 per cent of this amount was frozen in foreign banks, he said.

Meanwhile Ayatollah Khomeini, who last week let it be known he was taking two weeks' rest from all work, has

issued a sudden statement condemning the reported suggestion that Iran has asked Moscow for military assistance. He described the report as a "vicious lie," and asked for the Soviet chargé d'affaires in Mexico City, who was quoted in the report, to be reprimanded.

A Western diplomat said Moscow is now following the example of other nations with embassies in Tehran and withdrawing families of diplomatic staff. Two charter flights left recently with wives and children of diplomats, but another brought in 200 men described as technicians who went straight to the embassy and have not been seen since. They are believed to be guarding the embassy, which has been attacked in protest against the invasion of Afghanistan.

Patriotic Front's election symbols rejected

By BRIDGET BLOOM IN SALISBURY

ELECTION symbols presented by the two wings of the Patriotic Front were rejected by Rhodesia's Registrar-General yesterday on the grounds that they could prove prejudicial to public order.

The Zimbabwe African National Union (ZANU) party led by Mr. Robert Mugabe, and Mr. Joshua Nkomo's Zimbabwe African People's Union (ZAPU), yesterday joined eight other parties in registering in contest the British-supervised majority-rule election next month.

The two parties, which are to fight the election separately, met all the conditions laid down by the British-endorsed electoral laws, save one - both submitted symbols which included what an official later described as modern weapons.

Mr. Mugabe's party symbol

prominently featured the AK-47 assault rifle used by the guerrillas in their seven-year war across it lay a hoe.

Mr. Nkomo's symbol showed a soldier holding a child with a reversed rifle on his shoulder. A third party, the ZANU, led by the Reverend Ndahangwa Sime, also had its symbol rejected for showing a gun.

All three parties have seven days in which to submit new symbols and consultations involving the British-run Electoral Commission will no doubt result in acceptable designs being found.

However, the rejection again illustrates the extent to which the British administration of Lord Soames is forced to rely on the Rhodesian civil service.

It is understood that neither the Governor's officials nor the Electoral Commission have seen

the symbols but they have acquiesced in the decision since Rhodesian law permits the Registrar-General to act in the way he did.

The final stage in electoral registration takes place next Monday when parties must submit the names of candidates contesting each of the eight electoral districts on a party list.

Campaigning for the poll on February 27-28 has effectively begun with Bishop Abel Muzorewa holding his first rally a week ago. Mr. Nkomo returning to a tumultuous welcome on Sunday and Mr. Mugabe planning to return next weekend.

Already a degree of bitterness has been generated between the Patriotic Front and the Bishop's United African National Council (UANC). White voters will elect 28 MPs on February 14.

ZAPU, which has registered as Patriotic Front (ZAPU), would still like to form an electoral alliance with ZANU, now officially ZANU (PF). Mr. Mugabe's party opposes this party because it believes it ran with a majority without Mr. Nkomo but also because the leadership of the two parties has been unable to decide how parliamentary seats and the posts of Prime Minister and President should be shared.

There are two No. 1 computer companies. If you don't know the difference, it could be costing you money.

Your DP specialists have known us for years. But it's now time for you to meet us - Digital Equipment.

We're the company that brought the computer out of the air-conditioned room into the real world.

We can rate ourselves No. 1 because we lead in almost every computer product area except big batch-oriented mainframe computers. We make the broadest product range in the industry.

No. 1 in minicomputers. No. 1 in advanced micro-computers. No. 1 in terminal products.

We're No. 1 in interactive computing - where ordinary people talk directly with computers in ordinary language.

These are the products and concepts which allow management to distribute computer power. Put the computer where the work is, so making work more productive.

This is giving a new competitive edge to many companies today. We can make it work for you in more ways than any other computer company.

So put us on your short-list. You could have a lot to gain.

We'll talk cost of ownership. And increasing the productivity of individual



WHAT DO YOU MEAN, IT'S OBSOLETE?

employees. How we can help you get a better management overview and the clearest, most up-to-date situation reports ever. And the comprehensive nature of our capability - right down to guaranteed service contracts, which no other company offers.

We're obviously not No. 1 in size. Big, big computers were going a long time before we and our interactive computer approach came into the world.

But that world, we promise you, is changing fast.

If you'd like to know more good reasons why our name should figure on your next computer short-list, please use the coupon.

My application is _____	
Name _____	
Title _____	
Company _____	
Address _____	
City _____	
Telephone _____	
Ext. _____	
Send to: Terry Clarke Digital Equipment Co. Limited, Digital House, Kings Road, Reading, RG1 4HS	

digital

Digital Equipment No. 1
(But not the one you first thought of)

AMERICAN NEWS

WORLD TRADE NEWS

Rescue plan for Chicago schools

By Marsha Edid in Chicago

THE ILLINOIS state legislature has approved a complex financial plan to keep Chicago's nearly bankrupt school system functioning, but may simultaneously have burdened the city with another delay in improving its already-impaired credit standing.

The \$875m rescue package, agreed last Friday, involves:

- A loan of \$100m from the state, local banks and unions to cover two missed salary payments for the school system's 48,600 employees; millions of dollars are due to vendors, the teachers' pension fund and federal tax collectors.

The sale of \$225m worth of short-term notes by Chicago that will support the schools until May 1.

• A later issue of \$300m in long-term bonds to ensure the continued financial health of the school system, which serves 475,000 people.

The legislation also establishes an independent authority to control the financial affairs of the school board, an 11-member body appointed by the city government with ultimate responsibility for Chicago's schools. The authority will be similar to the Municipal Acceptance Corporation, the control board created in 1975 to straighten out New York City

\$160m cuts

Under the package, the \$1.4bn school budget must also be cut, by \$60m this year and by more than \$100m in 1980-81. The school system is a semi-autonomous unit that is supported by local property taxes and state and federal subsidies.

The exact impact of the plan, devised by city and state officials and bank executives, remains unpredictable. But the school system's problems which led to it have tarnished the city's image. Outstanding Chicago bonds are trading in the secondary market at discounted prices, while the trust departments of several banks sold their holdings of short-term Chicago notes at the end of last year on fears of an imminent downgrading of the paper.

After disclosure last summer of a multi-million dollar deficit in the city's own budget, Standard and Poor's lowered Chicago's credit rating from AA to A. Moody's Investors' Service maintained its AA rating, but municipal finance analysts say that the rating agencies will now be watching the new situation closely. Most suggest, however, that the agencies will not reduce the grade without giving the rescue plan time to work, or without sufficient evidence that it has adversely affected Chicago's balance sheet.

Political football

Even if the school board's financial problems do not drag Chicago down along with it, the city's reputation could still be weakened. The status of a city's public schools affects its political and social prestige.

Chicago's crisis first erupted in mid-November, when Moody's sharply lowered the school board's credit rating and prevented it from raising funds in the money market. The issue has since been a political football. Governor Jim Thompson has pressured the city and Chicago banks to devise a solution, while Mrs. Jane Byrne, Chicago's Mayor, insisted that the state should assume responsibility.

Doreen Gillespie in Lima looks at Peru's improving economy

Policies geared to coming election



Dr. Javier Silva Ruetu: strong incentives for new business in the provinces.

structural investment and pro-mota development outside the capital.

"Now that Peru has sorted out its external problems, re-financing its foreign debt and building up reserves, increased revenue means we can invest in public works, Dr. Silva Ruetu says.

Peru's exports in 1979 totalled almost \$3.7bn, according to trade estimates, giving a trade surplus of some \$1.5bn. Exports as high as \$5bn are being forecast for this year. Because of this, the Central Bank is forcing oil and mineral exporters to

keep about one-third of their sales in dollar bonds for three months, to prevent these from being turned immediately into the local currency, soles, and so fuel inflation.

The general idea is to clamp down on exports until imports, on which restrictions have been lifted, start building again to use up the new pool of dollars. The bank has also taken steps to make borrowing abroad more expensive.

The country's external and internal finances now appear solid enough to give any incoming government a breathing space of two or perhaps more years. It is generally accepted that the military government is going to hand over power to civilians this year as promised. Political parties are working on the last stages of their proposed government plans and stepping up campaigns in Lima and the provinces.

Dr. Armando Villanueva, the presidential candidate for the centrist Apra party, has appeared on television for a 40-minute campaign broadcast. Banners in Miraflores, one of Lima's main residential districts, are calling for the support of Sr. Fernando Belaunde Terry, a former President who is the candidate of the Action Popular Party. And Sr. Luis Bedoya, the candidate of the business-oriented Popular Christian Party, has been appearing regularly at rallies.

Some economists doubt that the laws will have much immediate impact. But Dr. Silva Ruetu, the Economy and Finance Minister, says he is confident that, together with past and future measures, they will contribute towards economic recovery after a four-year recession.

The Minister emphasises the way the Government's de-centralisation plans, which have scored few successes so far, offer strong incentives to new business in the provinces. He also points out how they include much needed infra-

World Bank to double capital to \$80bn

By DAVID BUCHAN in WASHINGTON

THE WORLD BANK has announced that a doubling of its authorised capital to \$80bn can go ahead. The increase was announced yesterday, after it had been proposed by 127 of the member Governments, who hold three-quarters of the voting power.

The increase "will enable bank lending to continue to grow in real terms through the middle of the decade" of the 1980s, a bank statement said. But the U.S. Congress, which has in recent years attempted to set political restrictions on World Bank lending, has not yet agreed to the capital increase.

The bank's last capital increase was \$8.4bn nearly three years ago, and since then rapidly expanding operations have pushed it up against the ceiling limiting disbursed and outstanding loans to its total capital plus reserves.

In its failure so far to come to a decision on approving the capital increase the U.S. whose contributions to the bank are roughly commensurate with its contributions to past IDA programmes.

Carter backing for role of small business

By NICHOLAS LESLIE in WASHINGTON

SMALL BUSINESS in the U.S. must be further strengthened if the national economy is to be sustained, President Carter said on Sunday. He was speaking at the opening of a national conference on small business.

The President told delegates that recent events in Iran and Afghanistan had underlined the need for greater co-operation and unity in facing common problems, particularly inflation.

Presenting himself as the champion of the small business, President Carter said that since taking office he had "worked hard to build a good record to aid small business." He outlined areas where be

Salvadoreans may free embassy hostages soon

SAN SALVADOR—Two ambassadors held hostage at the occupied Panamanian embassy in San Salvador may be released soon, their captors said yesterday.

Members of the left-wing February 23 Popular League occupied the embassy on Saturday. They are holding five hostages, including the Costa Rican and Panamanian ambassadors, and demanding the release of seven of their comrades who were arrested by security forces last month.

Before the peaceful occupation of the cathedral by 20 unarmed Bloc members, Archbishop Arnulfo Romero told reporters that a civil war or general insurrection was imminent in El Salvador.

A spokesman for the group said his organisation had been

Guyana leader in Libya

By MOHAMED HAMALUDIN in GEORGETOWN

MR. FORBES BURNHAM, the Guyanese Prime Minister, left Georgetown at the weekend for a week-long visit to Libya and Iraq. An official statement said only that discussions would centre on bilateral relations and international issues.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

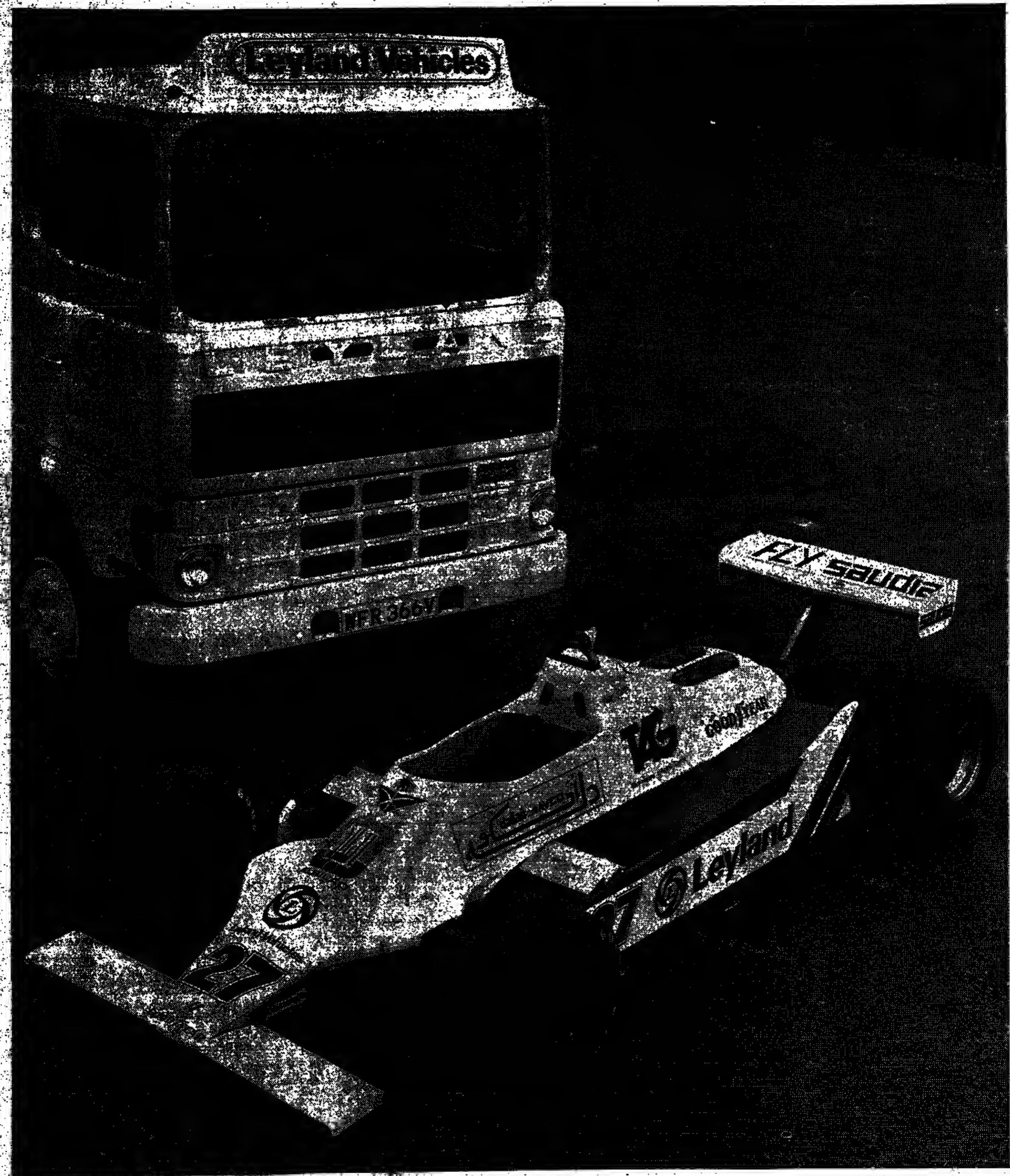
AP-DJ

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar, Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion.

Saudia Leyland Wins Argentina Grand Prix.



 **Leyland Vehicles**
Delivering the goods.

UK NEWS

Maharishi goes ahead with Meccano plans

BY HAZEL DUFFY AND LISA WOOD

THE Maharishi Mahesh Yogi, industrial work in his teaching, who runs an international centre for transcendental meditation, is pressing ahead with plans to buy the Meccano factory in Liverpool, owned by Airfix Industries.

Mr. Ralph Ehrmann, Airfix chairman, confirmed that he had several meetings with representatives of the Maharishi, and said that he was quite willing to sell to the sect or come to some sort of trading arrangement with it.

This would seem dependent, however, on the sect's being able to raise additional financial backing, for which the Maharishi had already approached the Government, Liverpool Council and private industry.

His plan is believed to involve continuing to manufacture toys at the factory. They would be marketed by Airfix.

Toy manufacture would after be replaced by an electronics product. In the meantime, Mr. Ehrmann says, Airfix will look at other alternatives, in this country and abroad, for manufacture of Meccano products.

The Maharishi, who bought Merton Towers more than 12 months ago, owns factories in other parts of the world, including West Germany and the U.S. He is keen to buy a business, or set up a new company, in the UK to incorporate its

Our Labour staff write: Union negotiators representing the workers at the Meccano plant are to ask Airfix Industries this week to consider treating the month-long occupation of the factory as part of the statutory 90-day notice period.

A mass meeting at the factory yesterday agreed to continue occupation until at least the end of February, when the notice period expires.

The workers are maintaining a round-the-clock sit-in and there were strong indications yesterday that they still wanted to hold out as long as possible.

Miss Pat Turner, General and Municipal Workers' Union national officer, said last night that all unions representing members at the Meccano plant would hold a meeting in London tomorrow to discuss strategy.

Normal industrial relations bargaining over the closure could be resumed only if the Airfix management recognised the sit-in as part of the 90-day notice.

The unions have made the company's breaking of the notice period as their main grievance in the dispute.

Wednesday's meeting is expected to be at national officer level. A meeting between the unions and Airfix Industries has been planned for Friday.

Editorial, Page 16

ICL agrees £10m leasing deal for Manchester plant

BY JOHN LLOYD

(ICL), the UK's main computer manufacturer, has completed a leasing arrangement worth £10m with Barclays Merchantile Industrial Finance to finance the development of the company's advanced systems plant at Wensley Way, West Gorton, in Manchester.

The project, which should be completed by the end of 1981, is intended to provide the company with its main centre for the design and development of advanced computer technology.

Mercantile Credit earlier financed a new ICL factory at Plymouth Grove, Manchester, worth £3.5m, which would also be leased over a 20-year period.

Mr. Roy Jones, an executive director of Mercantile Credit, said yesterday: "These leases are believed to be the first in the UK to include not only plant and machinery but also industrial premises."

The new machine will complement the Model 220, which has been on the market for some years, and the Model 120, which was announced late last year.

The U.S. subsidiary has re-organised its marketing group into three divisions—distribution systems, advanced systems and customer service.

Tate and Lyle sue for silt costs

By Richard Hall

TATE AND LYLE is suing the Greater London Council and the Port of London Authority for £750,000 to cover the extra cost of dredging to maintain access to its refinery following the building of the Woolwich Ferry terminal in the 1960s.

This is understood to be the first time such a case has gone to the courts and is being watched closely by other riverside operators who have faced similar silting problems alongside jetty.

Tate and Lyle is one of the biggest manufacturers along the Thames and has operated a sugar refinery at Woolwich Reach for 100 years. The initial writ was issued in 1972 but the case has only now come before the courts. The case is a complex one and is expected to last for over three months.

The GLC, which operates the Woolwich Ferry, and the PLA, which is the river conservancy authority, are denying negligence in the construction between 1964 and 1968 of the new ferry piers.

Other river users are watching the case with interest since it could set a precedent for future legal actions. The Thames barrage now being built at Woolwich is already starting to affect patterns of water flows and could lead to extra silting in some areas.

More investment sought by Joseph

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

REPRESENTATIVES of about a dozen leading financial institutions were urged last night by Sir Keith Joseph, Industry Secretary, to increase their investment in small businesses.

Sir Keith's plea, delivered at a meeting at the Department of Industry in London, comes amid increasing Government concern about the slow pace of new investment since the general election, especially in small businesses.

He said that they should not be deterred by the substantial cost of vetting and monitoring small investments and the high risk involved. The institutions and their policyholders and pension fund members had a common interest in the revival of the economy.

The Government was introducing fiscal changes which it hoped would "revive" Aunt Agatha in all her manifestations" as a source of private sector investment in new and growing companies. Sir Keith said that the Government was also looking at other ways it could help.

These remarks were assumed to refer to taxation concessions in the coming Budget and to other direct measures, such as bank guarantee loan schemes, which have been under consideration for some time.

Insider dealing Bill nears final hurdles

BY ANDREW FISHER

THE NEW Companies Bill, which has had two previous incarnations under earlier Conservative and Labour governments, is expected to become law by Easter after its final passage through Parliament.

Its most notable provision will be to make insider dealings a criminal offence, while also introducing stiffer disclosure requirements for company loans to directors.

In the general field of industrial relations, the Bill contains clauses to ensure that companies pay attention to the interests of their employees as well as their shareholders.

Having emerged from the Commons committee stage in December, the Bill's next appearance will be at the report stage this month. No date has been fixed for this stage, which could be combined with the House's third reading before the Bill passes to the Lords.

The present Bill is the culmination of several years of effort by both the Conservative Government, in the early 1970s and again last year, and the

intervening Labour administration, which attempted to pass its own law in 1978.

Further amendments to the Bill will be made at the report stage, including one by the Government to widen a new clause stipulating that all company secretaries must belong to the Institute of Chartered Secretaries or a similar professional body.

It is felt that this clause, which was allowed through the committee stage mainly to avoid a split across non-party lines, draws the professional requirements too tightly.

In general, the Labour Opposition has supported the Government's handling of the Bill at the committee stage, although it has pressed for tougher provisions on disclosure and inside dealing.

But Labour MPs took exception to what they saw as the mildness of the Government's step to make companies take equal account of both employees' and shareholders' interests. They voted against the clause in committee.

Borg-Warner to cut 600 jobs

REPRESENTATIVES of the 1,450 workforce at Borg-Warner's UK subsidiary at Kenfig Hill, South Wales, are to meet senior management today to discuss the company's plans for 600 redundancies at Kenfig Hill and at its Letchworth, Herts, headquarters.

Under the plan, 400 jobs would go at Kenfig Hill, an area already facing major job losses at British Steel Corporation's Port Talbot works, and 200 at Letchworth, where 900 work.

The company says the cuts have been made because of lower demand for its automatic transmissions from BL and

Volvo, and other customers. Mr. Frank Evans, district secretary of the AUEW, which negotiates for the Kenfig Hill work force, said yesterday it was expected that management would fall at today's meeting.

Employees are expected to discuss the outcome of the meeting on Saturday.

U.S.-owned Borg-Warner makes some 130,000 automatic transmissions a year at the two plants, plus limited production of four-wheel-drive units for Stonefield, the largely Scottish Development Agency-owned specialist vehicle manufacturer.

Rolls car output near record

ROLLS-ROYCE Motors car division produced 3,844 cars last year, only three fewer than 1978's record output. The company said yesterday that demand for the cars "continues to be firm in both home and export markets."

Plans for 1980 include maintaining a high level of output, although the diesel engine division continues to experience "very difficult trading conditions."

NOTICE OF REDEMPTION

To the Holders of

Honeywell International Finance Company S.A.

6% Guaranteed Sinking Fund Debentures Due 1981

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1966 providing for the above Debentures, \$843,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on February 15, 1980, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon, to said date:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Distinctive Numbers Ending in any of the Following Two Digits:

03 11 19 21 22 23 25 41 42 45 46 48 51 52 53 71 72 73 80 81 82 83 85 86 87 88 10088 12368 14688

Also Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Following Numbers:

008 1188 2288 3388 4488 5588 6688 7788 8888 9988 10088 12368 14688

On February 15, 1980 the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debt. Said Debentures will be paid, upon presentation and surrender thereof with all coupons attached thereto, bearing date not earlier than the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, 13th floor, New York, New York 10013, or (b) at the main offices of Morgan Guaranty Trust Company of New York, London, Brussels, Paris or Frankfurt; Amsterdam-Rotterdam Bank N.V. in Amsterdam; Banque Commerciale Italienne in Milan; or Banque Internationale a Luxembourg S.A. in Luxembourg. Payment at the offices referred to in (b) above will be made by check drawn on a bank in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due February 15, 1980 should be detached from the Debentures and presented for payment in the usual manner.

On and after February 15, 1980 interest shall cease to accrue on the Debentures selected for redemption.

HONEYWELL INTERNATIONAL FINANCE COMPANY S.A.

By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK, Trustees

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

46-382 1784 1806 2875 3480 3585 3761 4109 4586 5869 7282 7431 7694 8720 8824 10928 14013
47-383 1776 1808 2878 3482 3586 3762 4110 4587 5871 7277 7429 7695 8721 8825 10929 14014
48-384 1768 1800 2870 3474 3576 3753 4098 4579 5853 7265 7414 7683 8712 8816 10920 14005
49-385 1760 1802 2862 3476 3578 3755 4100 4580 5855 7257 7406 7672 8713 8817 10921 14006
50-386 1752 1804 2854 3478 3570 3747 4092 4571 5847 7249 7398 7663 8714 8818 10922 14007
51-387 1744 1806 2846 3470 3562 3739 4084 4563 5839 7241 7390 7654 8715 8819 10923 14008
52-388 1736 1808 2838 3462 3554 3731 4076 4555 5831 7233 7382 7645 8716 8820 10924 14009
53-389 1728 1810 2830 3454 3546 3723 4068 4547 5823 7225 7374 7637 8717 8821 10925 14010
54-390 1720 1812 2822 3446 3538 3715 4060 4539 5815 7217 7366 7628 8718 8822 10926 14011
55-391 1712 1814 2814 3438 3530 3707 4052 4531 5807 7209 7358 7620 8719 8823 10927 14012

NEW ISSUE



¥30,000,000,000

International Bank for Reconstruction and Development

Japanese Yen Bonds of 1979-Tenth Series
8.2% at 99.75% due 1994

The Nikko Securities Co., Ltd.

Daiwa Securities Co., Ltd.

Yamaichi Securities Company
Limited

The Nomura Securities Co., Ltd.

The Nippon Kangyo Kakumaru Securities Co., Ltd.

Sanyo Securities Co., Ltd.

Merrill Lynch Securities Company

Tokyo Branch

Okasan Securities Co., Ltd.

Yamatane Securities Co., Ltd.

Koa Securities Co., Ltd.

Mitsubishi Securities Co., Ltd.

The Chiyoda Securities Co., Ltd.

Ichiyoshi Securities Co., Ltd.

Kosei Securities Co., Ltd.

Naiga Securities Co., Ltd.

Nichiei Securities Co., Ltd.

Towa Securities Co., Ltd.

December 27, 1979

LET US LOOK BEFORE YOU LEAP.

We'll help you avoid the pitfalls of poor business decisions. We search out—discreetly, confidentially and economically—the objective and essential information you need about people and companies before it's too late.

Before you decide on a joint venture, an acquisition, a merger, an investment or a tax shelter opportunity, an important new executive or other critical business questions—get a "Bishop's Report". Please call us.

BISHOP'S SERVICE, INC.

The leading confidential reporting service since 1898.

41 East 42nd Street, New York, NY 10017, 212-867-2700

NEW YORK, WASHINGTON, LOS ANGELES, BRUSSELS.

UK NEWS

Heseltine may Seek London docks aid

BY ROBIN PALEY

MP MICHAEL HESELTINE, the Environment Secretary, indicated yesterday that he was prepared to fight in the Cabinet for more money for redevelopment of London's dockland, in spite of the Government's squeeze on public expenditure.

He was speaking after a coach tour of the East End docks, which straddle five London boroughs, to see the progress of redevelopment.

Mr. Heseltine said afterwards that he had seen nothing to change his opinion that the development must be taken out of the hands of local authorities and put in the hands of a single and coherent body with the total backing of the Government.

This means that he has rejected the pleas of all five local authorities to be allowed to continue with the Docklands redevelopment according to the strategic plan of 1978.

Instead he remains committed to replacing the present Joint Docklands Committee with a new urban development corporation, which will have wide-ranging powers similar to those of New Town development corporations.

Mr. Heseltine said the powers of the new corporation had not been finally decided but he was treating the whole subject as urgent.

The proposals for it are in the proposed Local Government Bill.

Planning and Land Bill, which may be introduced into the Commons this week.

Final stages

Though the Bill has been heavily revised, with about 70 clauses deleted, it is understood there are no changes to the urban development corporation proposals. No name has been put forward publicly as its likely new chairman, but Mr. Heseltine indicated that selection is in its final stages.

He will face a difficult task in persuading the Cabinet that Docklands should have more money at present.

His determination to lead such a battle probably means that at least one of the main communications problems for the area could be solved.

At the moment Government decision is required on whether to proceed with extension of the Jubilee Underground line, the controversial northern and southern relief roads and the East London river crossing.

The creation of an urban development corporation does mean an increase in public expenditure in Docklands.

"We must keep up the momentum of the redevelopment, and the creation of a single authority will bring greater scale and certainty of resources to the project.

The present problem is disparate ownership, much of it public ownership outside the control of the individual

boroughs, which means long and difficult negotiations.

Under the new Act the new hole to get the land because we will be able to give directions for its disposal of a reasonable price."

Mr. Heseltine added that co-operation with the local authorities would be close and that he would set up a shadow organisation to work alongside the present Docklands Committee to maintain momentum and preserve the confidence needed to maintain the attraction of investment in the area.

Mr. Paul Beasley, leader of Tower Hamlets Council, one of the five Labour-controlled Dockland boroughs, said that Mr. Heseltine had failed totally to judge the strength of feeling against urban development corporation plans.

Not only the Dockland boroughs but also the London Boroughs Association, which was Tory-controlled, regarded the idea of development corporations as an attack on local government, and intended to protest to the Minister about the "roughshod manner" in which he was dealing with the matter.

Mr. Beasley said the plan was not expected to start operating till "some time in 1981. Until then we will be relying on the co-operation of the local authorities, and if he expects to go that he must come and talk to us. The mood is very angry at the moment."

Mr. Beasley said the plan was not expected to start operating till "some time in 1981. Until then we will be relying on the co-operation of the local authorities, and if he expects to go that he must come and talk to us. The mood is very angry at the moment."

The application for an early hearing, made by two of Ladbroke subsidiaries, Ladup and Hyde Park Casinos, was granted yesterday by Lord Widgery, the Lord Chief Justice, in the Queen's Bench Division.

Counsel for the companies, Mr. Anthony Temple, said in court that an early hearing was desired because annual applications for new licences were to be considered in May.

Ladbroke said it would apply for an adjournment of the January 22 hearing on its Park Tower casino, which comes under a different licensing area, until the appeal on the other three had been heard.

Ladbroke wins early hearing

BY ANDREW FISHER

BRITAIN'S food manufacturers yesterday warned of a bleak future for the food industry.

A samples survey carried out by the Food and Drink Industries Council, supplementing its regular quarterly industry review, suggests that food and drink companies will face lower profits, increased liquidity problems, and be forced to cut both investment plans and staff.

The gloomy forecast for the early 1980s comes as the industry had hoped that the demise of the Price Commission and lessening of tensions in the High Street price war would have eased its problems. This optimism was reflected in the increase in profit margins for food manufacturers in the second quarter of 1979, details of which were published yesterday. The figures show that manufacturers' profit margins rose from 3.67 per cent in the first quarter of 1979 to 4.20 per cent in the second quarter.

However, the council points out in its latest bulletin that the improvement left the industry with "very little room to manoeuvre in the face of the coming recession and the renewed bout of double-digit inflation."

The council says that "the approaching cyclical downturn threatens to squeeze the companies' profit margins and place a severe strain on their liquidity position." The recession is also likely to limit any further volume growth in consumers' food expenditure which "will

worsen the trading problems in the High Street."

Furthermore, "the three green pound devaluations this year will increase the cost of agricultural inputs which, combined with the big price rises in fuel and packaging, will tend to squeeze profit margins."

To establish the latest position in the industry, the council carried out a sample survey of some of its members. This reached five main conclusions:

1—Profits in 1980 will be lower than in 1979, but not by a large amount. Some companies, who were hit by strikes last year, could show an improvement.

2—The majority of food companies will suffer a deterioration in their corporate liquidity and will be forced to increase short-term borrowings at the currently high interest rates.

3—Companies will try to reduce stocks to save costs, although many companies have already reduced stocks to a minimum.

4—Some cuts in investment plans will take place.

5—Companies expect to have to shed some labour during the year.

The bleak prospects facing the industry have already led to a warning from the Food Manufacturers' Federation that food prices are likely to rise by 20 per cent over the year to enable manufacturers to cover cost increases.

Now on Delta to Atlanta

A BETTER WAY FOR BUSINESS EXECUTIVES TO FLY

Delta's Medallion Service Class offers you all this at no extra charge:

Separate seating area

Increased baggage allowance

Cocktails, fine wines,

liqueurs

Superb dining

In-flight entertainment
The Delta professionals to serve you

This great way to fly is Delta's business class for passengers paying full Coach Fare. It's ideal for business executives.

You get the best of both worlds with Delta's Medallion Service Class. Coach Fare yet superjet comfort all the way. A quiet atmosphere in which you can work. Or just relax. You fly the Atlantic on a Delta Wide-Ride Lockheed L-1011 TriStar. It's the new Dash 500 model with Rolls Royce engines for a quieter, smoother flight. And so much space.

The Medallion Service Class Coach Fare is \$212.50 single. First Class single is \$367.50. If you're planning a vacation, check Delta's money-saving discount fares to Atlanta. For example, our Basic APEX return fare is just \$214.

Delta's Flight 11 leaves Gatwick Airport every day at 1125 and arrives at 1530 in Atlanta, the hub of Delta's U.S.A. non-stops. From Atlanta, you've got great connections to every major U.S. city. In fact, no other transatlantic airline offers

as many same-airline connections from any city. That's why you won't find a more convenient gateway than Atlanta.

For information and reservations, call your Travel Agent. Or call Delta in London at (01) 668-0935, Telex 87480, or call Crawley (0293) 517600. The Delta Ticket Office is at 140 Regent Street, London, W1R 6AT. **DELTA**

All fares and schedules subject to change without notice.

Of all UK-to-USA airlines
Delta is rated No.1 for service
by Egon Ronay's Lucas
Guide 1980.



Delta is ready when you are

New suppliers for De Lorean cars

BY OUR BELFAST CORRESPONDENT

THE Northern Ireland Development Agency has agreed a joint venture with Chamberlain Phipps, the Northampton-based materials and components suppliers, to establish a company in Belfast to manufacture parts for the De Lorean sports car.

The venture, which is assisted by the Northern Ireland Department of Commerce, will employ 450 by early 1982 in the production of seats and various items of soft trim for De Lorean and other vehicle manufacturers.

This is the first direct spin-off in manufacturing terms of the De Lorean project, which was initiated by Mr. John De Lorean, a former General Motors executive.

It is supported by £35m of State aid. Later this year, its DMC12 sports car with gull-wing doors will start to come off the assembly line in West Belfast.

The new components company will be known as CP Trim. The development agency will

begin recruiting soon and expects to start production by the middle of this year.

It will be located in an existing Government-owned factory in West Belfast, the city's worst unemployment district, within a few miles of the De Lorean assembly plant. The production processes will comprise vacuum forming, polyurethane moulding, high-frequency welding, and cutting and sewing.

The new components company will be known as CP Trim. The development agency will begin recruiting soon and expects to start production by the middle of this year.

It will be located in an existing Government-owned factory in West Belfast, the city's worst unemployment district, within a few miles of the De Lorean assembly plant. The production processes will comprise vacuum forming, polyurethane moulding, high-frequency welding, and cutting and sewing.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

On the strictly educational recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report's proposals for post-graduate and continuing education during spring.

The letter suggests comments should be made on the report's recommendations, "careful and thorough consideration" will be given to the report



Sir Keith Joseph: reaffirms non-intervention.

Stern responses to aggression

BY PHILIP RAWSTORNE

THE GOVERNMENT yesterday reaffirmed its stern response to the activities of both the Soviet Union and the steel strikers.

Sir Keith Joseph and Mr. Douglas Hurd vied at the Commons Despatch Box in uncompromising resistance to such diverse aggressions.

Defender of the taxpayer, Sir Keith listed with mounting horror the steel industry's consumption of public money since 1975.

Some £3.5bn had been fed into the industry in an attempt to improve its efficiency, he said—but none of the promises had been fulfilled.

This year the taxpayer was providing £1,800 of each steelworker's £5,000 earnings. Was it fair, he asked, that the public contribution should be raised?

To no one's surprise, Sir Keith's answer was firmly negative. The contraction of the industry would be painful he recognised, but only more suffering could ensue from a failure to live within its means.

Mr. David Steel, the Liberal leader, protested that the Government could not wash its hands of the consequences of its entire economic policy.

But Sir Keith retorted that he had already dipped far enough into the taxpayers' pocket and—despite some hectoring from Mr. John Silkin and Mr. Eddie Varley—he re-

fused doggedly to consider any further intervention.

Such non-alignment, however, was no protection against the Soviet Union's appetite for expansion, Mr. Hurd made clear as he took the Commons floor.

The unprovoked act of aggression against Afghanistan would be followed by further Soviet adventures unless the international community showed that it could not be undertaken with impunity, he said.

The Foreign Office was developing its own response to assure MPs.

Sanctions

The Government had demonstrated the depths of its anger by closing the British Council office in Kabul and recalling the British ambassador.

The U.S. must not be alone in its firmness, Mr. Hurd declared amid Tory cheers.

Britain would be discussing with her allies such additional sanctions as a boycott of the Olympic Games in Moscow, fewer meetings with Russian ministers and "suitable economic measures."

"In our judgment this is not a time for either panic or weakness," Mr. Hurd said.

The Soviet Union has launched into an unprecedented foreign adventure. The chances of such an adventure being repeated will be reduced if it met with a firm and concerted response."

Public sector steel is 'bankrupt'—Joseph

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

LABOUR DEMANDS that the Government should intervene in the steel strike were firmly rejected in the Commons yesterday by Sir Keith Joseph, the Industry Secretary.

Making a statement on the strike as Parliament resumed after the Christmas recess Sir Keith emphasised that any increase in the British Steel Corporation's wage offer must be paid for by improved productivity.

"The British Steel Corporation is bankrupt—or if it were not a nationalised industry it would be bankrupt," he told the Commons.

"In the situation we face the future of the industry, and in particular its ability to grant wage increases, must be a matter for management and workforce. I am not in charge of the management of the corporation."

Mr. John Silkin, Labour's industry spokesman, said there was not one word in the statement to indicate that the Government was aware that it should be going in to settle the dispute.

Mr. Silkin argued that the Government was responsible for

the strike because of its ultimatum that BSC should break even by March. He maintained that it was wrong for Sir Keith to claim that he was following the policy of the previous Labour Government when in fact he was presenting a "rigid ultimatum."

"Is there no point at which the Government would inter-

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

standings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was

form of direct intervention, he said.

Mr. Silkin argued that the Government was responsible for

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £100 for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitment on productivity did not represent any real advance on the under-takings given four years ago.

"Regrettably these under-

15 Jan 1980

Financial Times Tuesday January 16 1980

talks
e little
ress on
uctivity
abour Secy

taff's attempt to make a can foul of the law between their approach yesterday.

ons met the Royal Board for Trade's on the 16th, 1980, in the industry. For freight services of new certain key areas of demarcation, including reduced leave and absences.

er looks for greater reduction in the industry. It makes clear such savings cannot only pay off.

progress was made yesterday, the largest union, the Union of Railways, firmly in the conditions package, for its co-operative drivers and truckers, not just as drivers, but also as part of the rail talks on behalf of the normal.

id. Weigall, the secretary, said: "I am sure that 'value' is a shroud to scare away the uninitiated, and when the user of the expression is questioned in detail he simply means 'I think' or alternatively 'the people I chose to ask think'." Some business analysts now tend to use the term disparagingly, using expressions such as "that is a value judgment, of course" or a rather polite way of saying "OK that's what you think".

But should the term be so used, and what should it really imply? The Oxford Dictionary talks about "value" in terms of "being worth" or "worthy of esteem". "Judgment" is a wider term, but includes such things as "an opinion or estimate," and "mentally apprehending the relation between two subjects".

In some respects we have been making value judgments from childhood, and indeed this is how we learn to survive. We learn that it is dangerous to play with fire, wasps and bumble-bees, all too often the hard way. By living in a real world we form certain behavioral expectations, or models of our environment. We use these models, which represent our own value judgments of situations, in taking day to day actions. The fact that they are specifically ours does not mean that they are wrong any more than it means they are

right.

The term "risk" is often closely connected with value judgments. Insurance underwriters are often able to assess risk on the basis of past information, but occasionally something unexpected occurs. The wise underwriter will fix his premiums such that, hopefully, he can still attract sufficient business, and yet at the same time keep his premiums high enough to cover the unexpected event, whatever it may prove to be. The experienced underwriter possesses this ability as a kind of instinct; and yet is it instinct, or is it merely quantifying all the events or happenings about which he has first or second-hand information?

Thus there may be sense in asking several of his more experienced colleagues whether he has made sufficient allowance for these effects. This is a meaningful and generally useful value judgment.

A beauty contest provides another interesting example of value judgments. There is no reason why the judges should be unanimous about the winner, since each judge will have a different set of built-in standards, or values, and these standards will have been modified by experience and environment. Experience can be a great modifier of values and a judge who comes from a tropical island and lives surrounded by

beautiful women will have a different standard, or scale of values, from his twin brother who has spent his life incarcerated on another island with a group of rather elderly female witch doctors.

Evidence for both sides of the argument must be collected and a continuing dialogue maintained in order to ensure that all views have been fully considered. Especially important is the obvious but often-neglected fact that unexpected changes of policy can produce effects which were not originally anticipated.

For this reason the overall objectives should not necessarily be just based on the immediate evaluations of the people who have commissioned the study.

Gordon Laing questions the way individuals and organisations make important decisions

IT HAS become fashionable these days to talk about "value judgments". Quite often this is a shroud to scare away the uninitiated, and when the user of the expression is questioned in detail he simply means "I think" or alternatively "the people I chose to ask think". Some business analysts now tend to use the term disparagingly, using expressions such as "that is a value judgment, of course" or a rather polite way of saying "OK that's what you think".

The wise underwriter will fix his premiums such that, hopefully, he can still attract sufficient business, and yet at the same time keep his premiums high enough to cover the unexpected event, whatever it may prove to be. The experienced underwriter possesses this ability as a kind of instinct; and yet is it instinct, or is it merely quantifying all the events or happenings about which he has first or second-hand information?

Thus there may be sense in asking several of his more experienced colleagues whether he has made sufficient allowance for these effects. This is a meaningful and generally useful value judgment.

A beauty contest provides another interesting example of value judgments. There is no reason why the judges should be unanimous about the winner, since each judge will have a different set of built-in standards, or values, and these standards will have been modified by experience and environment. Experience can be a great modifier of values and a judge who comes from a tropical island and lives surrounded by

beautiful women will have a different standard, or scale of values, from his twin brother who has spent his life incarcerated on another island with a group of rather elderly female witch doctors.

Evidence for both sides of the argument must be collected and a continuing dialogue maintained in order to ensure that all views have been fully considered. Especially important is the obvious but often-neglected fact that unexpected changes of policy can produce effects which were not originally anticipated.

For this reason the overall objectives should not necessarily be just based on the immediate evaluations of the people who have commissioned the study.

Wear and tear

For example, in deciding whether or not to close unprofitable local railway lines, or determine rail freight rates, and costs, and the availability of alternative transport are not necessarily the only considerations. The additional cost of road wear and tear, and of road improvements may have to be considered. On a still wider front, energy conservation demands may indicate that the majority of freight should be taken by rail.

Narrow considerations which seem critical in the short term, can prove disastrous in the long term. To some extent the growth of large cost-effective

in the 1950s and 1960s may have been partly responsible.

If cost-effectiveness was one of the principal goals of the "Organisation and Methods" man, the goals of the operational analyst are now more complex. He sometimes uses the economist's concept, "utility" (a kind of measure of usefulness), and sometimes has even more complicated decision rules.

Quite apart from rather more esoteric arguments, one of the principal weaknesses of such approaches is the surprisingly dramatic way in which the utility value may change with time. Business analysts are now less concerned with "optimum solutions" than with so-called "rugged decisions" which will stand the test of time.

In this rather unsatisfactory situation, where quantification of a pseudo-scientific nature has had disastrous results, we find ourselves in some danger of reverting to vague talk about "uncertainty principles" and "value judgments", in much the same way as the ancient Greeks abandoned their crude atomic theories when ridiculed by Aristotle.

Where does this take us? At least one of the major banks in Britain uses value judgments as a means of forecasting interest rates. A panel of "experts" is asked to predict the movement of interest rates over the next month, and the average of these estimates may then be used as

a prediction. Further refinements can be made by weighting the prediction of each individual according to his past performance.

The fact that such predictions are reasonably reliable for a one-month forecast for better than 70 per cent of the time, may appear to justify the value judgment approach. But quantitative methods show that interest rate values are highly correlated, and if we use a relatively simple mathematical forecasting approach we can obtain equally good results without the use of any experts at all!

A consensus of value judgments appears to have the greatest use for present time assessments or extremely short range forecasts. This, at least in part, is due to the fact that the unexpected so often happens. The cost-effectiveness studies mentioned earlier are, in effect, a form of present value judgment, since they tend to value situations in terms of present costs, or future costs as perceived at the present time.

But the real difficulty with the use of value judgments in complex situations tends to remain. We must not only have a clear idea of where quantification ends and useful judgment begins, but we must also learn the best way to make these judgments.

Problems which are complicated should be segmented into parts; then, after reasoned



"Of course, my dear, I am always willing to have my value judgments modified by experience..."

quantification and analysis, to the application of realistic techniques of quantification which are even more effective than chartism, as to the subsequent analysis and decision-making.

If problems are fully explored in the ways I have suggested, then value judgments and the subjective assessment of probabilities need be applied only to relatively few remaining intangibles.

Dr Gordon Laing is with the Defence Operational Analysis Establishment of Britain's Ministry of Defence.

1980s smaller businesses will have lost much of their potential for contributing to the economy, a feeling that was particularly strong among professionals like lawyers and accountants.

Despite a certain hostility to big business, the small business man looks forward to his own growth, not only by making acquisitions but also—much to the surprise of the survey takors—by being acquired. "Six out of ten of the executives say they would be interested in acquiring other companies in the 1980s, and an even more astonishing four in ten would be interested in being acquired."

A xenophobic New Yorker would not be too surprised with that result: he would assume a business man would want to be in New York, whether he kept his business or not.

Frank Lipsius

THE SEVERE economic crisis that hit New York in the mid-1970s has not dimmed the level of confidence in the city as a place for small businesses. This is a main finding in a recently-published survey carried out by the respected Louis Harris organisation for the Chemical Bank.

The survey showed that those involved with small businesses were optimistic about the future of the city, which has now recovered from its recession. Indeed, the recovery has been such that in five years office rents have almost doubled, from a median of \$8.70 a square foot to \$16.60. On the other hand, a legacy of the crisis has been the further contraction in the number of jobs available. In the past 10 years, over 500,000 jobs have been lost, half of them in manufacturing, and today almost

half of small businesses in the city are in the wholesale and retail trades and another quarter in service industries.

Almost 700 firms were covered by the survey, ranging in terms of annual sales from \$5m to \$105m. The picture that emerged of the composite small business man in New York was that he works 56 hours a week, is 50 years old and has an annual household income of \$106,700. He has been in business 32 years, 23 of them in New York. While the average company employed 181 people, 31 per cent employed fewer than 25 and 48 per cent fewer than 50. Annual sales average \$16.6m, but for more than half, the annual sales total is less than \$10m. Rising oil prices will hurt the whole economy, but small New York businesses should be less

affected since 63 per cent of them save transport costs by having their primary customers within the city, says the survey.

Access to markets offsets dissatisfaction with high taxation and with city regulations for the 48 per cent of the respondents who intend to stay in New York. Indeed, 17 per cent say they can do business nowhere else, while 18 per cent like the city for the availability of professional business services and 41 per cent cite New York as just a convenient place to do business. As a result, three-quarters of the respondents are not looking to relocate out of New York City, reached over 10 per cent

before dropping back somewhat.

Besides the taxes, city regulations entail paperwork that 48 per cent of the respondents called "a major problem for their firms" while a quarter of the respondents registered distress at unnecessary regulation, the complexity of the law and the time required to deal with regulatory matters.

Other areas the survey touched on showed that over 60 per cent of New York's small firms do business on an international basis and 60 per cent of those expect that part of their business to expand in future. Some 80 per cent feel they had no influence on government and

68 per cent wanted to have more of a voice in government regulation, especially since they assumed that government regulations were intended for big business and small business had to suffer the consequences and expense of compliance.

Though conducted before the Federal Reserve Bank's measures in October to clamp down on bank lending, the survey found that executives considered the availability of capital to be a major factor in their business capacity in the 1980s. To try to alleviate their fears, the government's Small Business Administration is expanding its operations and, for the first time, guaranteeing loans

made by a non-bank, Commercial Credit Company, a subsidiary of Control Data Corporation with assets of \$55bn, ballyhooed the news of its affiliation with the SBA in a New York news conference, emphasising its own commitment to small businesses.

Responding to the SBA's finding that half of all new businesses fail or sell out within the first year, Control Data has already set up office centres where small businesses not only rent space but also have access to technical services, libraries and conference facilities. All that is needed now is the money, which Commercial Credit confidently expects to provide.

The Harris survey detected a note of pessimism creeping into opinions on the future, with 43 per cent of the respondents feeling that by the end of the

The Big Apple's small corps

affected since 63 per cent of them save transport costs by having their primary customers within the city, says the survey.

Access to markets offsets dissatisfaction with high taxation and with city regulations for the 48 per cent of the respondents who intend to stay in New York. Indeed, 17 per cent say they can do business nowhere else, while 18 per cent like the city for the availability of professional business services and 41 per cent cite New York as just a convenient place to do business. As a result, three-quarters of the respondents are not looking to relocate out of New York City, reached over 10 per cent

before dropping back somewhat.

Besides the taxes, city regulations entail paperwork that 48 per cent of the respondents called "a major problem for their firms" while a quarter of the respondents registered distress at unnecessary regulation, the complexity of the law and the time required to deal with regulatory matters.

Hewlett-Packard computer advances deliver results.

Hewlett-Packard wants to be your computer partner.

The world-wide Hewlett-Packard Corporation achieved almost £1000 million in sales in 1978—over 40% of this business was in data products.

To achieve this position, HP has brought to its computer systems the same high quality of manufacture, reliability, and support services that customers have come to expect from HP's other product lines: electronic measuring instruments; medical electronic instruments; analytical instruments for chemistry; selected semiconductor components, and personal calculators.

Hewlett-Packard in Great Britain.

Hewlett-Packard Ltd is a major British company—currently 602nd in 'The Times' 1000 list, with a turnover exceeding £50 million. HP Ltd employs over 1300 people—half in manufacturing and half in sales and customer support.

A working partnership.

A working partnership with customers is Hewlett-Packard's approach to business, from the definition and fulfilment of computation needs to providing first rate after-sales service. HP has invested heavily to support systems sales with nine UK customer support centres, and a further two to be added this year. As well as extensive on-site training programmes in customers' premises, HP runs two major training centres of its own—at Manchester and Winnersh, near Reading.

Leasing.

Many companies are aware of the benefits of leasing. Hewlett-Packard has developed leasing and financing plans to help customers who prefer this method of acquiring advanced systems and other equipment.

A working partnership with HP.

HP is dedicated to excellence in all aspects of business. This informative management booklet summarises the expertise, resources, support and computer products we bring to customers. For a free copy, write to: Ken Peck, Hewlett-Packard Ltd, Winnersh, Wokingham, Berks RG11 5AR.



**"At de Zoete & Bevan
an HP 3000 helps make stock-market decisions
faster and more accurate than ever before."**

Ken Sinclair, Managing Partner, de Zoete & Bevan.

If you can afford to do this...

you won't be needing this -

ALL STAR

NATIONWIDE GARAGE SERVICE FOR PETROL, D.E.R.V. & OIL ONLY

100 5111 0001

RODNEY SAUNDERS ASSOC LTD EXPIRED END: JAN 81

Are you using garage accounts, which incur surcharges or deposits to keep your vehicles fueled? Why not have one account at nearly 2,000 garages—at the cash price and no deposit? All Star cater for all sizes of business and would welcome your enquiry if you have a problem controlling your fuel costs. All Star is the most economical system as provided by thousands of satisfied clients including some of the largest companies in the U.K.

Send the coupon NOW for details.

Name: _____

Company: _____

Address: _____

ALL STAR PETROL CARD LTD, Marketing Division, Alton House, Horseshoe Place, London SW15 8A. Tel: 0783 5111. Telex: 822805 Alton G

de Zoete & Bevan are long-established London stockbrokers who buy, sell and switch gilt-edged securities for financial institutions spanning the investment spectrum. Their business relies on having up-to-the-minute market information. As an innovative firm they decided to computerise their operation to provide their salesmen with a wealth of information literally at their fingertips. They chose the HP 3000 for its simplicity of operation, reliability and expandability.

Simple push-button operation brings up-to-date price and yield listings, graphical displays of historical relationships, forward market projections, etc.—all designed to improve both the speed and quality of advice to their clients.

Despite its sophistication, the HP 3000 can be operated by non-computer professionals with the minimum of training. It can support as

many as 63 terminals, all on-line to the computer simultaneously, even when they are each performing separate tasks.

The Hewlett-Packard range of computers and peripherals goes from desk-top models through mini-computers to powerful multi-terminal, data base and distributed systems—bringing effective computing power to many different levels of need. They share a world-wide support operation with the Hewlett-Packard range of measuring instruments, a number of which are manufactured at South Queensferry in Scotland.

HEWLETT  **PACKARD**

Winnersh, Wokingham, Berks RG11 5AR. Tel: Wokingham 784774.

£6,000 accountancy appointments £9,000

MANAGEMENT ACCOUNTANT SCIENTIFIC BIAS

Sussex Coast To £9,000 + benefits

To support its continuous growth and development an internationally known manufacturing and marketing company has created a new management accountant position on one of its major pharmaceutical sites on the South Coast.

This is a key position in the accounts department and the job holder will be directly responsible to the Factory Accountant for an in-depth accounting service to the company's development and engineering functions. The main duties will include:

- ★ Capital investment appraisal and control.
- ★ Budgetary control.
- ★ Assistance and advice with cost reduction projects.
- ★ Financial advice on the development of new products, processes and techniques.

Candidates, aged around 30, must be qualified accountants with relevant commercial experience and preferably a science qualification. He/she should also possess the personality to establish good working relationships with management of all disciplines in order to maximise the efficiency and profitability of the company.

Starting salary will be in the region of £8,000-£8,500 but could be up to £9,000 for an exceptional candidate.

Other benefits include a non-contributory pension scheme. Relocation assistance will be provided.

Applications, under Ref. No. RC142, to:
Extel Recruitment, 4 Bouvier Street, London EC4Y 8AB
Tel: 01-353 5272

Extel Recruitment Executive Selection Consultants

PERSONNEL RESOURCES in the 80's

FINANCIAL APPOINTMENTS SERVICE

HEAD OFFICE FINANCIAL SERVICES

West End

£8,500

A career development appointment within a specialist services team providing financial management support to the subsidiary companies of a major UK Public Group. Based at Head Office and reporting directly to the Chief Accountant, you will assume progressive responsibility for all aspects of the financial management of four subsidiaries. Additional project work will include involvement in financial policy and accounting practice, and early emphasis will be given to computerisation and to current cost accounting. Initial salary is negotiable and progressive, a full benefits package is provided. Application is invited from qualified accountants, minimum age 25, from the Profession or Commerce. Call Sue Burns, MSc, ACA on 01-243 6321.

Personnel Resources Limited 01 248 6321

Head Office: HILLGATE HOUSE, OLD BAILEY, LONDON EC4M 7HS
Corporate Personnel Consultancy, Leading Specialists in Finance & Personnel Management Appointments

ACCOUNTANT

We are one of the largest and most progressive Continental vehicle dealers in the country with a turnover of over £6 million. The position, which demands a qualified C.A. or a person with wide practical accounting experience, offers an interesting variety of responsibilities and activities. Experience in the motor trade would be an advantage though not essential. Sophisticated Business Management systems have been instituted and rapid financial reporting is essential.

Salary is negotiable but will be commensurate with experience. Fringe benefits include use of company vehicle and B.U.P.A.

Please write with C.V. to:

This Company Secretary
THACKER MOTOR GROUP LTD.
155/159 Edgware Road
London N.W.9

YOUNG QUALIFIED ACCOUNTANT

UP TO £10,000 P.A.

Required by major international corporation at their U.K. headquarters to join a highly technical and computerised environment. Applicants aged 24-30, preferably graduates with good communication skills, should call Steve Anchor on 01-734 9037.

A & A CONSULTANTS LTD.

GENERAL APPOINTMENTS

Assistant to Managing Director

The Managing Director of our International Physical Trading Division requires an assistant to develop and co-ordinate world-wide commercial and trading strategies, policies and procedures for the sourcing and marketing of non-ferrous metals, ores and concentrates.

Applicants should have a wide range of international management experience in a metal industry or the metal trade, and should be familiar with terminal market trading practices.

The appointment will be City based and will carry an attractive salary and conditions of employment. Details of career to date and present salary should be sent to the Group Personnel Manager, Amalgamated Metal Corporation Ltd., Adelaide House, London Bridge, London EC4R 9DT.

**AMALGAMATED
METAL
CORPORATION**

Stockbrokers

require

Retired Stock Exchange Clerk

to assist in the

Gilt Dealing Department
on a part time basis.

Hours 1.30 until close of business.

Generous remuneration.

Telephone 01 606 8988

Advertisement Representative

International Magazine
devoted to art and antiques
requires an assistant in the
advertisement sales
department. Enthusiasm
more important than
experience. Age 22-30.
Driving licence. Knowledge
of languages could be
advantageous. Salary
negotiable.

Write or telephone:
Anthony Law
Ad. Director
Apollo
22 Davies Street
London, W1
Tel: 01-629 3061

MANAGEMENT ACCOUNTANT

Essex

£9,000

A management accountant is required for a subsidiary of a major international group. Initially the task will be to head the accounting function on one site and to assist in the development of management accounting including medium term planning. Career prospects are good and success in this position can lead to further promotion in a relatively short time.

Candidates should be in the age range 26-30, preferably qualified A.C.M.A. and with experience in a process industry. Salary will be about £9,000 and other benefits include a contributory pension scheme.

Applications (quoting reference FT/10/F) and giving brief personal details and an outline career history should be sent in confidence to D. W. E. Apps at



Ernst & Whinney Management Consultants
11 Doughty Street, London, WC1N 2PL

Management Accounting

C.London

£7,000

A major British transportation group, with substantial overseas interests and an unrivalled growth record offers two graduate part-qualified accountants (c Prof 2) exciting and challenging opportunities.

Working with a small highly qualified team, you will prepare standard costs, budgets and corporate plans in addition to undertaking numerous special projects.

Competitive salaries with outstanding fringe benefits including day release will be commensurate with experience and qualifications. Promotion prospects are excellent.

Contact Patrick Donnelly on 01-405 3499
quoting reference PD/170/MFT.

Lloyd Management

Recruitment Consultants

125 High Holborn London WC1V 6QA 01-405 3499

JOB COLUMN
WILL APPEAR ON
THURSDAY,
JANUARY 17th

Senior Appointment- Investment Accounting

Provident Mutual requires a Senior Assistant in its Investment Accounts Section, in the City of London.

The work will be concerned mainly with the administration and accounting of the investment portfolio of over £400m. In addition he/she will become involved in the management and disposition of the short term assets and cash flow of the Association. The successful applicant would deputies for the head of the section.

The work demands sound experience in accounting probably gained through a professional qualification. A knowledge of the workings of the Stock Exchange, Foreign Exchange and Money Markets would be an advantage.

In addition to a progressive salary of not less than £8,000 p.a. benefits would also include free lunches, season ticket loan, flexible working hours, non-contributory pension and generous house purchase facilities.

Please write giving age and details of qualifications and experience to Mr. C. Young, Personnel Manager, Provident Mutual Life Assurance Association, 2531 Moorgate, London EC2R 6BA.

PROVIDENT MUTUAL

LIFE INSURANCE ASSOCIATION

Financial Training

RECENTLY QUALIFIED ACCOUNTANTS LONDON

£10,000

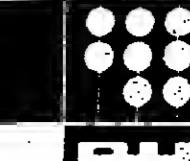
Financial Training's pre-eminent reputation in the field of accountancy tuition ensures that an increasing number of people wish to employ our services. To enable us to extend the range of facilities which we offer to clients concerned with accountancy, stockbroking, banking, insurance and law, whether in pre- or post-qualification training, we require new tutors of outstanding ability.

If you are a qualified accountant who prefers dealing with people rather than with figures, if you are quick thinking and ambitious, if you are prepared to work hard and are under 30 (our students demand tutors who still remember what it is like to study for exams) we would like to hear from you.

If you come to us with no previous tutorial experience our immediate offer is a salary of £10,000 with bi-annual reviews. BUPA cover on the highest scale, 28 working days' holiday, the opportunity to improve your technical knowledge beyond your wildest expectations, the chance of testing yourself against the highest calibre of students and tutors in the country and the opportunity of working for an exciting company. Subsequent development with our organisation is a function of ability.

If you find this a sufficiently challenging prospect please ring Bill Kemp on 01-960 4421 or write to him at 136/142 Bramley Road, London W10 6SR. He will, of course, treat all replies in strictest confidence.

LONDON—MANCHESTER—LEEDS—JERSEY—BUXTON—SHEFFIELD—BIRMINGHAM
NEWCASTLE-UPON-TYNE—DUBLIN



LEASING

U.K. or Brussels

A treasury role with additional involvement in credit management. Our client, a leading equipment manufacturer and marketing company, invites applications from candidates with experience of financing sales through finance departments. The appointment, which reports to the European Controller, also calls for the ability to assess credit-worthiness of clients and to deal with international banks. The job could be based in U.K. (West of London) or Brussels.

EXCELLENT PROSPECTS

£10,000

Ideal opportunity for qualified accountant with two years post-qualification experience seeking introduction to industry. Highly professional individual required to join operational audit team. Scope for independent decision making for candidates with initiative. Travel covers U.K. and continental operations. Exposure to systems, joint ventures and subsidiaries. Knowledge of EDP systems and statistical auditing techniques an advantage.

DIVISIONAL ACCOUNTANT

£10,000

An outstanding, broadly based role within a leading engineering Group. The position will give a valuable insight into both U.K. and international operations, involving statutory accounts, cash forecasting, budgets and business plans. It is ideal for a young ACA with good interpersonal and sound technical ability. The successful incumbent should follow a positive career path with the Group. Relocation paid.

BANKING

£25,000 + Mfg. Benefits

A rewarding opportunity with a leading U.K. bank which seeks a qualified accountant. Your dual role will include reviewing systems and financial controls throughout all the departments. The other aspect involves training staff in current accounting standards and auditing. Some world wide travel will be necessary over a two year period after which you will be promoted into a line position.

YOUNG ACA

£25,000

The head office of a multi-million turnover group, which stresses team work, but recognises individuality, seeks a bright, young professional accountant. Particular responsibility will be taken for an international region and the review of financial statements. Other duties will include the development of inflation accounting policies and procedures, keeping informed of Institute pronouncements, special assignments and investigations. Career development can be expected to citizenship levels. Relocation paid.

Tel: 01-606 6771

Lea House, London Wall, London EC2Y 5AS

ROBERT HALF

Accountancy & Financial personnel specialists

Glynwed Group Services

TAXATION ACCOUNTANT

Sheldon, Birmingham

Glynwed Limited is a public company engaged in the manufacture and distribution of a wide range of engineering and building products. Sales turnover is in excess of £300 million.

Accountability is to the Group Taxation Manager for:

- Preparing Corporation Tax computations for submission to the Inland Revenue, and providing an advisory service to Group companies in relation to taxation matters.
- Maintaining an interface between Group Headquarters, Group companies and auditors on all taxation matters in relation to annual and half year accounts.
- Providing authoritative advice on taxation matters in relation to strategic business planning.

Applicants, male/female, must be certified or chartered Accountants, or alternatively, have received formal training with the Inland Revenue followed by experience in a commercial/industrial taxation department. A thorough understanding of Taxes Acts, and the taxation-related problems of an industrial group with overseas subsidiaries is essential.

Telephone or write for application form to:

R. Withey, Group Staff Manager,
Glynwed Group Services Ltd.,
Headland House, New Coventry Road,
Sheldon, Birmingham B26 3AZ.
Telephone: 021-742 2386.

GLYNWED

ACCOUNTANT
We are a young, vigorous and fast-growing company of textile importers, based in the W1 area and currently turning over £1,500,000 p.a.
We are looking for a person to join us who will take total responsibility for all the accounting functions of the company with particular regard to: foreign exchange, letters of credit, credit control, tax and cash flow forecasting. Experience in this field is more important than formal qualifications.

This is a secure position with the prospect of joining a young company and growing with it, with the commensurate rewards.

Please telephone Richard Lebentz on 01-637 3601.

MONEY MANAGEMENT/FX

Hong Kong

£15,000

Major Merchant Bank which continues to expand in the Far East seeks a money market/FX manager who will develop and implement policies for funding and liquidity management, for FX dealing activities and short-term paper issues. Salary negotiable around £15,000 plus free accommodation and other significant financial benefits.

Candidates will probably be in their early 30's. They must combine sound operational skills gained in an international institution handling a broad range of FX and money market transactions with the ability to identify and take advantage of market trends. (SW6)

Candidates male or female should write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London W1, quoting reference. No identities divulged without permission.

GENERAL APPOINTMENTS

Overseas Funds Manager

London £9,500-£10,000

Cable & Wireless is a highly successful Group and one of the world's largest international telecommunication organisations operating in over 70 countries. Our activities encompass cable and radio systems, communications via satellite, computers and data handling, and national and international telephone and telex systems.

This senior appointment, open to men and women, carries responsibility for funds at overseas locations, including the investment of such funds surplus to requirement and the arrangement of overseas borrowings.

You will control all Group purchases, sales and transfers of foreign currencies and contribute to the development of the company's FX exposure management system. Therefore, a number of years experience at senior level in banking or with a multi-national company is essential and membership of the Institute of Bankers would be a distinct advantage.

We offer a full range of benefits which include incremental salary scale, pension fund and relocation assistance.

For further details and an application form please telephone or write to:

The Recruitment Manager, Dept. A749,
Cable & Wireless Limited,
Mercury House, Theobalds Road, London WC1X 8ZK.
Telephone: 01-242 4433 Ext. 4008.

Cable & Wireless
Helps the world communicate

SENIOR BUSINESS JOURNALISTS

Prominent international business information service seeks experienced staff writers to join its London editorial bureau for coverage of Western Europe and the Middle East. Successful candidates will have a close knowledge of current business and corporate affairs, the ability to write lucidly, and the confidence to counsel senior executives of multinational corporations.

Applications indicating experience, qualifications (including languages) and special areas of interest should be directed to:

G. Holmes, Editorial Director
BUSINESS INTERNATIONAL
Banda House, Cambridge Grove, London W6 0LN



PORTFOLIO MANAGEMENT

Hong Kong
c £15,000

Established and expanding Investment Management subsidiary of major Far East Merchant Bank has funds under management in excess of £300m and a broad range of private, institutional and government clients. It seeks an Investment Manager to take control initially of a number of major private client portfolios and to monitor and advise on specific geographic markets.

Candidates will be in their late 20's or early 30's and will have a successful track record in portfolio management which must include investment outside the UK. They should be cheerful, flexible and enjoy team work. Salary negotiable around £15,000 plus free accommodation and other significant financial benefits. (SW.993)

Candidates male or female should write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London W1, quoting reference. No identities divulged without permission.

QUALIFIED ACCOUNTANT

Required by
Clark & Fenn (Holdings) Ltd.

Clark & Fenn (Holdings) Ltd. is a member of the Trafalgar House Group of Companies. Our main activities are the manufacture, marketing and installation of a range of building materials.

The Chief Accountant of Clark & Fenn Ltd. reaches retirement age in 1981. A qualified accountant, preferably chartered, is required who will be able to administer a small accounts department, responsible for the local accounts function of four companies. After a suitable period, applicants should be prepared to work hard on systems review and assisting the financial director of Clark & Fenn (Holdings) Ltd. on ad hoc assignments.

Salary will not be an obstacle for the successful applicant. Applicants should write or telephone for an application form.

P. R. Jones
Clark & Fenn (Holdings) Ltd.
481 Mitcham Road
Croydon CR9 3AP
Tel: 01-689 2266 Ext. 2346

LEGAL NOTICES

IN THE MATTER OF BRIARSTONE HOLDINGS (MANAGEMENT) LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the condition of the above-named Company, which is being voluntarily wound up, are required, on 01 before the First day of February, 1980, to send in their full Classes of Debts and Credits, with their dates and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned.

DAVID J. ALEXANDER AITONON,
10/12 Holborn Viaduct,
London, EC1P 9EL.

The Liquidator of the said Company, and the said Alexander Aitonon, or his attorney or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in any notice of date or default of time which will be enabled for the benefit of any distribution made before such debts are proved.

Given at the 7th day of January, 1980.
D. M. A. Aitonon, L.M. Ltd., London, EC1P 9EL.

*N.B. This Notice is purely formal. All known creditors have been, or will be, paid.

No. 25 (Rule 59 (6))
IN THE MATTER OF
TWEEDWELL LTD.

By Order of the HIGH COURT OF
JUSTICE London, dated the 15th day of October
1979. Mr. T. J. Newman F.C.A. of 2
Derby Lodge, East End Road, Finchley,
London, N12, is appointed Liquidator
of the above-named Company with
a Committee of Inspection.

Dated the 2nd day of January, 1980.

COMPANY NOTICES

GREATERMANS STORES LIMITED NOTICE TO SHAREHOLDERS OF THE 1979 PREFERENCE SHARES

NOTICE IS HEREBY GIVEN that the Directors of the Company declare the following dividends payable on the 20th February, 1980 at 6% per annum on the preference shares of the Company, registered at the close of business on the 20th February, 1980.

A. ORDINARY PREFERENCE DIVIDEND NO. 55.

A. dividend at the rate of 6% per annum on the preference shares ending 28th February, 1980.

B. 5% CUMULATIVE PREFERENCE DIVIDEND NO. 56.

A. dividend at the rate of 5% per annum for the six months commencing 28th February, 1980.

C. 2% CUMULATIVE PREFERENCE DIVIDEND NO. 57.

A. dividend at the rate of 5% per annum for the six months ending 28th February, 1980.

The dividends are to be paid in South African currency and dividends payable in United Kingdom currency will be paid at the rate of exchange calculated at the rate of exchange on the 13th February, 1980.

Dividend cheques despatched from the Company's London office to Great Britain or Northern Ireland will be subject to a deduction of United Kingdom currency to be arrived at after allowing for refer (10%) in respect of South Africa.

The Company will, where applicable, give the Non-Resident Shareholders for 6.15% from the date of payment.

For the purpose of paying the above dividends the Share Register, Greatermans Stores Limited, Shares, will be closed from the 20th January to the 28th February, 1980.

Dividend cheques in payment will be posted out after the 28th February, 1980.

By Order of the Board.

Registered Office: 220 Commissioner Street.

JOHNSONSBURG,
P.O. Box 1000,
South Africa.

St. George's Building,
100 Commissioner Street,
Johannesburg,
South Africa.

Bank Americo Trust and Banking
Corporation Bahamas Limited,
50 Shad Street,
Nassau,
Bahamas.

Bank Americo Trust and
Banking Corporation
International, Luxembourg.

Bank Americo Trust Company
(Jersey) Limited,
100, St. Helier,
Jersey, GY1 1JL.

St. Helier,
Jersey, GY1 1JL.

Bank Americo Trust Company
(Bermuda) Limited,
Bermuda.

Bank Americo Trust Company
(Bermuda) Limited,
Bermuda.</p

LOMBARD

ITV—the case for competition

BY IAN DAVIDSON

SO IT appears that the Government is having second thoughts about the plans for the fourth television channel, and so is the Independent Broadcasting Authority. If the IBA will make the fourth channel merely the tool of the ITV companies, especially of the big five, the board of the new Channel Four company, according to the IBA, would have four members from the ITV companies; the ITV companies and ITN would provide up to 75 per cent of the programmes; the selling of advertising would be in the bands of the companies; and the companies are already commissioning material explicitly for use either on the current or the new commercial channel. If that is not a recipe to ensure that the new channel is effectively controlled by the companies, my name isn't Ian Davidson.

Consensus

It looks even more controversial if you take a sceptical view of the IBA's budget projections. If the new channel is to produce 50 hours of programmes each week, and if one allocates the national budget entirely to direct programme costs, £60m works out at about £23,000 per programme hour, and £80m works out at about £30,000. Now the public consensus of the great and the good is that the fourth channel should not be a poor relation of the current ITV channel. But major drama programmes cost £120,000 per hour. The conclusion is either that the fourth channel will be a poor relation, or that the budget must be considerably larger, with a corresponding reduction in the ITV levy revenue.

Mr. William Whitelaw, the Home Secretary, wants a channel which is not a duplicate of the present ITV channel, but one which gives plenty of room for minority programmes and plenty of access to independent programme makers. Now, I am not sure if the talk of minority programmes and independent programme makers is not just so much woolly nonsense; it seems to me that the fourth channel will only justify its existence if (a) it gets a substantial audience, and (b) produces high-grade programmes, or at least as high a proportion of high-grade programmes as we now get on BBC and ITV. But even if you accept the

TV Radio

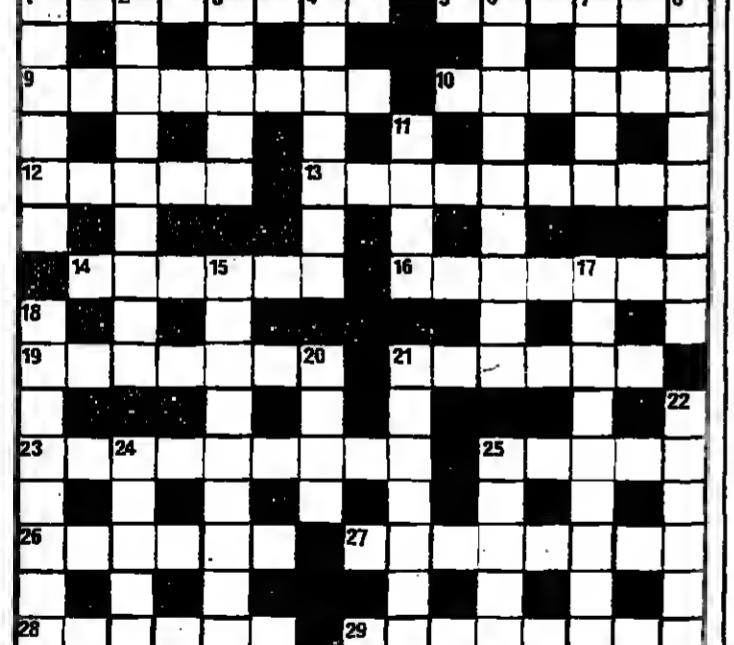
BBC 1

† Indicates programme in black and white
9.35 am For Schools, Colleges.
12.45 pm News, 1.00 Pebble Mill at One, 1.45 Trumpton, 2.00 You and Me, 2.14 For Schools, Colleges, 3.25 Dechran Siarad, 3.53 Regional News for England (except London), 3.55 Play School (as BBC1 11.00 am), 4.20 Yogi Bear, 4.25 Jackanory, 4.40 Animal Magic, 5.05 John Craven's Newsround, 5.10 Grange Hill, 5.35 The Perishers.

All Regions as BBC1 except as follows:

Wales—10.30-10.55 am I Ysgo.

F.T. CROSSWORD PUZZLE No. 4,174



ACROSS

- 1 VIP with a bit of substance (8)
- 5 Soaked outside right going to church, despised person (6)
- 9 ... abandoned by cast in the air (6, 2)
- 10 A lot of football results (6)
- 12 Different Old Testament female (5)
- 13 Part of organisation determined to seek fresh pastures (6, 3)
- 14 Partial unit established outside (6)
- 16 Collects man about town taking offence (5, 2)
- 19 Revolutionary habit of old soldier (7)
- 21 Fool takes trouble to attack (6)
- 23 Come to jump on whisky (9)
- 25 Tradesman expecting to become Master of the Rolls (5)
- 26 Some of the divers uses against ... (6)
- 27 ... day one got at newsman for being overful (8)
- 28 Slow start by senior joining agency (6)
- 29 The trade could be repeated (8)
- 30 DOWN
- 1 Take chair boy represses (4, 2)
- 2 Month revolution receives fierce blow (5, 4)
- 3 One of the Archers making shady retreat (5)

4 Beaten daughter massaged (7)

5 Confectionery that may need some picking (4, 5)

7 Part of body with twisted roots (5)

8 Chap is one West-end worker that's dithering (6)

11 Left to ventilate den (4)

15 Give reason for exhibition over lew suit (4, 5)

17 Put up with a little bird having to persevere (5, 2, 2)

18 Records a Roman Catholic takes to places of industry (8)

20 Carry child to point (4)

21 Article to frustrate across ... (7)

22 ... bar in the east: Teddy has eaten away (6)

24 Danger according to one student (5)

25 Pipe to which Heath is rooted (5)

SOLUTION TO PUZZLE No. 4,173

26 DODGY CACOBOLAG
A E R E E R E
S U S T I V W C O C C I V I T E
G E N W N C O D O S
C R A P T C O M M E N T E R Y
T E V F E D Y

27 SICKLE ARCHERY
E A I R P Y A E
S T U P T E R A V G A E
A C C O D E R E
S A T C O D E R E
S A T C O D E R E
S A T C O D E R E
S A T C O D E R E

28 E M C I C I E D O S P I R E L I O

29 E M C I C I E D O S P I R E L I O

30 E M C I C I E D O S P I R E L I O

31 E M C I C I E D O S P I R E L I O

32 E M C I C I E D O S P I R E L I O

33 E M C I C I E D O S P I R E L I O

34 E M C I C I E D O S P I R E L I O

35 E M C I C I E D O S P I R E L I O

36 E M C I C I E D O S P I R E L I O

37 E M C I C I E D O S P I R E L I O

38 E M C I C I E D O S P I R E L I O

39 E M C I C I E D O S P I R E L I O

40 E M C I C I E D O S P I R E L I O

41 E M C I C I E D O S P I R E L I O

42 E M C I C I E D O S P I R E L I O

43 E M C I C I E D O S P I R E L I O

44 E M C I C I E D O S P I R E L I O

45 E M C I C I E D O S P I R E L I O

46 E M C I C I E D O S P I R E L I O

47 E M C I C I E D O S P I R E L I O

48 E M C I C I E D O S P I R E L I O

49 E M C I C I E D O S P I R E L I O

50 E M C I C I E D O S P I R E L I O

51 E M C I C I E D O S P I R E L I O

52 E M C I C I E D O S P I R E L I O

53 E M C I C I E D O S P I R E L I O

54 E M C I C I E D O S P I R E L I O

55 E M C I C I E D O S P I R E L I O

56 E M C I C I E D O S P I R E L I O

57 E M C I C I E D O S P I R E L I O

58 E M C I C I E D O S P I R E L I O

59 E M C I C I E D O S P I R E L I O

60 E M C I C I E D O S P I R E L I O

61 E M C I C I E D O S P I R E L I O

62 E M C I C I E D O S P I R E L I O

63 E M C I C I E D O S P I R E L I O

64 E M C I C I E D O S P I R E L I O

65 E M C I C I E D O S P I R E L I O

66 E M C I C I E D O S P I R E L I O

67 E M C I C I E D O S P I R E L I O

68 E M C I C I E D O S P I R E L I O

69 E M C I C I E D O S P I R E L I O

70 E M C I C I E D O S P I R E L I O

71 E M C I C I E D O S P I R E L I O

72 E M C I C I E D O S P I R E L I O

73 E M C I C I E D O S P I R E L I O

74 E M C I C I E D O S P I R E L I O

75 E M C I C I E D O S P I R E L I O

76 E M C I C I E D O S P I R E L I O

77 E M C I C I E D O S P I R E L I O

78 E M C I C I E D O S P I R E L I O

79 E M C I C I E D O S P I R E L I O

80 E M C I C I E D O S P I R E L I O

81 E M C I C I E D O S P I R E L I O

82 E M C I C I E D O S P I R E L I O

83 E M C I C I E D O S P I R E L I O

84 E M C I C I E D O S P I R E L I O

85 E M C I C I E D O S P I R E L I O

86 E M C I C I E D O S P I R E L I O

87 E M C I C I E D O S P I R E L I O

88 E M C I C I E D O S P I R E L I O

89 E M C I C I E D O S P I R E L I O

90 E M C I C I E D O S P I R E L I O

91 E M C I C I E D O S P I R E L I O

92 E M C I C I E D O S P I R E L I O

93 E M C I C I E D O S P I R E L I O

94 E M C I C I E D O S P I R E L I O

95 E M C I C I E D O S P I R E L I O

96 E M C I C I E D O S P I R E L I O

97 E M C I C I E D O S P I R E L I O

98 E M C I C I E D O S P I R E L I O

99 E M C I C I E D O S P I R E L I O

100 E M C I C I E D O S P I R E L I O

101 E M C I C I E D O S P I R E L I O

102 E M C I C I E D O S P I R E L I O

103 E M C I C I E D O S P I R E L I O

104 E M C I C I E D O S P I R E L I O

105 E M C I C I E D O S P I R E L I O

106 E M C I C I E D O S P I R E L I O

107 E M C I C I E D O S P I R E L I O

108 E M C I C I E D O S P I R E L I O

109 E M C I C I E D O S P I R E L I O

110 E M C I C I E D O S P I R E L I O

111 E M C I C I E D O S P I R E L I O

112 E M C I C I E D O S P I R E L I O

113 E M C I C I E D O S P I R E L I O

114 E M C I C I E D O S P I R E L I O

115 E M C I C I E D O S P I R E L I O

116 E M C I C I E D O S P I R E L I O

117 E M C I C I E D O S P I R E L I O

118 E M C I C I E D O S P I R E L I O

119 E M C I C I E D O S P I R E L I O

120 E M C I C I E D O S P I R E L I O

121 E M C I C I E D O S P I R E L I O

122 E M C I C I E D O S P I R E L I O

123 E M C I C I E D O S P I R E L I O

124 E M C I C I E D O S

International Finance. Competitively.

Eurocurrency lending. Short-term and medium-term finance whether for export finance (covered by ECGD guarantees) or capital expenditure. Project financing. Portfolio financing. Front-end financing to support export contracts.

Negotiating or discounting of bills. Acceptance credits. Export factoring. International leasing and instalment finance.

International Banking Network. Competitively.

Being the exclusive U.K. member of European Banks International (Ebic) we offer clients the complete facilities of seven major independent European banks with over 10,000 branches throughout Europe, and a worldwide network of joint ventures.

International Transfers. Competitively.

Foreign exchange business, documentary credits, mail transfers, telegraphic transfers, drafts, clean payments and bills for collection.

International Merchant Banking. Competitively.

A complete range of international financial services from Samuel Montagu, a major Merchant Bank and a member of the Midland Bank Group.

Eurocurrency credits, bond issues, corporate and investment services.

Samuel Montagu are also major market makers in bullion, foreign exchange and Eurobonds.

International Corporate Travel. Competitively.

Exclusive to Midland, access to the world's largest travel company - Thomas Cook.

Thomas Cook is a member of the Midland Bank Group and the fastest growing company in business travel.

Through them we can provide you with the most comprehensive business travel service including foreign exchange in 150 currencies, travellers cheques, V.I.P. Service Cards and a network of 870 offices in 145 countries.

International Marketing Services. Competitively.

Provision of specialised export finance as well as advice on international regulations, tariffs and documentation procedures through the London American International Corporation Ltd., which operates in over 100 countries.

1980. THE DAWN OF A NEW DECADE.

A reminder to companies not doing business with us.

We deliver a range of international services that no other bank offers.

Competitively.

But don't just take our word for it.

**Test us.
Now.**



Test us.

Midland Bank International

Midland Bank Limited, International Division,
60 Gracechurch Street, London EC3P 3BN. Tel: 01-606 9944.



FINANCIAL TIME

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

Telegrams: Finantime, London PS4. Telex: 8854871, 883897

Telephone: 01-248 8000

Tuesday January 15 1980

A matter of survival

THERE IS a common thread running through the labour negotiations now in progress—or temporarily suspended—in several of the UK's major state-owned corporations, including BL, British Steel and British Rail. This is the desire of management to break out of the straitjacket of union-influenced rules over the way manpower is deployed and used. The existence of these rules, some of which have been "custom and practice" for as long as anyone can remember, is not the only reason why the efficiency of these organisations compares unfavourably with their foreign counterparts, but it is an important part of the problem.

Cash limits

The inability to deploy labour flexibly is not, of course, a phenomenon confined to the public sector; it is observable, to a greater or lesser extent, in large parts of British industry. What has brought the issue to the fore in the state corporations is that the pressure to correct their internal inefficiencies, arising partly from the marketplace and partly from the Government's policy of tight cash limits, is greater than ever before.

Some trade union leaders see the stronger management line on work practices as an assault on hard-won workers' rights, and a return to the unilateral style of management which, in the post-Bullock era of participation and consultation, had seemed to be on the way out. In a sense, their apprehensions are justified; the nub of the matter is a reassertion of management's right to manage. In a good many industries and companies, the authority of management was eroded during the seller's market of the early post-war period. In the interests of maintaining or increasing production employers made concessions to show floor pressure and allowed practices to develop which, at a time of intense competition and declining profit margins, represent an unbearable cost burden. Today's management toughness is a consequence of past management weakness.

The fundamental question is how to recover the ground that has been lost. Employers can not expect much help from national union leaders, most of whom feel bound to uphold the status quo. Their ability to deliver local implementation of any nationally-agreed productivity package is in any case doubtful. As Sir Keith Joseph, Secretary of State for Industry, said: "The fundamental question is how to recover the ground that has been lost. Employers can not expect much help from national union leaders, most of whom feel bound to uphold the status quo. Their ability to deliver local implementation of any nationally-agreed productivity package is in any case doubtful. As Sir Keith Joseph, Secretary of State for Industry,

Pakistan wants a high price

THE SOVIET invasion of Afghanistan, which has radically shifted the balance of power in West Asia, has thrust Pakistan to the centre of the world's diplomatic stage. The Western powers and Pakistan need each other now more urgently than they have done for many years, and yet the alliance being drawn up is fraught with problems and dogged by mutual suspicion.

For the past two years, President Zia has faced a constant barrage of criticism from Western governments and Press. First, he won condemnation for the way in which his Government tried and executed former Premier Zulfikar Ali Bhutto. More recently, the country's nuclear research programme has been attacked because of Western suspicions that the Pakistan Government is intending to build a nuclear bomb. In addition, President Zia's attempts to "Islamise" Pakistan's legal system and purge society of "decadent" Western influences has bred more suspicion, resentment and criticism in the West.

To win support

As around 85,000 Soviet troops trundled over the Oxus and into the high mountain plateaux of Afghanistan, so American diplomacy in the region was turned on its head. The urgent strategic need to draw line beyond which the Russians should not pass is viewed in Washington as so great that the cherished issues of human rights and nuclear non-proliferation have been cast to the wind in an attempt to win Pakistan's support.

The renewal of America's courtship is doubly embarrassing because Pakistan is likely to prove an extremely reluctant bride. With Russian troops for next door neighbours, President Zia is going to be careful not to give Soviet offence.

Apart from a fear of the Russians to the West, President Zia has reason to be wary of recent events in India on his eastern border. The landslide election victory of Mrs. Indira Gandhi augurs ill, since Mrs. Gandhi has always maintained good relations with Moscow and can be expected to maintain

them now that she has returned to power.

Nevertheless, Pakistan's need for prompt military and economic support is urgent. While the Kremlin has given assurances that it will not step into Pakistani soil, Bahrak Karmal, the new Afghan leader, has already said he does not recognise the Durand Line, accepted since the last decade of the 19th century as the border between Pakistan and Afghanistan. There has always been a fear that the Soviet-backed Government in Afghanistan will foment separatist sentiment among the tribal Pushtuns and Baluchs, groups

N nonetheless the offer of military assistance by the US in the past two weeks has been treated with suspicion. After the constant criticism of the past two years, President Zia regards the Americans as unreliable friends, and it is for exactly this reason that he will drive a very hard bargain before he offers the West any favours.

To accept Western aid now will mean to foster Soviet criticism in the future. The last thing Zia can afford is to commit himself to US support only to find it is withdrawn in two years time, leaving his Government at the mercy of hostile Soviet-backed neighbours.

Zia would prefer to turn to more reliable friends for help; his first choice is seemingly the Chinese. Unfortunately, they do not have the military strength that Pakistan needs to face the Soviet threat with confidence. The second choice would be the Moslem powers.

Convenience

So in the end, neither Pakistan nor the United States feels it has any choice but to reach a deal with the other—a marriage of convenience in the true sense of the word. Pakistan will insist on copper-bottomed guarantees over long-term US backing, and will expect President Carter to drop the non-proliferation issue. Economic aid on a substantial scale is also certain to be demanded. This is the price the United States must evidently pay for a barrier to Soviet expansionism.

Why BSC workers feel they are being taken for a ride

By CHRISTIAN TYLER, Labour Editor

BRITAIN'S first national strike, now in its third week, is not just about the size of a pay rise. If the gulf between the British Steel Corporation and its trade unions could be measured in terms of percentage point, then the conventional access of compromise would have pointed the way to a settlement before now. The strike will probably not even have begun.

It is not even about the BSC's unwillingness or inability to pay a going rate to its own employees—whether the 17 per cent rate of price inflation or the 20 per cent pay rise achieved by the miners. The steel unions at the site offered to accept 13 per cent more to come from local productivity deals, just as in the few years they have accepted less than the increase in prices. (Of course, the longer the strike goes on, the less that steelworkers will become accept less than their original demand.)

Why, then, should the large union in the industry, the Iron and Steel Trade Confederation (ISTC), whose name is a byword for moderation, take to the streets to fight an employer who to all intents and purposes is bankrupt?

Twice-over complaint

The short answer is that it believes it is being asked to pay for British Steel's losses, not once, but twice over; and it feels it has paid enough already.

It is paying, through plant closures and loss of jobs, for an investment strategy to which it was not a party and which with hindsight appears grossly over-optimistic.

If it accepts BSC's present wage offer, it would have to give up more jobs to fund that wage increase. Both the 8 per cent put on the table at national level, and the 4 per cent "guaranteed" from local productivity deals, require a *quid pro quo* from the unions; and although the strings cover a wide range of issues—absenteeism, demarcation lines, unofficial disputes—the unions are in no doubt that "productivity" means only one thing to BSC. That is jobs.

In that sense the 2 per cent "new money" offer with which the BSC opened negotiations was only the straw that broke the camel's back. Now, according to Mr. Sirs, general secretary of the ISTC, even that new money—the cost to BSC of honouring a previous commitment to consolidate certain supplements—has been withdrawn from the draft agreement.

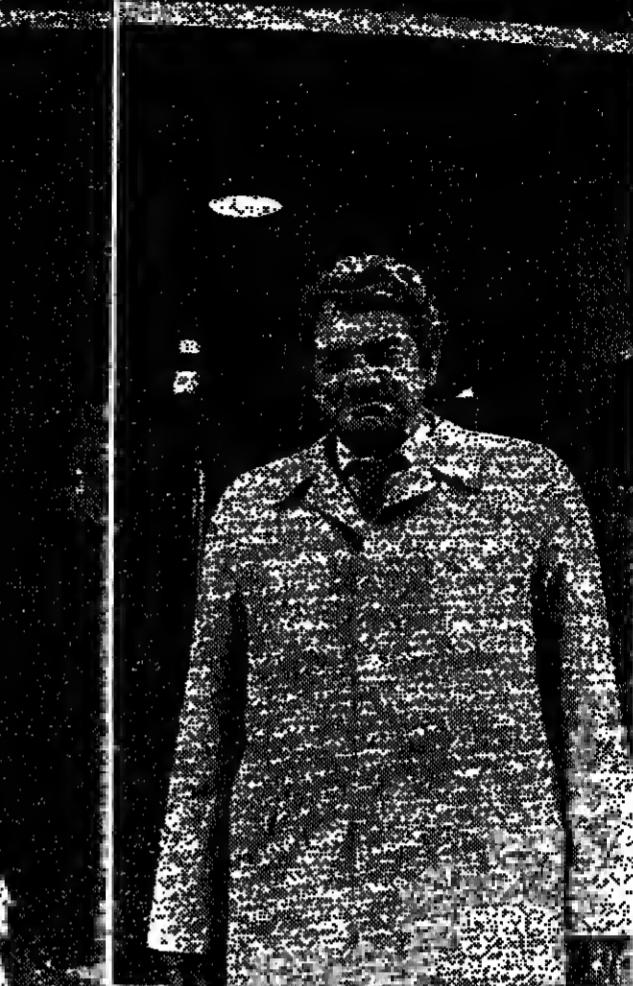
At first sight, the BSC's case is not only coherent, but inevitable. It has no money to pay an increase in wages unless those wages can be found through the workers themselves raising their productivity. And

None of these items should be chargeable to the worker, he said yesterday. In addition to the latest of the union's statements, he proclaims the "tens of millions of pounds" that have been chucked away by the Corporation in recent years arising from mistakes in investment decisions."

The bulletin concludes: "We will not be made scapegoats for the Corporation's habitual mismanagement." It is not surprising, therefore, that so much of the argument in this dispute should focus on statistics. As during its recent plant closure programme, the BSC is trying to produce economic arguments to support its case. The unions—with some encouragement from academics and other outside opinion—are increasingly sceptical of those figures, and Mr. Sirs

ADVISORY CONCILIATION AND ARBITRATION SERVICE

ADVISORY CONCILIATION AND ARBITRATION SERVICE



Two disgruntled union leaders arrive at ACAS for yesterday's talks: Mr. Bill Sirs of the ISTC and Mr. Hector Smith of the Blast-furnace men.

believes he is winning the statistical battle.

Add to that the controversy over international productivity comparisons—which the BSC shows its employees as the least efficient in the industrialised world—and the true size of the gulf between the two sides begins to emerge.

There is a further ingredient—low morale—which appears to have reinforced, rather than tempered, the militancy of the ISTC. It would be surprising if a shrinking industry did not suffer from poor morale; but the very speed of its contraction in recent years, and the management's desperate attempts to retrench, have not helped. Sir Charles Villiers, the BSC chairman, may have been the victim of the corporation's poor forecasting. But the fault is senior management's lack of credibility, and a sense of resentment within the corporation is now emerging.

None of these items should be chargeable to the worker, he said yesterday. In addition to the latest of the union's statements, he proclaims the "tens of millions of pounds" that have been chucked away by the Corporation in recent years arising from mistakes in investment decisions."

The bulletin concludes: "We will not be made scapegoats for the Corporation's habitual mismanagement." It is not surprising, therefore, that so much of the argument in this dispute should focus on statistics. As during its recent plant closure programme, the BSC is trying to produce economic arguments to support its case. The unions—with some encouragement from academics and other outside opinion—are increasingly sceptical of those figures, and Mr. Sirs

is

believed he is winning the statistical battle.

According to the ISTC, its own members have co-operated, and sacrificed jobs, but the craftsmen who are a growing proportion of the workforce as steelmaking becomes more technical, have not. Mr. Sirs feels he is the stalking horse for the NCC.

Some years ago the BSC introduced the idea of work-related incentive schemes (WMIS), in an attempt to buy out some of the historical demarcation lines between craft unions in a more systematic way.

The BSC set great store by the scheme—and still does. But the history of one agreement, at Port Talbot in South Wales, shows how ineffective such schemes can be.

The BSC's steward told me: "WMIS has cost the BSC a mint, and value for money is absolutely negligible."

The craft unions at Port Talbot (which do not belong to the NCC structure) were given £4 a week per member to talk about the scheme. One union did so for two years. Eventually when we signed it, we bad steward told me: "WMIS has cost the BSC a mint, and value for money is absolutely negligible."

The scheme gave birth to a

new adage: "The pen is mightier than the pliers." The man who did the measuring of the work was nominated by the union, and the scheme produced mountains of job cards and up to £17 a week for some of the workers, but not much else. It seems the electricians at the plant—who like to stick to their basic shifts—did especially well. Boilermakers and fitters did not attempt to beat the system. They preferred to get their extra cash in the time-bonused way—by doing overtime.

Last year the management tried a new tack, with a scheme called "group working practices" to create a top tier of craftsmen and stop the differentials leap-frogging between electricians, boilermakers and fitters. It was successfully introduced at Redcar, where manning generally is down, to best international levels. As a green-field site it was virgin territory for bargaining.

Cost of job losses

It spread to Sheffield, where a rise of £14 a week was paid for by a few job losses. But when it came round to Port Talbot the electricians rejected it because the price in jobs was too high. The boilermakers and fitters narrowly accepted after a blazing row. This latest scheme was also in two parts: a £9 a week payment for giving up the jobs and another £4 based on plant performance. The electricians reckoned that £4 was far too vulnerable to circumstances outside their control and would have yielded them only between £1.80 and £2.40 a week. Their objection is a microcosm of the unions' objection to the present BSC proposals: the jobs will go, BSC will get the saving, but the men left behind will get little or nothing.

Both at local and national level trade union officials see their members' attachment to overtime working and management's compliance—as one of the biggest stumbling blocks to rational negotiation whether on productivity or demarcation. If the BSC is so overmanned, they ask why is it paying out £80m a year in overtime money?

The BSC complains bitterly that its trade unions drag their feet while the industry goes to ruin. The unions complain just as bitterly that the management is incompetent in its industrial relations, its accountancy and even in selling steel.

The national strike has exposed the helplessness of the one and the disillusionment of the other—a strike that is as much an issue of confidence as it is of cash. As Mr. Sirs said: "Any management that can bring us out for the first time in our history must have got something wrong somewhere."

MEN AND MATTERS

Foraging for a few more subs

"We live," says Arthur Tron, "in hope... Perhaps industry just needs a long time to pay its bills." Newly-appointed manager of the state-funded UK Waste Material Exchange, Tron has been dismayed by the response to attempts to make the exchange self-funding. Invoices for £20 (plus the inevitable VAT) were sent out for the first time in the Exchange's five-year history last October. Of the 300 or so firms which paid up (out of a total of 5,000 using the Exchange) most have been small businesses. "We find it very surprising," Tron says, in tones of genuine bewilderment.

The future of the Exchange is now in the balance, a fact which might surprise those in France, Germany, and Canada who have set up Exchanges based on the UK model. Its function is simply to marry producers of waste with those who might find their rubbish useful. This is done very discreetly through a bulletin carrying code numbers. Potential users contact the Exchange, which in turn contacts the waste-producers. If the waste-producer is not keen on revealing the contents of its dustbin to a rival company, it makes an excuse and disposes of the waste elsewhere.

The waste products for which there is now a demand, an adjunct of the Department of Industry's Warren Springs Laboratory, range from miles of nylon rope ordered by mistake to tons of egg-shells and chemicals. Operating on a budget of £50,000 a year, the Exchange has saved industry at least £5m so far. The figure is probably conservative. Since marriages are confidential, the figure is based on unsolicited testimonies from happy couples.

So in the end, neither Pakistan nor the United States feels it has any choice but to reach a deal with the other—a marriage of convenience in the true sense of the word. Pakistan will insist on copper-bottomed guarantees over long-term US backing, and will expect President Carter to drop the non-proliferation issue. Economic aid on a substantial scale is also certain to be demanded. This is the price the United States must evidently pay for a barrier to Soviet expansionism.

Going down

The Maitland Bar, a massive high-purity gold nugget dug up by a Chinese prospector in Australia 93 years ago and reputed to be the biggest chunk of natural gold ever mined, appears to be losing weight. Brought out of the vaults of the Bank of New South Wales for its first weigh-in since 1929, the nugget tipped the latest in electronic scales at 343.97 troy ounces. This compares with a



weight of 350 recorded in 1887.

A study of other diggings reveals that the bar has apparently been growing steadily lighter since it was found. The experts are not surprised, however, and put the changes down to the increasing depletion of weighty equipment.

Sold to the NSW Department of Mines by its Chinese owner for £1,250, the shrinking nugget—taking account of its uniqueness as a specimen—is now valued at around £50,000.

Pilot schemes

Gold fever in the world's financial centres has reawakened the spirit of the old West in the breasts of the criminal communities of Canada and the US. High technology stick-up artists—they have discarded horse and six-shooters for helicopter and machine-guns—now roam the badlands of North America in search of isolated gold and silver mines.

One of Canada's top gold mine operators recently had a visit from such a gang at one of its underground mines in the bush. Dropping out of the sky, the raiders soon over-powered the lightly armed mine guards and promptly vanished into the blue with two weeks' worth of gold concentrates.

These concentrates, which can be processed relatively easily into untraceable and highly profitable pure gold bars, have until recently been stockpiled at the mines in large quantities to await collection by armoured truck. My informant, pleading anonymity, tells me that before the raid his company used to ship concentrates to the refineries about once a fortnight. After the attack the insurance agents told him that, if he wanted to retain full cover, the company would have to change its transport arrangements. Now a helicopter visits the mine once a week to take away the diggings. This has added over \$50,000 a year to operating costs.

"With the price going the

Touch of glass

could I suggest, dear reader, that you cut out this item and paste it facing outwards in your window. Chances are that it will attract the eye of those young men in the building maintenance cradles who dash dangle there cleaning your windows. I hear they have been known to respond to a world record challenge and the temptation of £2,000 in prize money offered by a California company who are seeking Britain's—and possibly the world's—fastest window cleaner.

The prize has been offered by Exter, a company which claims to sell 30,000 rubber-bladed squeegees yearly in the UK, and which hopes to beat the existing world record of 32 feet of window rendered spotless in 48 seconds.

The Federation of Master Window Cleaners, the union representing about 100 of the country's tradesmen, tells me it has sent out 700 entry forms but has so far not received word from anyone willing to chance his arm in competition.

Love story

Written on a poster in a Sussex antenatal clinic: "Anna and amma."

Observer

Extel

Company Fact Sheets

We have extended our coverage of Unquoted British Companies by the introduction of Extel Company Fact Sheets.

Information on some 600 companies immediately available, others to special order.

Extel Company Fact Sheets closely follow the format of Extel Cards.

To Extel Statistical Services Ltd., 37-45 Paul St, London, EC2A 4FB. Phone: 01-253 3400. Telex: 263437

I am interested in Extel Company Fact Sheets.

Name _____

Position _____

Firm, etc. _____

Address _____

FINANCIAL TIMES SURVEY

Tuesday January 15 1980

CANADA

The Canadian electorate went to the polls only eight months ago and voted for a change, but the new Progressive Conservative Government was brought down in December. On February 18, voters will again choose between Prime Minister Joe Clark and Pierre Trudeau, his predecessor for 11 years.

Voters set for Round Two

By David Buchan

FOR MANY Canadians the start of the new decade resembled the re-run of an old-prizefight film, except that as Canada's federal political parties go into the February general election campaign, young Mr. Joe Clark in the Progressive Conservative corner has reached the mature age of 40, and Mr. Pierre Elliott Trudeau, the aging warrior dragged into carrying on the Liberal colours, is now an august 60.

For 1979 was supposed to have been a year in which Canadians voted for change. They did so—or enough of them did so in the May election to make the Progressive Conservatives the largest single party in Parliament with 136 seats, and to bring to an end 16 years of Liberal reign and the 11-year Premiership of Mr. Trudeau.

But the May election brought little change of direction to the country, which was kept marking time while Prime Minister Clark's minority Government delayed calling Parliament until October and survived a series of no-confidence votes over the next two months, only to be brought down on his budget in mid-December. A February poll was immediately called, with the possibility that Mr. Trudeau might again lead Canada in the councils of the world. Under rank-and-file pressure, Mr. Trudeau was persuaded to reverse his previous announcement to resign the Liberal leadership to get the party through the new election.

Referendum

Mr. René Lévesque, Quebec's controversial Premier, is thought likely to set the federalism referendum in the province for early summer, probably June.

The political crystal ball appears clouded, but there is unanimity about Canada's economic prospects in the coming year. They will be less good than in 1979, simply because that is also the prognosis for

the U.S., with which Canada does two thirds of its external trade.

The outgoing Tory Government last month forecast that real gross national product growth would slow from 2.8 per cent to 1 per cent this year, unemployment would rise from 7.5 per cent to 8.3 per cent, and that inflation would increase from 9.2 per cent in 1979 to 11 per cent this year. From the point of view of Tory political strategists, the earlier the election in 1980 the better.

But the Tories have the probable disadvantage of having laid in detail their painful remedy for the country's ills, in particular the Federal budget deficit and yawning deficit on current account with the rest of the world. Mr. Clark has said if he wins power again, he will simply reintroduce the budget on which his Government fell. This would have raised indirect taxes, notably an 18 cent increase on a gallon of petrol.

The other political parties can keep their economic platforms more pleasantly vague, though there is a strong suspicion that a post-February Liberal Government might have to go down the same taxing road.

In terms of personality, Mr. Clark may never match Mr. Trudeau, the best known Canadian of his generation internationally. But the fact that the sometimes gangling, gauche Mr. Clark may never

BASIC STATISTICS

Area	3,851,809 square miles (9,976,139 square kilometres)
Population	22.5m
GDP (1978)	CS230.4bn
Per capita	CS9,504.5
TRADE (1978)	
Exports	CS54,957m
Imports	CS52,975m
TRADE WITH UK (1978)	
Exports to:	£1,088,897bn
Imports from:	£740,508m
Currency:	£ = CS2.6345

inspire Clarkomania may be a great political handicap. The other side of the coin is that he seems to have fewer ardent dislikers than Mr. Trudeau.

Certainly the Clark philosophy of a looser federal rein from Ottawa on the 10 provinces of the country seems to accord well with the new temper of the times. It springs naturally from Mr. Clark's own temperament, less combative than Mr. Trudeau's, and from his own province of Alberta, eager to retain as much of its oil and gas wealth for itself as possible. Most important, it is probably a sound strategy to adopt towards the Quebec issue, the biggest test for Canada in the coming year.

Mr. Clark has wisely left it



to the Quebec Liberal leader Mr. Claude Ryan to lead the federalist cause in the province. A second-string role that Mr. Trudeau, quite naturally because of his French Canadian background and strong feelings against separation, has found impossible to play. Mr. Lévesque's own Pequistes admit the wisdom of letting Mr. Ryau, who has ably rebuilt the Quebec Liberal Party from the ruins of its 1976 defeat by the Pequistes, his head.

Many Quebecois are frankly alarmed at the leap in the dark that Mr. Lévesque has proposed: they take towards sovereignty-association: basically, political independence, but retaining the economic advantages of a common market and currency with the rest of Canada.

On other other hand, most Quebecois want what they see as a fairer share of Canada's wealth.

There is some evidence for the alarming conclusion that Quebec is only a special and acute instance of a general trend

towards greater provincial self-sufficiency.

The possible fragmentation of the Canadian "common market" can be seen in certain "provincial-building" measures that some provincial governments have recently taken. Quebec and some of the maritime provinces, for example, give a preference on public contracts to goods with a high provincial content.

But this prospect should not be overdrawn. A greater fear that provinces, once politically or economically Balkanised, would be sucked into the maw of the U.S. makes them stick together.

There is certainly plenty of scope for energy co-operation with the U.S., particularly in natural gas of which Canada has a sizeable and still growing surplus. The Canadian National Energy Board has in fact just authorised the sale of some 3.75 trillion cubic feet of gas to the U.S., but Canada also needs to put its energy house in order at home.

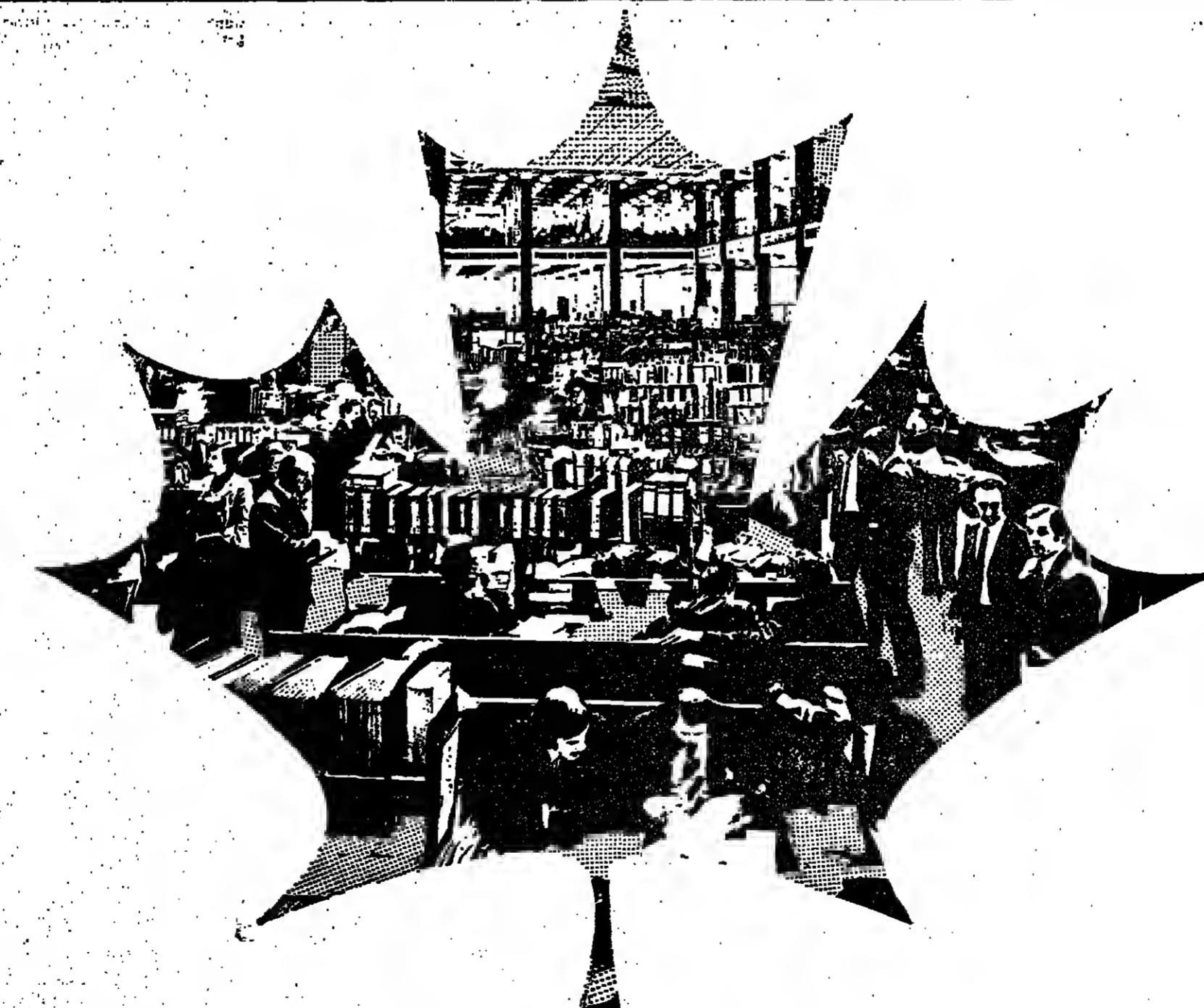
This will have to be thrashed out in a quasi-diplomatic manner between Ottawa and the ten provinces, which regard natural resources on their soil as their own to negotiate.

What does seem certain is that Canada will not remain self-sufficient in fossil fuels unless there is a higher domestic price to curb consumption and encourage production of more intractable reserves, such as heavy oil and tar sands.

While Canadians last year used more petrol than ever before, domestic prices lagged behind world levels because of internal disagreements on how fast the price should rise. Canadians are the world's most voracious consumers of energy—52 barrels of oil equivalent per capita. To some degree, with a fiercely cold climate and long distances between communities, they have to be.

But energy cautiously used and aggressively developed could be one of Canada's salvation in the energy-hungry decades to come.

CONTENTS	
Economy	II
Banking	III
Industry	IV
Energy	V
Stock markets	V
Aerospace	VI
Forest products	VII
The other Stratford	VIII
Mining	VIII
Profiles:	IX
Joe Clark	
Pierre Trudeau	
Ed Broadbent	
Atlantic provinces	X
Quebec	X
Alberta	XI
Saskatchewan and Manitoba	XI
British Columbia	XII
Ontario	XII



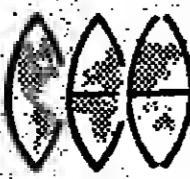
C.E. Heath- Canada's link with world insurance markets

For years many of Canada's major insurance houses have sought our co-operation whenever they required cover for projects which involved huge sums and complex risks because we have been able to provide them with an effective link with Lloyd's and other insurance markets.

Now that link has been strengthened. Two new companies have been formed within the C. E. Heath Group—C. E. Heath & Co (International)

Limited and C. E. Heath & Co (Reinsurance Broking) Limited to bring together the resources and expertise of the C. E. Heath Group in both North America and around the world.

Together they will enable us to provide an enhanced service to our Canadian clients to meet their insurance and reinsurance needs.



C. E. Heath & Co. Limited

International Insurance Brokers Reinsurance Brokers and Underwriting Agents

Cuthbert Heath House, 151/154 Minories, London EC3N 1NR and at Lloyd's Tel: 01-488 2488 Telex: 8813001



CANADA II

Economy will grow weaker

THIS YEAR will be less good than 1978. That at least is agreed by Canada's three major political parties, though their differing economic ideas of what to do about it give voters a choice at the February 18 general election. The outgoing Conservative Government offered a new year's prospect on the occasion of its ill-fated mid-December budget of a decline of the growth of real gross national product from 2.8 per cent last year to 1 per cent this, a rise in the unemployment rate from 7.5 to 8.3 per cent over the same period, and an indexed rate of price rises from 9.2 per cent in 1978 to 11 per cent this year.

The only quibble that private economic experts, such as at the Conference Board of Canada, have is to suggest real output may in fact grow by slightly less than the 1 per cent. This overall consensus is no startling fluke: it stems from the basic expectation that the economy in the U.S., with which Canada does two thirds of its external trade, will provide a weaker market for Canadian goods, while the price of Canadian imports from south of the border will go on increasing as strongly as ever.

In addition, and almost irrespective of the flow of government in and out of Ottawa, the Bank of Canada seems set on its course of keeping money supply expansion a little below the domestic rate of inflation, and interest rates on a par or slightly above those set by the Federal Reserve in the U.S. The bank rate was up to 14 per cent by the turn of the year, and just as Canadian rate increases followed those in the U.S. last year, so it seems likely that the Bank of Canada will lag behind the U.S. Fed in any easing of rates this year.

A post-February reflationary budget would change the equation—this is only conceivable if the Liberals win outright, or somehow obtain a governing minority with the support of the New Democratic Party. The Tories have pledged to re-introduce their old budget if returned to office. But at the turn of the year, it seemed the main engine of growth in the Canadian economy would continue to be business investment in plant and capital equipment. This started in 1978 with the

EXTERNAL PAYMENTS (C\$bn)										
	1974	1975	1976	1977	1978	Jan. to June	June	Jan. to June	*1979	*1980
Current Account	-1.5	-4.8	-3.8	-4.3	-5.3	-2.9	-4.3	-6.0	-7.4	
of which:										
Merchandise balance	+1.7	-0.5	+1.4	+2.7	+3.4	+1.5	+0.6	+2.3	+1.3	
Service balance	-3.7	-4.7	-5.8	-7.4	-8.7	-4.3	-5.1			
Including										
Dividends and interest	-1.6	-2.0	-2.5	-3.6	-4.4	-1.7	-2.3			

* OECD forecast.

exporting sector setting out to reap the competitive fruits of a fallen Canadian dollar against the U.S. currency, continued through 1978 at a pace of 10.8 per cent according to official figures, and will slow slightly to a 4.6 per cent rate this year (official figure again). Outside the short-term cycle, too, there is as usual a number of high energy-related construction projects forging ahead, in electricity generation, oil sands and heavy oil extraction, and pipelines.

Potential

The degree to which the Canadian economy is running behind its potential is, however, a matter of sharp political dispute. Liberals and the NDP—the opposition in the last Parliament—hotly contend that slack in the economy was evident in the high and rising national unemployment rate, and interest rates so a par or slightly above those set by the Federal Reserve in the U.S. The bank rate was up to 14 per cent by the turn of the year, and just as Canadian rate increases followed those in the U.S. last year, so it seems likely that the Bank of Canada will lag behind the U.S. Fed in any easing of rates this year.

A post-February reflationary budget would change the equation—this is only conceivable if the Liberals win outright, or somehow obtain a governing minority with the support of the New Democratic Party. The Tories have pledged to re-introduce their old budget if returned to office. But at the turn of the year, it seemed the main engine of growth in the Canadian economy would continue to be business investment in plant and capital equipment. This started in 1978 with the

sharp petrol price rises nor shortages that Americans did. The slump in the U.S. housing industry has reduced its demand for Canadian lumber, though having been burned badly before in the 1974-5 U.S. recession, the west coast lumber companies have since widened their outlets to take in the Far East. Efforts in recent years to diversify export markets—including a framework trade and co-operation agreement—have borne fruit and are likely to continue to do so as the rest of the world grows faster than the U.S.

Sharp regional differences, as well as those between sectors, make it hard to generalise about the state of the Canadian economy. A national unemployment rate of over 7 per cent, for instance, masks a 3 per cent rate in the oil-boom towns of Alberta and at the same time a 30 per cent winter jobless rate in Newfoundland. It also needs stressing that these figures are not fully comparable internationally. The Canadian figures, generally speaking, exaggerate the evil. Yet the broad perception by many Canadians and their communications media has not been one of an overheated economy.

A reason

That was one reason why the Bank of Canada could not politically have acted earlier last year, as it would have liked to do, to raise interest rates until it could publicly claim force majeure by the Federal Reserve's actions.

The bank's tight money policy and the proposed fiscal squeeze by the outgoing Tories were claimed by them to be essential medicine for some pressing long-range problems: inflation, and

the recent tendency of Canadians and their Governments to live beyond their means.

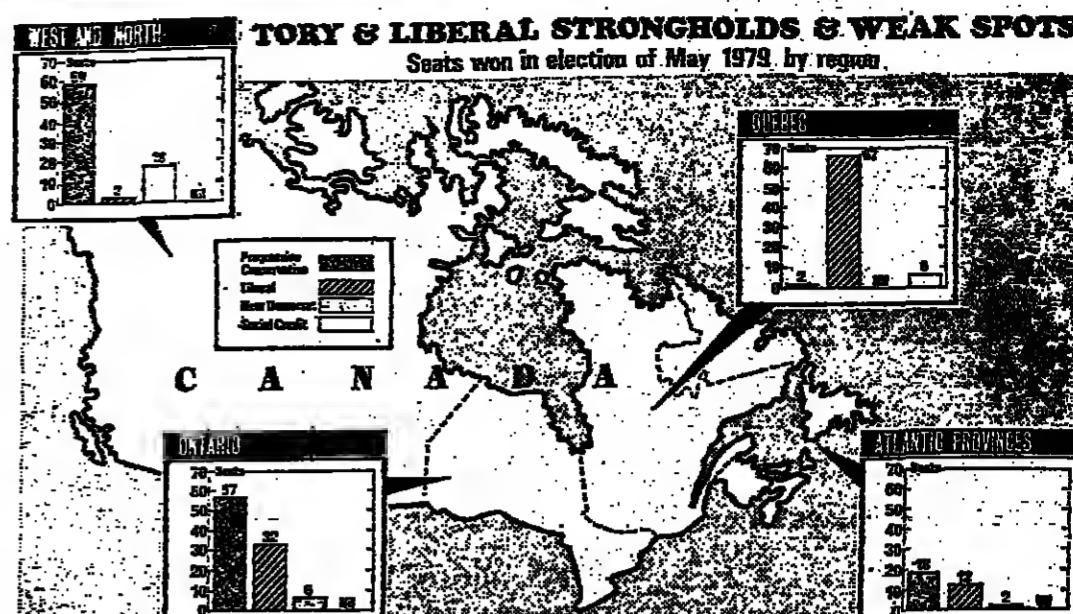
These were the main problems stated by Mr. John Crosbie, the Tories' Finance Minister, and though Parliament plainly disagreed with his prescribed cures, there was less reason to quarrel with his description of the malady.

Higher world energy prices ought to be a pretty unmixed blessing for Canada, a country which imports some oil—currently around 150,000 barrels a day or 10 per cent of its needs—but which with hydro-electricity and natural gas included is an overall net exporter. The higher prices are certainly good for Alberta, which produces 85 per cent of the country's oil and gas, and for the national trade balance. One of the last acts of the Clark Government was to approve the national energy board's recommendation for the sale of 3.8 trillion (million million) cubic feet of gas to the U.S.—worth even today C\$15.5m, and more as it is progressively exported.

But the forecast is that, with Alberta pumping flat out its dwindling proven reserves of light and medium crude, Canadian oil imports may increase to as much as 500,000/600,000 b/d by 1985. Unless, that is, Canada increases its controlled domestic oil price—increased by C\$1 to C\$14.75 a barrel on January 1—much quicker to world levels, or a level at which it becomes profitable to extract new oil either from expensive processes like oil sands or distant and difficult regions like the Arctic or the Labrador coast.

Such an upward adjustment, particularly when the world OPEC prices are an ever-moving target, is bound to be painful. The outgoing Tory Government clearly meant it to be painful in the interest of conservation, talking of \$4 rise this year and a \$4.50 rise per barrel in 1981. That pleased the Alberta producers but horrified Canadian consumers. The Tory budget would have slapped an immediate 18 cents a gallon increase on petrol, bad if not fallen on precisely that proposal. That lesson is not a pleasant one for whatever new government takes office on February 19, but it is a problem that has to be tackled.

David Buchanan



No easy choice at the February poll

CANADIAN VOTERS face a Trudeau, in particular, in power

which set itself a leisurely timetable of choosing a new leader at a convention in March.

Alarmed by their surprise success in bringing the Tories down, and by the difficulty of selecting a new leader in the throes of a campaign, the Liberals decided to play safe—or so they thought—and stick with Mr. Trudeau. Mr. Trudeau made very clear his deep reluctance in accepting his party's urging to carry the flag through the next election, and his strong desire to return as soon as possible to private life and to give more time to the children of his broken marriage.

Thus, although the Liberals were given strong hope that they could retake the citadel of power by a Gallup poll taken in November which gave them 41 per cent (as opposed to 28 per cent for the Tories and 23 per cent for the NDP), there is a big and unsettling question mark over the future leadership of the party.

The search for a successor therefore continues through some of the chief contenders, especially Mr. Turner and his successor as Minister of Finance, Mr. Donald Macdonald, appear to have ruled themselves out, at least for the moment.

Alternate

Before the Clark Government fell, Mr. Macdonald had looked like the best bet, in part because the leader's post traditionally alternates between anglophone and francophone and a switch will probably be needed more than ever after Mr. Trudeau. Nevertheless, the name of another former Finance Minister, Mr. Jean Chretien, was also mentioned as a possible Liberal leader.

Mr. Chretien, who does not hide his ambitions, claims he would be the front runner for the succession, were he not French. But even he does not minimise the task the Liberals face in rebuilding their position in West Canada, where the four English-speaking provinces west of Ontario their strength is next to zero.

Given their overwhelming strength in Quebec, there is no reason for the Liberals not to stay a major party, at least as long as that province stays in the federation. But the NDP, which feels it stands to gain from Liberal disarray, may one day start treadng on the Liberals' heels. While there is always the possibility that the NDP will get badly squeezed in a tight fight between the two big ones (as happened in 1974), the NDP was delighted to have recorded its best performance ever in 1979, winning 18 per cent of the vote of over 2m. Mr. Broadbent, who since taking over in 1975 has brought a number of bright young social democrats into the party, such as Mr. Bob Rae, the NDP financial expert, feels his strategy of moving the party back more to the centre ground of Canadian politics is paying off.

The NDP now stresses economic growth policies as much as income redistributive programmes. In 1979 it made gains in Manitoba, British Columbia, and Saskatchewan (Alberta remains resolutely Tory), more than offsetting losses in Ontario. Where it has not made any inroads is in Quebec, because its natural catchment of social democrats are subsumed into the heart of Mr. Levesque's Parti Quebecois.

D.B.

QUÉBEC

Where electricity means business

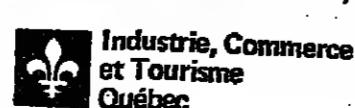
The first turbines are already in operation. The largest hydroelectric project in America has become a reality.

Doubling Québec's installed generating capacity, the James Bay project promises Québec considerable industrial development. Right through to the end of the century, industries will find in Québec all the electric power they need, at virtually unbeatable prices.



Québec also has many other advantages to offer industry. Mineral and forest resources in abundance. An extensive network of industrial parks. Well-developed transportation and communications systems. Financial and technical assistance programs for industry.

For further information, contact the economic division of Québec's offices in Paris, Brussels, Milan, Düsseldorf and London or the Direction des communications, ministère de l'Industrie, du Commerce et du Tourisme, 1, place Ville-Marie, 23e étage, Montréal, Québec, Canada, H3B 3M6.



ÉVESQUE BEAUBIEN INC.

Canadian Investment Dealers
Founded 1902

Warnford Court, Throgmorton Street, London EC2N 2AT
Telephone: 01-588 6771, Telex: 881 3911

Montreal : Toronto : London : Geneva : and twelve other offices

CANADA III

Banks' foreign presence outstrips domestic role

CANADIAN BANKS are an exception to a rule. In contrast to the country's industry, much of which is dominated by foreign and principally U.S. interests, the leading chartered banks have assumed a size and influence not explained by the dimensions of their domestic economy.

Over the past year, this international role of Canadian banks has insulated them from problems at home. As interest rates have risen, margins have widened on foreign floating-rate lending. In the domestic arena, by contrast, banks have often been obliged to lend on a fixed-rate basis (on mortgages for example) while funding themselves through deposits and Certificate of Deposit issues which are more sensitive to prevailing market rates.

To the case of banks with a strong international presence, the two have largely cancelled one another out. Toronto-Dominion Bank is, together with Bank of Nova Scotia, traditionally the most committed to the international arena. Its president, Mr. Dick Thomson, says the chartered banks have on average between one-third and 40 per cent of their assets in foreign business and the balance helps to ensure a steady progression in earnings.

The odd man out among the five major banks is Canadian Imperial Bank of Commerce, which has always been more firmly bedded in domestic operations. Significantly, Commerce showed a growth of only 4 per cent in net operating income last year, well below

average and comparing with a 24 per cent increase at Toronto-Dominion.

Mr. Don Fullerton, president of Commerce, accepts that the strong domestic base proved disadvantageous in the past. He says that, as the largest retail bank in Canada, Commerce has been vulnerable to soaring costs. As a result it has adopted a strategy of consolidation and in the last financial year opened 30 branches and closed 46. While trying to retain its position as a consumer bank at home, Commerce is pressing ahead with its international business, where Mr. Fullerton claims to be gaining a market share.

International factoring, for example, is an area in which Commerce is about to make a significant push.

Prospects

The five leading banks pushed their combined net operating income above C\$1bn. for the first time last year and, when asked about the prospects for 1980, bank chiefs are apt to smile contentedly. Consumer lending is rising at slightly but corporate and international demand remains strong.

One slight depressant this year will be the virtual closure of a tax device through which banks were able to substitute fixed term preferred shares carrying advantageous tax treatment for regular commercial loans. The loophole was plugged in November 1978 but so many issues were already in the pipeline that last year still saw a significant benefit. The result was that all chartered

banks showed either lower or virtually static pre-tax income for 1979, boosting their earnings through tax write-offs.

Another negative factor could be a higher level of loan loss provisions. With the exception of Bank of Montreal, all the leading institutions recorded roughly stable provisions last year, but a recession in 1980 could change the picture. Internationally, Iran poses a question-mark, but bankers profess to be little concerned, particularly as payments are still being made. Mr. Thomson does not deny that his bank's exposure to that country is between C\$100m and C\$125m, not too significant in terms of the group's overall assets. Offsetting this threat is the growth of Canadian bank operations in the potentially lucrative U.S. market. Overall, a rise in earnings of between 10 and 15 per cent for the system seems likely this year.

The five major banks will have to contend with a new competitor this year. The two leading francophone banks, Banque Provinciale du Canada and Banque Canadienne, have merged to form the National Canadian Bank.

The merger, which dates from November last year, produces a bank with assets of around C\$15bn. This makes it larger than Caisse populaire Desjardins credit union, which has become increasingly involved in retail banking.

The assets of the two banks had been growing slowly in recent years and last year's profit performance was sluggish when set against the five larger banks. The object of the merger is to promote a national and

international presence, as well as to improve profitability through rationalisation of retail services. Between 100 and 300 branches mainly in Quebec will be eliminated over the next couple of years.

Over the longer-term, a development which could have a significant impact on the chartered banks is the revision of the 1967 Bank Act and, in particular, its provisions for foreign banks. The Act is subject to review every 10 years, but the latest revision has dragged on and two successive extensions of the 1967 Act have been necessary. The dissolution of Parliament in December will almost certainly make a third extension beyond March 31 necessary.

Umbrella

In its present form the new Bill would put foreign banks in Canada on a similar footing to the existing chartered institutions. Banking is designated as an area of Federal responsibility under the British North America Act of 1867 and bringing foreign institutions under the banking umbrella will simplify supervision of the system and encourage domestic competition.

Until now, subsidiaries of foreign banks have been gathered together under the acronym NBFI (non-bank financial institutions) and have not been entitled to describe themselves as banks. By adopting the new status, the banks hope to enhance their prestige and pick up more business. In return, they will be obliged to deposit minimum reserves with the Bank of Canada on domestic liabilities of up to one year.

Exemption from reserve requirements currently gives the 35 foreign near-banks an advantage of around 20 basis points on commercial lending spreads (according to foreign bankers) or around 60 points if you believe their Canadian counterparts. The reserve requirement is unlikely to hit the foreign bankers very hard, however, because of their limited short-term liabilities.

Mr. Bill Harris, chairman of Barclays Canada, estimates that only around 2 per cent of his bank's domestic liabilities have a maturity of up to one year. It is most unlikely that this structure will change significantly under the new Act. The foreign houses have been pressuring chartered banks hard on

commercial lending, where they now have around 12 per cent of the domestic market, according to the executive director of the Canadian Bankers' Association, Mr. Michael Harrison. Few are involved in retail banking, however, and this field will continue to be dominated by domestic institutions.

The revision will probably provoke an expansion in wholesale operations with foreign banks extending their services (to include foreign exchange or leasing, for example) and chasing commercial lending to medium-sized companies as well as export business.

This threat is causing some concern among the chartered banks, though their attitude to the new provisions has remained ambiguous. Mr. Thomson has been the most vigorous critic within the Canadian banking establishment. He foresees that U.S. companies, for example, will demand that their Canadian subsidiaries use the same bank as the parent, to the detriment of the chartered banks. He also maintains that Canada should not be opening its doors to U.S. banks when individual states south of the border impose restrictions on Canadian operations.

Other Canadian banks are more cautious. They are anxious that their overseas operations should not be inhibited by the imposition of protectionism at home. They also point to aspects of the Bill which would prohibit headlong growth among foreign banks.

One provision is that the domestic assets of foreign banks as a whole should not exceed 8 per cent of all domestic assets within the banking system. Mr. W. A. Kenoett, Inspector-General of Banks, estimates that the 8 per cent ceiling represents around C\$12bn of domestic assets. The 35 institutions presently have Canadian assets of C\$5.4bn, he calculates, so even if the green light were given to all the 15 or so banks waiting to come in, there is plenty of room for growth.

It is possible that Citicorp, with Bank of America the largest foreign operator in Canada, may decide to go it alone and decline enfranchisement as a bank. If so, the asset figure could be diminished by around C\$1bn. Canadian bankers are less sure. Some believe that the asset figure is already higher than C\$5.4bn and that it would grow rapidly. How the 8 per cent would be

enforced is still far from clear.

The Bill also defines a relationship between the domestic assets and authorized capital of individual banks. The Inspector-General must confirm any increase in authorized capital and is therefore in a position to control asset growth.

The Bill, as amended by parliamentary committees, has abandoned a draft proposal to restrict the number of branches of any bank to five. Any branch after the first will require Ministerial approval, however, and an amendment has been inserted to provide licensing of banks every three years. Mr. Kennett says this measure would be only applied in *extremis* and primarily as a stick to ensure reciprocity for Canadian banks abroad, notably in Japan, Switzerland and the state of Illinois.

Balance

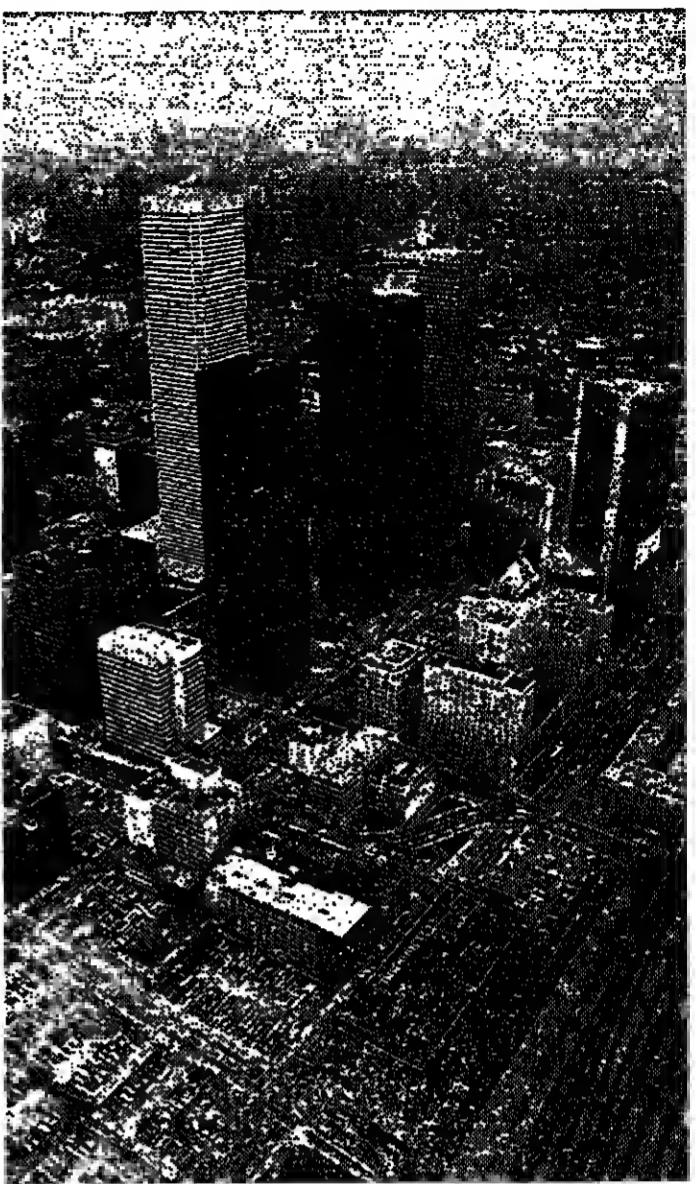
The Bill provides a nice balance between welcoming foreign banks to the domestic fold and ensuring that they do not establish too powerful a base. By legislating similar terms of reference for domestic and foreign banks, it also makes life more difficult for the so-called "suitcase-bankers" who market services from hotel rooms and other transient locations, and restricts the activities of franchised banks within non-financial fields.

The Bill also contains provisions for domestic banking. It restricts the leasing, data-processing and securities operations of the chartered banks, for example. Generally, though, legislation has failed to attack the basic problem of domestic banking: what is banking? Since non-banking financial institutions fall within the jurisdiction of provincial authorities, the Federal Government must tread warily and has drawn back, for example, from defining banking in the Bill (though there is a definition pertaining to foreign banks).

The Federal Government was also obliged to modify its proposal to establish a Canadian Payments Association, compulsorily linking all institutions through a giro network, because of opposition from provinces and provincial NBIFs—primarily trust companies and credit unions.

The banks are a little peeved

at what they see as the preferential treatment, such as



The business section of downtown Toronto, Ontario

(retail/commercial and retail/fiduciary) but this seems some way off and is in any case threatened by the pending election.

While the election will almost certainly delay the overdue revision of the Bank Act, the delay is unlikely to bring about fundamental changes. A Liberal government was responsible for drafting the original version of the revision and, since few significant changes have been made, in committee, the Bill would probably have little difficulty in passing, whichever party were in power.

John Makinson

CHARTERED BANK PERFORMANCE

	BALANCE OF REVENUE		BALANCE OF EXPENSES	
	PRE-TAX	AFTER TAX	PRE-TAX	AFTER TAX
	Change	Change	Change	Change
	from	from	from	from
	1978-79	1977-78	1978-79	1977-78
	1978-79	1977-78	1978-79	1977-78
Bank of British Columbia	C\$1000	percent	C\$1000	percent
Bank of Montreal	8,655	-2	6,675	+27
Bank of Nova Scotia	285,396	-2	228,698	+18
Canadian "National"	241,692	+1	180,892	+18
Provincial of Canada	4,078	-92	14,848	-50
Imperial of Commerce	13,750	-54	17,982	-5
Royal Bank	239,001	-22	201,301	+4
Toronto-Dominion	317,013	-12	270,713	+16
	189,151	+2	160,251	+24

Discrepancies between pre-tax and after-tax performances are in part explained by the termination of tax preference granted to fixed term preferred shares in bank portfolios.

The chartered banks' years of account run to October 31.

*The Canadian National and Provincial have merged as the National Bank effective November 1 last.

One of them is running with an artificial heart...

IT'S not reality yet but it could be in the foreseeable future. Modern medical science and advanced technology will make it possible. Though a lot of progress has been made in the field of heart surgery and medical technology, just think what it would mean if we could actually develop a way of replacing defective organs, with artificial ones, so that any child, man or woman in the world could enjoy life to the full. It's a fantastic project that would require extensive research and imaginative financing.

Imaginative financing is our business



CANADIAN IMPERIAL BANK OF COMMERCE

Head Office:

Commerce Court, Toronto M5L 1AZ, Canada.

European Operations Office:

55 Bishopsgate, London EC2N 5NN.

Over 1700 branches in Canada, and representative offices worldwide.

Clear outline of energy policy

THE DEFEAT of the Clark Government has thrown Canada's energy policy into temporary confusion, yet the outline of the policy Canada will follow into the 1980s has become clear.

Canadian oil and natural gas prices will be raised even closer to world levels. The country will try to maximise its abundant supply of natural gas in the short term and to turn to non-conventional and frontier sources of hydrocarbons in the longer. Increased efforts will be made to promote the conservation of non-renewable energy resources while the development of renewable sources in the form of the remaining undeveloped hydroelectric sites may be speeded up to take advantage of export markets in the U.S. Policies will probably be shifted to give Canadian companies, which may include a national oil company, the edge over foreign-controlled entities.

Although Canada has developed advanced nuclear technology and has huge untapped reserves of uranium under Mr. Pierre Trudeau's Liberal regime. After 1980, they would go up by C\$4.50 a year with the goal of reaching 85 per cent of the U.S. price in Chicago by 1985, a level that would leave

North America holds up development of the Canadian industry.

While the basic elements of the energy policy are clear, the last year has demonstrated just how contentious the issues have become. Mr. Joe Clark's seven-month Conservative Government was defeated on an energy policy designed to reach Canadian oil self-sufficiency by 1980 through increased exploration for and development of Canadian energy supplies under the stimulus of an acceleration of the rise of oil and gas prices to world levels, and through greater conservation enforced by the higher prices and by a 5.5 cents a litre excise tax on transportation fuels.

After several months of tough bargaining with the provinces, the Government had failed to reach an agreement on the rate by which oil prices should go up and Mr. John Crosbie, the Finance Minister, announced in the Budget that the Federal Government would increase the price by C\$4 a barrel in 1980, double the rate foreseen under Mr. Pierre Trudeau's Liberal regime. After 1980, they would go up by C\$4.50 a year with the goal of reaching 85 per cent of the U.S. price in Chicago by 1985, a level that would leave

Canadian industry with an edge over its U.S. competition but would produce cash flows to the industry large enough to promote an adequate level of investment in new sources.

Indeed, the judgment of the Federal Government, concurred in by Alberta, the largest producing province, was that such an acceleration in the rate of price increase would result in too much money flowing into oil company treasuries. The Federal Government and Alberta planned to tax away a share of all incremental revenue beyond C\$2 a barrel a year. This rate of price increase and tax structure would have resulted in a cash flow of C\$900m in the 1980-81 period, of which the producing provinces would have received C\$400m, the companies C\$350m and the Federal Government C\$175m.

Vulnerable

The acceleration in prices would have also spared the Federal Government a financial crisis. Since the OPEC price increases in 1973, Canada has subsidised oil imports to bring foreign crude down to the price of domestic crude. Canadian crude went to C\$14.75 a barrel on January 1, about C\$14 below what Canada pays on average for imported crude. The cost of the compensation programme will be about C\$2bn in 1980-81—triple what it was in fiscal 1978-79. Mr. Crosbie, who is trying valiantly to bring down the budget deficit, can keep the cost

of the compensation programme in line if domestic prices rise more quickly.

On December 11, in the Budget, Mr. Crosbie had little choice but to adopt tough measures to promote energy self-sufficiency. "As long as Canada is dependent on oil imports we shall be vulnerable. Recent events in the Middle East have underlined that point for us. We must protect ourselves from international oil politics. If we do not, despite the fact that we are one of the few industrialised nations that has this potential, our children and our children's children would be right to scorn us for the desperate straits we have left them in." And, he calculated, the Budget measures would reduce Canada's net demand for imported crude to 100m barrels a year in 1985, double current levels, but only half what it would be if the Budget measures were adopted.

Two days later the Government fell as the Opposition seized on the unpopularity of the excise tax increase and the other tax increases in the Budget as grounds for defeating it. If the Conservatives are re-elected with a majority, the policy will be brought back intact.

However, if the Liberals are returned to power, they will not impose the excise tax increase on petrol and other transportation policies, and, although their policy for the last five years they were in power was to bring Canadian prices up to world levels, they are likely to

increase prices by only C\$2 a barrel in 1980 on the grounds that the economy, which is expected to show almost no growth this year, cannot absorb a larger increase.

Pressure to hold prices down will be even greater if the socialist New Democratic Party holds the balance of power. Its position is that there should be no price increase this year and that the oil companies should get no increased revenue from future price increases.

One unpopular decision made by the Conservative Government will not be reversed even if the Opposition wins the election. In early December, the National Energy Board, after extensive hearings on a number of applications to export natural gas to the U.S., recommended the approval of 3.75 trillion cubic feet of additional natural gas exports over the next seven years. The Government, anxious to reduce Canada's trade deficit and to head off a slowdown in exploration, approved the exports.

While they are not as generous as the industry asked for, they will enable it to develop a portion of the gas it has discovered in an unprecedented exploration boom in Alberta and British Columbia in the past five years.

The export licences were also designed to promote the so-called pre-building of the southern end of the gas pipeline from Alaska to the main U.S. markets, leaving the northern end reaching to Alaska itself to be completed later. But the sponsors have said that the well will be stepped out this year.

Petrocan's success off the east coast and in the Arctic, where it has been involved in more than half the wells drilled in the last few years, may turn out to be a key factor in a hotly debated element of the energy

debate in Canada. The Conservatives have long had fundamental doubts about the need for a state-owned oil company in Canada and they came to power intending to turn it over to the private sector, most probably through a free distribution of its shares to the Canadian public. Polls indicate that three-quarters of Canadians do not want the company made private and the party is now proposing that only half the company's shares be distributed free, leaving 20 per cent sold and a control block of 30 per cent held by the Government. Neither of the opposition parties would let one share of Petrocan out of State bands.

While the energy policy debate has embroiled Canadian politicians for the last six months, the industry has never been healthier, by any measure against which its performance can be evaluated. Cash flow and profits have soared to record levels, exploration has pro-

ceeded flat out, the large companies are planning their next round of tar sands and heavy oil development, and oil stocks have been the strongest performers on Canadian stock exchanges. There are signs that the scrimony of the political debate may spill over to the industry as it did in the mid-1970s when activity slowed to a walk in the wake of a major battle between Ottawa and Alberta over taxation.

Dome Petroleum, for example, has said it will not expand its drilling fleet in the Beaufort Sea, an Arctic area east of Prudhoe Bay in Alaska, because it lost a special depletion allowance in the Budget. Even so, short of an NDP victory, few in the industry expect a major slowdown, no matter who wins the general election and no matter what policy changes are made. Canada has too much at stake to kill its oil industry.

Jim Rusk

Stock markets surge ahead

CANADIAN stock markets had a vintage year in 1979. After a very good 1978, the Toronto composite index began the year at 1,316 and rose to a record 1,813 on the last day of December.

The price surge was matched by turnover which in Toronto almost doubled from the 1978 level of C\$10.4bn to C\$18.7bn.

There were admittedly blips in between, notably a dive in October which clipped almost 300 points off the index in three weeks. Since then, however, fears of a recession imported from the U.S. have been outweighed by enthusiasm for resource stocks and the losses have been more than recovered.

Although the Toronto Stock Exchange is overwhelmingly the largest in Canada, its composite index is fair from satisfactory as a benchmark of Canada's economic performance. It can take no account of the often-prodigious subsidiaries of foreign corporations and is consequently heavily weighted towards resource stocks, which performed exceptionally well on all major exchanges last year.

Oil and gas stocks accounted for 22.9 per cent of the index weight by the end of October last year, with metals and minerals making up 16.5 per cent. The rise in asset values and the discovery of new resources, for example hydrocarbons in the Beaufort Sea, have strengthened prospects for the economy generally but have also distorted the performance of the index.

Takeover activity has also provided an artificial momentum for the market. Among the most dramatic deals of the year was the purchase of a majority stake in Hudson's Bay Company by the Thomson family. Yet Mr. Ted Medland, president of Wood Gundy, the investment dealers, says that the activity has not been much greater than in New York and notes that bids have dwindled as the market has soared.

Optimistic

It would be foolhardy to forecast a bull phase extending over 1980 after the spectacular gains of the past two years, but Canadian brokers are still fairly optimistic. Corporate profits, spurred by a falling currency together with the lifting of wage and price controls, have generally kept up with the onward march of share prices. Despite a significant slow-down in the final quarter, corporate earnings are still likely to show a gain of about a quarter in 1979 over 1978.

The cheapness and availability of raw materials has helped roughly to double earnings in the chemical sector over 1979, while paper products and textiles have boosted profits for the same reason. This year is likely to be much more difficult and little growth in real earnings is expected.

Recession, particularly in the U.S., will slow down the Canadian economy in 1980 and export markets will be harder to penetrate, even with the

Canadian dollar at around U.S. 85 cents.

Mr. Medland believes, however, that recession has already been discounted in the market. He also points out that significant investments are being made in, for example, the paper and steel industries, which should bear fruit when growth rates pick up. This view is supported by Dr. David Slater, director of the Economic Council of Canada, who expects that capacity limitations which exist now will be less severe in the early 1980s.

Some analysts believe that resource stocks still look attractive, despite their recent performance. Mr. Charles Loewen of stockbrokers Loewen, Ondatze, McCutcheon, points out that oil and gas shares continue to trade at a substantial discount from asset value, whereas 10 years ago they were selling at a premium. Prospects of further oil and gas price rises in the current year, coupled with the discovery of new resources in both frontier regions and western Canada, provide a sound basis for optimism, Mr. Loewen believes.

Content

There are in any case technical reasons why the current market level could be at least maintained in the current year. Mr. Medland says that the market is by no means fully invested, with pension funds content to sit on the sidelines and earn high interest rates on short-term deposits, so a fall in rates could prompt some move into equities.

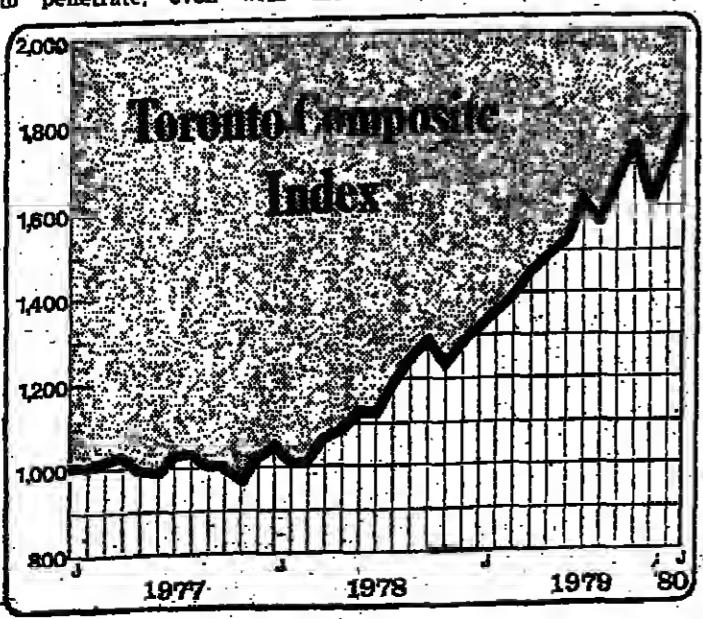
Further, over the past six years Canadian governments have introduced a battery of measures to stimulate equity investment by private individuals. They include a higher gross-up for dividends, more liberal treatment of capital loss and larger tax deferrals on savings plans.

The Conservative government's budget last month, which is on ice—continued the tradition by proposing deferral of capital gains tax on shares purchased through a new "Common Stock Investment Plan" and it is likely that, whichever party is returned in next month's election, a similar policy will be pursued.

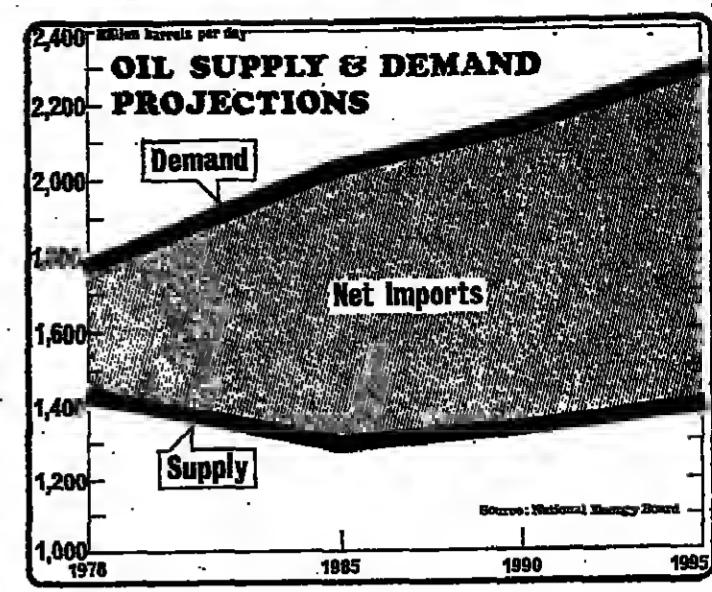
One of the remarkable features of the bullish stock market last year was that it coincided with a bear market in fixed-interest securities. The Canadian interest-rate structure is closely supervised by the Bank of Canada, which operates actively in the market, and rates have been deliberately held above U.S. levels to prevent an outflow of funds and a deterioration of the already heavy balance of payments deficit.

Analysts believe, however, that Canadian rates will fall in line with U.S. returns this year, which could lead to some narrowing in the reverse yield gap.

J.M.



CANADA V



debate in Canada. The Conservatives have long had fundamental doubts about the need for a state-owned oil company in Canada and they came to power intending to turn it over to the private sector, most probably through a free distribution of its shares to the Canadian public. Polls indicate that three-quarters of Canadians do not want the company made private and the party is now proposing that only half the company's shares be distributed free, leaving 20 per cent sold and a control block of 30 per cent held by the Government. Neither of the opposition parties would let one share of Petrocan out of State bands.

While the energy policy debate has embroiled Canadian politicians for the last six months, the industry has never been healthier, by any measure against which its performance can be evaluated. Cash flow and profits have soared to record levels, exploration has pro-

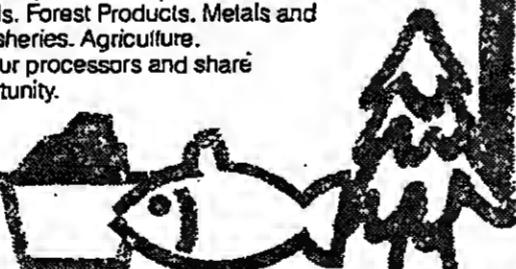
Two words about business investment in Canada:

"British Columbia"

AN INVESTMENT OPPORTUNITY THAT BRINGS TOGETHER RESOURCES, ENERGY, MARKETS AND AN ENTERPRISING INDUSTRIAL CLIMATE. IT'S ALL WAITING FOR YOU NOW IN CANADA'S PACIFIC PROVINCE.

British Columbia means resources

If you have the processing know-how, we have the raw materials. Forest Products. Metals and minerals. Fisheries. Agriculture. Come join our processors and share in the opportunity.



British Columbia means energy

Is energy essential to your plans? We have it in abundance. Hydroelectric power. Coal. Natural gas. Even oil. New discoveries promise even more potential for the future.



British Columbia means markets

By itself, British Columbia is one of the vital growth markets in North America. Now add the rest of Western Canada and the Western U.S. Plus direct access through our modern ports to the flourishing markets of the Pacific Rim: Japan, South-East Asia, South America and Australasia.



British Columbia means business

You won't be a pioneer in British Columbia. There's a sophisticated technological base to build on; machinery and equipment manufacture, ocean engineering, consumer products, high technology industries, consulting engineers and lots of back-up in every direction. It's all part of today and tomorrow in British Columbia.



British Columbia means people

Some of the best and brightest people. The talented people, come here for the gentle year-round climate. The great recreational access. Sophisticated cultural and educational scope. Plus work opportunities and challenges. It pays off in productivity for British Columbia business.



British Columbia means opportunity

Our economy's on the move. Last year, British Columbia outperformed Canada's GNP and we have one of the fastest growth rates in the western world.

Write to British Columbia

We'd like to tell you more about British Columbia. About how we can assist you with financing. About the ideal location for your business. For the specific facts and figures you need, fill in the coupon.

Mail to: Ministry of Economic Development, British Columbia House, 1 Regent Street, London, SW1Y 4NS, ENGLAND. Telephone 01-930-6857 Telex 51-917369

or: Ministry of Economic Development, #315 Robson Square, 800 Hornby Street, Vancouver, British Columbia, CANADA V6Z 2C5 Telephone (604) 668-3049 Telex 04-55459

Name: _____

Position: _____

Corporation: _____

Address: _____

City: _____

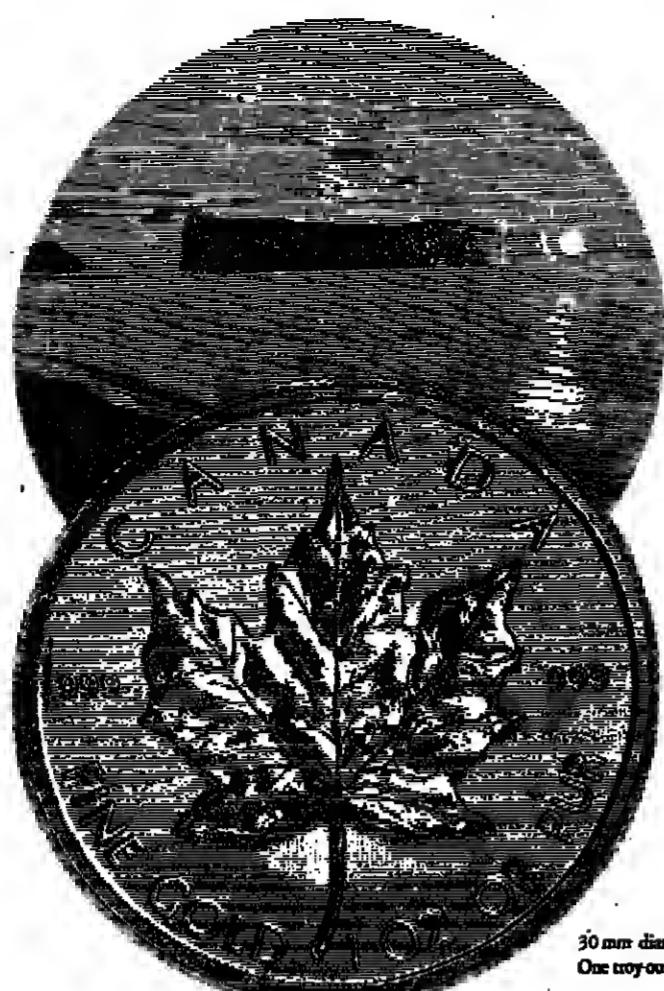
Country: _____

Phone: _____

BRITISH COLUMBIA
NOT WAITING FOR TOMORROW

Province of
British Columbia
Honourable Don Phillips, Minister

Ministry of
Economic Development
Honourable Don Phillips, Minister



Build your own gold reserves With the purest gold coin you can buy Canada's Gold Maple Leaf

Now you have a timely opportunity to build your very own gold reserves. The Gold Maple Leaf, issued by the Royal Canadian Mint, consists of one troy ounce of pure gold, and only two million will be available for world-wide distribution in 1980.

Canada's Gold Maple Leaf is the only bullion coin that contains nothing but pure gold. The Gold Maple Leaf is legal tender, and its value is related directly to the price of gold as reported in your daily newspaper.

The Gold Maple Leaf can be obtained through selected banks, investment brokers and coin and bullion dealers.

Share in Canada's good fortune

Royal Canadian Mint

Monnaie royale
canadienne



Change.

The only constant in the international banking sphere.

The ability to adapt. To be flexible. And to react quickly. That's what international businesses need. And demand. And so they should. Because success is measured in minutes in the world of global finance.

We think we're the bank to bank on. Our assets are now over \$50 billion—that's double what they were just five years ago. That's change.

More than a third of this growth is attributed to earnings from international operations. That's adaptation.

And we can meet your needs in over 40 countries. For example, the Royal Bank of Canada (London) Limited, our merchant bank, focuses on international capital markets and specializes in Euro-currency loans, syndications, project financing and bond underwriting. That's flexibility.

Get in touch.

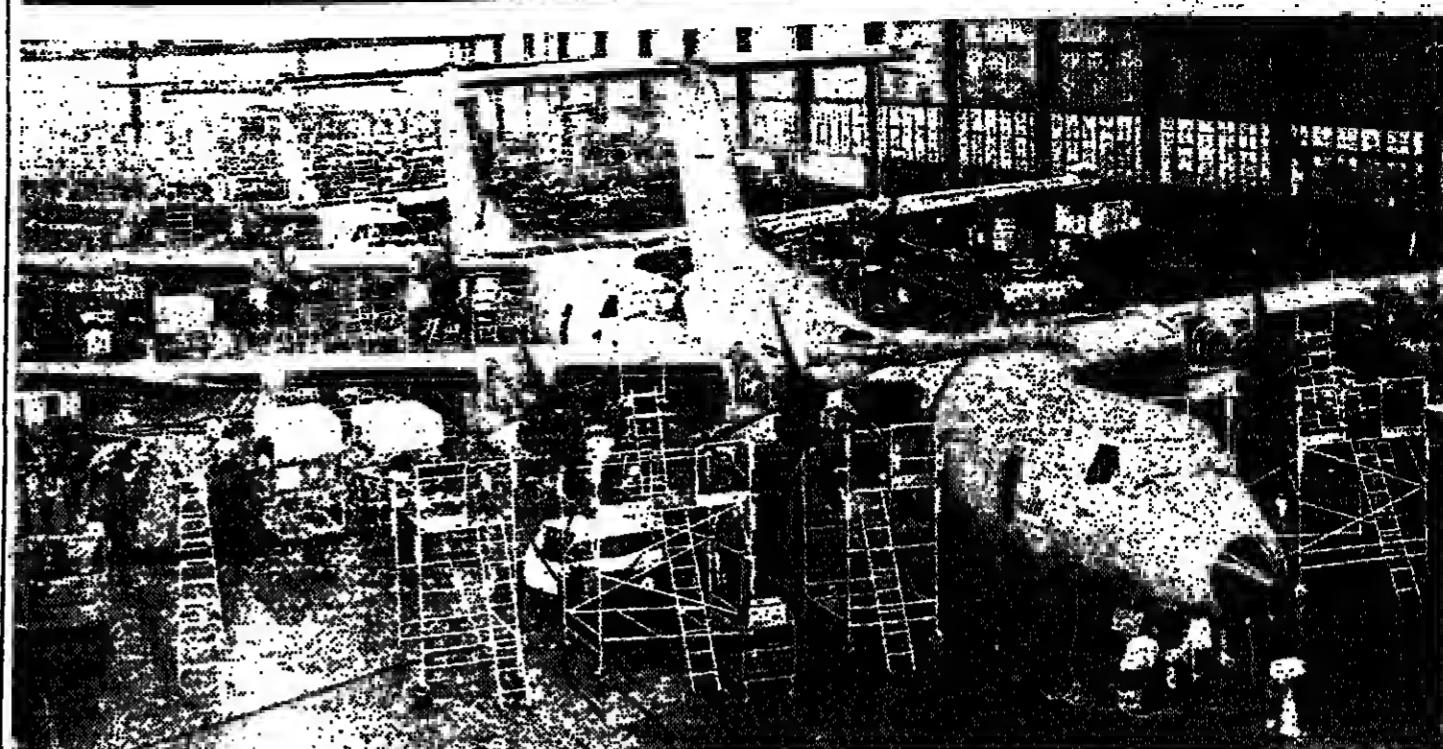
A change might just work wonders.



THE ROYAL BANK OF CANADA

Africa • Antigua • Argentina • Australia • Bahamas • Barbados • Belgium • Belize • Brazil • Canada • Cayman Islands • Channel Islands • Colombia • Dominica • Dominican Republic • Dubai • France • Germany • Greece • Grenada • Guyana • Haiti • Hong Kong • Jamaica • Japan • Republic of Korea • Lebanon • Montserrat • The Netherlands • Panama • Puerto Rico • St. Kitts • St. Lucia • St. Vincent • Singapore • Switzerland • Thailand • Trinidad and Tobago • United Arab Emirates • United Kingdom • United States of America • U.S. Virgin Islands • Venezuela

CANADA VI



The de Havilland Dash 7 assembly line, where production is geared to rise from one to three aircraft a month, with the capability to go to four if needed.

Big orders rolling in for aircraft

THE PURCHASE of a new fighter aircraft for the Canadian Air Force has been placed in a holding position until after the Federal election on February 18, but the implications of the almost C\$3bn in industrial benefits attached to the programme should ensure a bright future to an already thriving Canadian air industry throughout the 1980s. The long-awaited decision on the new aircraft, which has been under evaluation for more than two years, was expected to be made by the end of last year but was postponed after the defeat of the Conservative Government of Prime Minister Joe Clark last month.

The two contenders for the C\$2.34bn (in 1977 Canadian dollars) contract are the General Dynamics single-engined F-16 and the McDonnell Douglas twin-engined F-18—Involving 130 to 150 aircraft. Both companies competing intensely, are offering lucrative industrial benefits, including direct investments, technology transfer and the placing of new product development and production in Canada, should their aircraft be chosen. Most of the work will be placed with the Canadian aircraft industry, which is already going flat out with programmes developed on its own initiative over the past few years in the civil aviation field. The orders for Canadian-designed and built civil aircraft are pouring in as never before, with the whole industry engaged in direct manufacturing or sub-contracting, many with major U.S. aircraft component work, right across the country.

Projections

The outlook is for continuing good times. The 103-member Air Industries Association of Canada estimates that industry sales in 1979 will have reached \$1.5bn, up 36 per cent on 1978, of which more than 80 per cent will have been exports. At

39,000 at year-end employment compares with 23,900 at the end of 1977 when the wheel began to turn in favour of the industry following the announcement of new civil aircraft production bolstered by the offset work from the C\$1bn purchase of Aurora patrol aircraft from Lockheed. Projections call for sales of C\$2.8bn by 1985 and a work-force of 56,000 under the blossoming effect of the new fighter industrial offset programme.

However, the main focus of attention at the moment is on production of two new civil aircraft, which has been a major stimulant for the entire industry—Caadair's new Challenger business jet and de Havilland of Canada's new DHC-7—Dash 7—STOL commuter airliner. The Challenger, the first of the wide-bodied executive aircraft, has

already begun flight testing.

De Havilland, part of the Hawker Siddeley group before it was purchased by the Federal Government in 1974 as was Canadian from General Dynamics, set a sales record in December when it announced orders totalling C\$70m for both the Dash 7 and Twin Otter—a sum equal to the company's total sales during the whole of 1975.

To keep pace with this growth De Havilland has embarked on a C\$23m expansion programme to raise the production rate of both aircraft. Twin Otter production will go to seven from four a month and the Dash 7 rate to three from the present one a month, with the capability to go to four a month when necessary.

De Havilland, however, is not resting on these laurels, and has also launched a design and development programme on a third aircraft, the DHC-8, a 30-32 seater aimed at the segment of the market between the 20-seat Twin Otter and the 50-seat Dash 7. The development schedule calls for the first flight late in 1982 and first delivery in early 1984. With a cruising speed of more than 300 mph, the DHC-8 is designed for feeder operations by smaller airlines to and from major hub airports, with the ability to convert to straight cargo or combined cargo/passenger operations. There are also plans to stretch the Dash 7 to 60 seats when the time and the market appears ready for a larger aircraft of this type.

De Havilland is also modifying its para-military Buffalo for the civil market, where it will be known as the Transporter. The

astonishing sales success, Canadair has orders for 125 of the new aircraft and is currently negotiating actively on about 20 more. The Dash 7, pushed into the background by initial slow sales and the strong spurt out of the starting gate by the Challenger, has since come forward with a rush and is beginning to close the gap. The relaxation of commuter airline regulations in the U.S. which permitted the use of aircraft in these operations opened the door for the Dash 7. Ten U.S. commuter airlines have now ordered the aircraft.

Undiminished

De Havilland Canada now has orders and options for 79 Dash 7s, 41 of which were placed in the past year when the aircraft was selling at the rate of more than three a month. At the same time the world-wide demand for the company's popular Twin Otter continued undiminished as orders last year totalled 71 to bring the Twin Otter order book to 711 since it began flying in 1965.

De Havilland, part of the Hawker Siddeley group before it was purchased by the Federal Government in 1974 as was Canadian from General Dynamics, set a sales record in December when it announced orders totalling C\$70m for both the Dash 7 and Twin Otter—a sum equal to the company's total sales during the whole of 1975.

To keep pace with this growth De Havilland has embarked on a C\$23m expansion programme to raise the production rate of both aircraft. Twin Otter production will go to seven from four a month and the Dash 7 rate to three from the present one a month, with the capability to go to four a month when necessary.

De Havilland, however, is not resting on these laurels, and has also launched a design and development programme on a third aircraft, the DHC-8, a 30-32 seater aimed at the segment of the market between the 20-seat Twin Otter and the 50-seat Dash 7. The development schedule calls for the first flight late in 1982 and first delivery in early 1984. With a cruising speed of more than 300 mph, the DHC-8 is designed for feeder operations by smaller airlines to and from major hub airports, with the ability to convert to straight cargo or combined cargo/passenger operations. There are also plans to stretch the Dash 7 to 60 seats when the time and the market appears ready for a larger aircraft of this type.

De Havilland is also modifying its para-military Buffalo for the civil market, where it will be known as the Transporter. The

civilian version is now under going type approval by the Federal Department of Transport. With its rear-loading ability, it is aimed at the resources development market, of exploration and support, as a civil cargo aircraft with utility seating for 44 passengers. The military version of the aircraft is also being kept in production.

Meanwhile, Canadair's Challenger has now recovered from the setback it received last year when it encountered engine problems during flight trials which delayed completion of certification testing by three months. Company officials say these problems are now being overcome as the flight testing continues with four aircraft flying and production aircraft coming down the line. Certification is still expected by the end of next February, when the first aircraft delivery is scheduled.

The problems involved the Avco Lycoming ALF-502 engine which resulted from a series of test bed failures in the engine's reduction gear. No failures occurred during the flight testing. There were compressor stalls above 36,000 feet and a higher specific fuel consumption which will reduce the range of the early delivered aircraft but still meet the guaranteed range of flying nonstop from New York to Paris.

Canadair had hoped and planned to complete flight testing and gain certification by the end of November last but the corrections being made on the engines pushed the programme and first delivery into the first quarter of this year. In the flight trials, the Challenger has been flown at Mach 0.94 at 47,500 feet.

In the past year Canadair also received a major contract to build 300 shipsets of the after-fuselage of the new Boeing 767. The company announced too that it will open the production line for its CL-215 water bomber because of renewed demand for the utility aircraft. Another project is a stretched version of the Challenger.

All this has obliged the group to expand and it has started construction of a C\$25m aircraft assembly plant at Dorval international airport, about three miles from its main operations at Ville St. Laurent in Montreal. The new facility will be used for the final assembly of the 31 ft 767 fuselage section and the CL-215. The main plant will be used for the final assembly of the Challenger and for component fabrication for the 767 shipsets and CL-215 and other Canadian programmes such as the CL-89, CL-88 and CL-227.

surveillance drones, for parts and component work on the Canadian armed forces Aurora and U.S. Lockheed P-3 long-range patrol aircraft, as well as F-15 Eagle and Boeing 747SP component production under subcontract to McDonnell Douglas and Boeing.

With all these major civil programmes well under way and with subcontracting spreading to other Canadian companies, the question has been raised as to whether the industry will be able to digest the industrial offerings still to come from the new fighter project. Although the purchase has been delayed, both the contending companies are expected to continue to sweeten the offset pot right up to the final decision, now expected by May 1 next. Military priorities will come first in the selection.

The F-18 appears to have the edge because of its twin engines and the expected margin of safety these would provide in the case of an engine shutdown while patrolling the country's Arctic regions. But no clear-cut choice has yet emerged and the industrial offsets being offered will play a critical role in the decision.

Extra cash

In December McDonnell Douglas had proposed C\$2.56bn in offsets plus an additional but still undefined amount which could take the total close to C\$3bn. General Dynamics has proposed C\$2.87bn in offsets. The McDonnell Douglas offer is made up of C\$71m in airframe and component production in Canada including final assembly and testing; a C\$45m offset credit allowed the company for placing a C\$1.2bn subcontract with Litton Systems (Canada) for the inertial guidance system on the U.S. cruise missile; C\$45m for the placing of KC-10 and DC-9 Super 80 wing production with its subsidiary McDonnell Douglas Canada; C\$45m in direct purchases from Canadian industry.

General Dynamics is proposing C\$90m for new manufacturing centres in Canada; C\$93m in benefits from final assembly and testing; C\$54m in marketing and assistance for Canadian companies in export markets; C\$1.2bn in direct investment and sales; C\$594m in direct purchases from Canadian industry.

While the direct aircraft industry benefits of each offset programme will be concentrated in Ontario and Quebec, particularly around Toronto and Montreal, other general industrial benefits, both related and unrelated to the aircraft industry, will be available to selected companies across the country.

Ken Romain

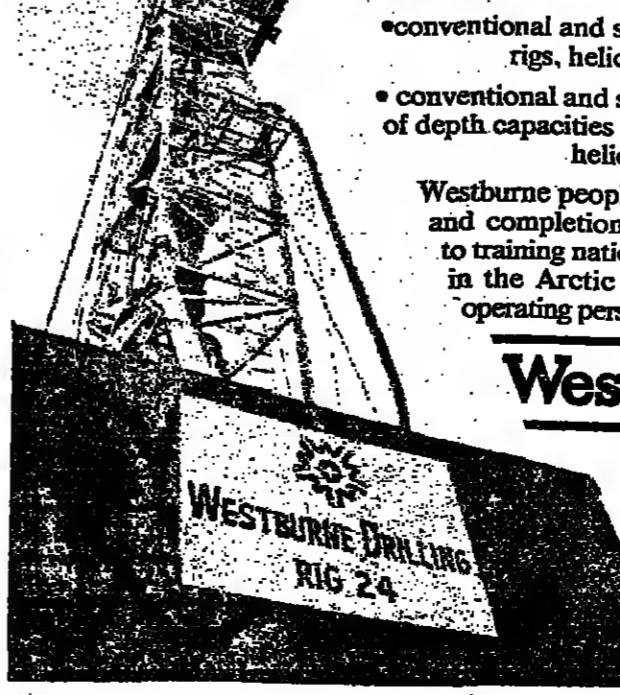
Experience. Expertise. Equipment. Good reasons to call Westburne FIRST.

conventional and specialized equipment, including Arctic rigs, helicopter transportable rigs and platforms.

conventional and specialized equipment, with a full range of depth capacities including desert, jungle and Arctic rigs, helicopter transportable rigs and platforms.

Westburne people are experienced specialists in drilling and completion. From designing specialty equipment to training nationals in foreign locations...from drilling in the Arctic to drilling offshore...from providing operating personnel to completing the entire operation.

Westburne delivers.



Westburne Drilling (Canada) Limited
535 - 7th Avenue S.W., Calgary, Alberta T2P 0Y4
Tel: (403) 265-8701/Tel: 103-245629
Westburne International Drilling Limited
P.O. Box 1558, Hemet, California 92543
Tel: (800) 352-3336/Tel: 290-3372
Westburne Drilling Inc.
434 Republic Building, 1612 Tremont Place
Denver, Colorado 80202
Tel: (303) 372-3055

WE
DO
IT
FIRST

U.S. newsprint demand keeps mills near full capacity

NEWSPRINT BECAME so tight in the U.S. market last year that publishers were buying not only from Scandinavian producers at premium prices, but also from South African, Italian and Japanese mills.

Not since the great commodity scramble of 1973-74 were supplies so tight, and this holds the key to the progress of the Canadian forest products industry in 1980.

Inventories in the hands of North American publishers and mills cover around 30 days, and it will take much of this year to rebuild them to the normal 40 to 45 days.

Canadian newsprint is very competitive at the present level of the Canadian dollar (just over 85 cents U.S.), and U.S. inventory-rebuilding will help to keep Canadian mills operating around 95 per cent of capacity for most of this year, coupled with sustained demand. The recession in the U.S. has yet to bite seriously into retail trade and newspaper advertising. However, the Canadian industry does believe some slackening in the market will develop in the fourth quarter.

The U.S. takes most of Canada's newsprint and lumber and almost all its surplus pulp. The forest products industry is stretched from the Maritimes 4,000 miles to the West Coast and Vancouver Island. Its production is a major factor in both Canadian GNP and exports, and the industry is the sole support of scores of small communities.

The lumber section, pre-

dominant in the West, began to be affected by the threat of U.S. recession by early autumn. Prices fell sharply as interest rates soared and with them mortgage rates, cutting into the pace of new home construction.

But physical volumes of exports from Canada kept up quite well until the end of 1979 because U.S. housing did not fall back as much as expected and export markets elsewhere remained quite strong.

There is speculation about how long the American recession will last and how deeply it will be felt. But a majority in the industry foresees a relatively short downturn, recovery starting early in 1981.

The lumber side usually feels the beneficial effects of an upswing quite swiftly.

More increases

Increases in newsprint and pulp prices have recently gone through, and another round is possible later in 1980 to recover rising costs, particularly of wages and energy. Exchange gains on U.S. sales have continued to provide a large proportion of the industry's profits.

The Canadian dollar could strengthen later this year if the Federal election of February 18 and the subsequent referendum in Quebec settle some outstanding political uncertainties.

But generally the industry expects profits to reach a plateau after the strong gains of 1979, with perhaps some pressures developing late in the year and in 1981. Costs are rising at around 10 per cent a year on average.

Capital costs for new facilities

now, and this rate may increase as energy price rises work through. The pulp and paper unions are working hard to achieve strong gains in wage bargaining.

Canada's newsprint capacity is rated as just over 10m tonnes yearly, rising this year to nearly 10.2m tonnes. While little new capacity is coming on stream in 1980, there will be a jump to well over 12m tonnes by the end of 1982, when at least two new machines in the West will be in operation and some speed-ups have been arranged in the East.

Well over half the newsprint is produced in Quebec and Ontario, while the Maritimes are well diversified in newsprint, pulps and linerboards. The West is more evenly balanced with construction lumber. Newsprint operating rates have ranged between 95 and 100 per cent for the past two years.

Forest products rank as perhaps Canada's most cyclical industry, and the ups and downs coincide with the course of the North American economy. The three most recent "troughs" occurred in 1968, 1971 and in 1976-77. They severely tested the industry's liquidity and forced it into larger units.

One consequence has been much more caution in building new capacity, and a determination not to risk being caught in the next downturn with falling demand and prices and heavy debt loads from recent plant expansion. This has been in sharp contrast with '60s and '70s when the industry gained a reputation for over-expansion.

Capital costs for new facilities

are rising sharply.

A new newsprint machine 150,000 tons newsprint mill planned for north-west Quebec in the next year or two will probably cost nearly C\$300m. It is based on supplies of sawmill chips from one of the backers, Norsink Paper, a major lumber producer. To put in a second machine, and gain maximum advantage of scale, would increase capital cost well over C\$400m.

In the West, two companies

controlled now by West German

interests have postponed pulp

expansions indefinitely

because of rising construction

costs.

The programme would

have cost C\$250m.

There is little likelihood of

the north-east Quebec dissolving

pulp mill of ITT-Rayonier

re-opening for another 18

months or two years.

ITT

closed the C\$385m mill early

last year because of a labour

crisis, technical problems and

continuing heavy operating

losses.

Wood costs were a prob-

lem from the beginning.

Any resumption will require

extensive Government help.

Conversion to standard pulp or

newsprint production would be

too costly.

Though market pulp prices

have been strong and demand

high, the U.S. recession is

expected to dent markets before

long. Offshore markets may well

help to offset a downturn.

Fine papers had a good 1979,

and if the Canadian dollar stays

low, they should do quite well

this year.

Paperboard and

packaging may be hit by the

slowdown in the North

American economy.

Robert Gibbens

Logs float down the Gatineau River from northern Quebec to paper mills at Hull, across the Ottawa River from the Canadian capital.

International access provides important flexibility in domestic financing.



Big projects often call for financing beyond national borders, and trade patterns set their own money streams in motion.

Westdeutsche Landesbank,

one of the world's

major wholesale financing institutions, has

built its reputation by making big money

available wherever capital needs arise from

progressive economic projects.

In domestic Deutschmark loans.

Or in long-

term Eurobonds in DM and Dollars, for

example via its wholly-owned Luxembourg

subsidiary or through its London Branch.

Here, WestLB's great flexibility in raising funds

on a vast scale is of great value to potential

borrowers in both the private and public sector.

In London, Sterling credits to industry is a

vital local financing capability. And within

established parameters, Yen credits are

available from the Branch in Tokyo. WestLB

Asia Limited Hong Kong is ideally placed to

give easy access to the Asian Dollar market.

Banco da Bahia provides Cruzeiro facilities

in Brazil.

In France, one of Germany's foremost trading

partners, Banque Franco-Allemande - with

its extensive trade financing experience -

provides credits in French Francs.

International and domestic financings are

structured by WestLB's financial engineers

headquartered in Düsseldorf.

When next evaluating your international or

domestic financing needs, talk to the whole-

sale banker from WestLB first. He is backed

by more than DM 85 billion in total assets.

WestLB
Westdeutsche Landesbank

Headquarters: P.O. Box 1128, D-4000 Düsseldorf 1, Tel. (011) 8261 - Frankfurt Office: Tel. (061) 25791

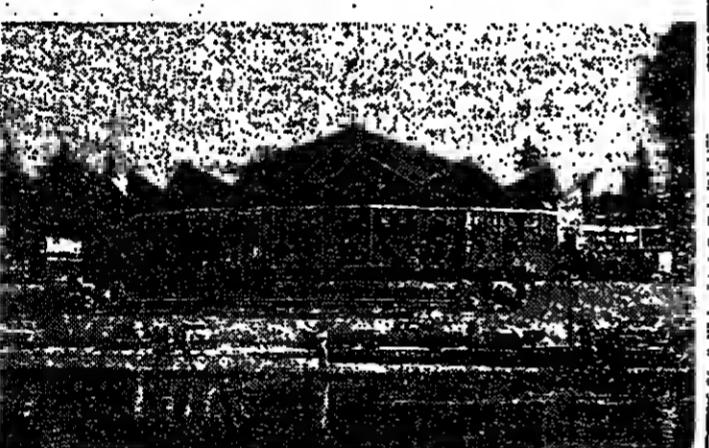
Branches: London, Tel. 638 6141; New York, Tel. 754 9800; Tokyo, Tel. 216 0581

Subsidiaries: WestLB International S.A., Luxembourg, Tel. 454 93; WestLB Asia Limited, Hong Kong, Tel. 5-259 206

Representative Offices: Latin America Office New York, Tel. 754 9620; Rio de Janeiro, Tel. 224 7162; Tokyo, Tel. 213 4811; Melbourne, Tel. 678 191

Participations: Banque Franco-Allemande S.A., Paris, Tel. 359 0108; Banco da Bahia Investimentos S.A., Rio de Janeiro, Tel. 253 8823

The other Stratford challenges the world



The Festival Theatre at Stratford, Ontario

"WHAT'S IN a name?" asked Juliet. Well, it is the names that have given a small manufacturing town midway between Lake Huron, Lake Erie and Lake Ontario a Shakespeare Festival every summer that can challenge any other in the western world.

In 1832, early settlers in what was then Upper Canada founded a "village" on a river called the Little Thames. The village was called Little Thames too. But then the Canada Company changed the river's name to the Avon; and what name could be more apt for this village than Stratford?

The village prospered, became a little centre of industry, and the river was dammed so that in the park to the west of the town it became a small lake, Lake Victoria.

It was a local journalist, Tom Patterson, who in the early 1950s proposed that Canada's Stratford should live up to its Shakespearean name. How bold he was can be gauged from the fact that before the war there was not one fully established professional theatre company in English-speaking Canada. Theatres have sprung up since, in many places, but to this day some of the main towns are either without a regular theatre, or are served by semi-professional companies.

Good sense

Tom Patterson visualised simple open-air productions in the park, but the responsible committee had the good sense to consult Tyrone Guthrie on the matter, and Sir Tyrone insisted on a closed-in house, even if it were only a tent. He also demanded an open stage.

The stage was built, the tent went up, and with Guthrie as director, Tanya Moiseiwitsch as designer, and Alec Guinness and Irene Worth in the leads, the first Stratford Shakespearean Festival was held in 1953. Of the 2,000-odd seats at each performance of *Richard III* and *All's Well that Ends Well*, 95 per cent were sold.

That first season lasted for six weeks. Last year's season lasted for six months, and in addition to the original Festival Theatre, now a fine permanent building overlooking the lake, there are also performances in the Avon, a more conventional house in the middle of the town, and in the Third Stage, a workshop theatre in the leisure centre in the park.

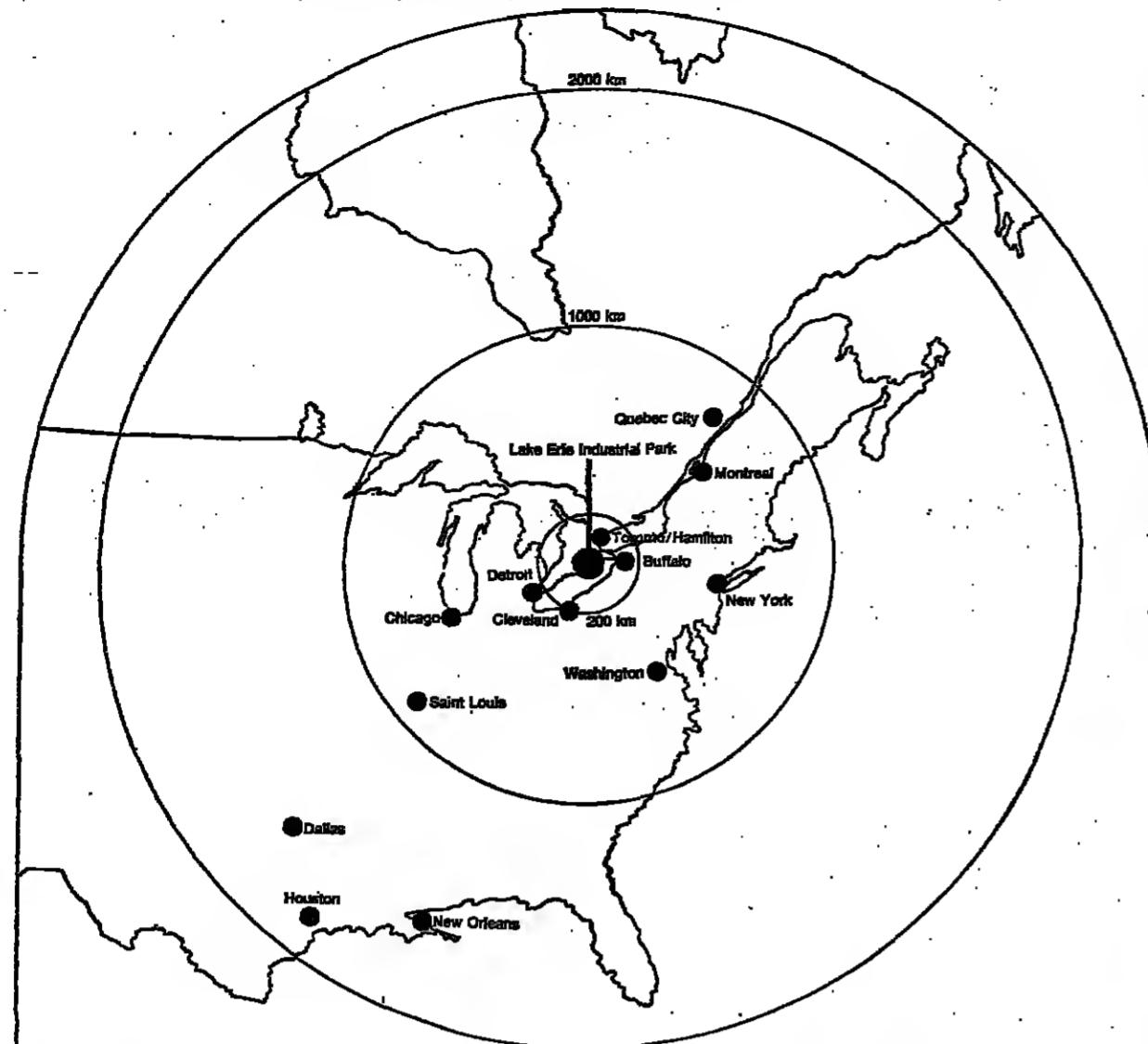
The present artistic director, Robin Phillips, does not follow the current trend against stars. He likes to have stars at the head of his productions. They attract audiences and they are an important influence on the comparatively inexperienced players in the smaller parts.

And they will pass it on to the next. Cleopatra in 1976, witty and active, not a voluptuous odalisque but a mistress of self-interest. In the same season we saw the gurgling good-bunions of ber Millamant in *The Way of the World* (for Stratford does a good deal more than Shakespeare nowadays); in the following year, her dark, sinister Lady Macbeth, ber Hippolyta and Titania in *The Dream*.

And there were some fine Canadian actors, some of them known in London. William Hurt (who unexpectedly numbers Lady Bracknell among his parts) and Douglas Rain were both founder members of

B. A. Young

Expanding in Canada?



Lake Erie Industrial Park: a unique and significant development, adjacent to Stelco's new greenfield steel plant now in an advanced stage of construction.

The layout of both the Park and the Steel Site demonstrates Stelco's concern for the environment and preservation of the existing character of the Nanticoke countryside.

The 960 ha (2400 acre) Lake Erie Industrial Park is ideally situated to serve key North American markets. Oil and electrical power are at your door-

Become part of Canada's most exciting industrial development!

Step with Ontario Hydro's largest coal-fired generating station, and Texaco's new oil refinery. Truly, this area is poised for a bright, exciting future.

For more information contact:
Lake Erie Industrial Park
c/o The Steel Company of Canada, Limited
101 Wilcox Street
Hamilton, Ontario
Canada L8N 3T1
Telex: 061-8621



We're right at home around the world.



With more than 1000 branches, offices and agencies in Canada and 45 other countries, Scotiabank is very much a world bank.

And we're a large one at that: our assets exceed C\$35 billions. Since 1889, when our international banking began, we've grown into the modern global network we are today. In fact, we've opened in 17 countries in the past 5 years alone.

Scotiabank's experience can be invaluable when you need

advice on a set of complex tariff regulations.

Our organization is essential when you require instant decisions in a rapidly-fluctuating currency market. And our size is imperative for large-scale financing in today's international trade.

If you have a business that takes you abroad, find out the advantages of a truly world bank: Scotiabank.

We'll make you feel right at home around the world.

Scotiabank 
THE BANK OF NOVA SCOTIA

Regional Office, Europe, Middle East and Africa: 12 Berkeley Square, London W1X 4HU. Telephone: 01-431 2200. Telex: 28592.

General Office: 44 King Street West, Toronto, Ontario, Canada M5H 1E2.

Antigua, Argentina, Australia, Bahamas, Bahrain, Barbados, Belgium, Belize, Bermuda, Brazil, Canada, Cayman Islands, Channel Islands, Dominican Republic, Dubai, Egypt, France, Germany, Greece, Grenada, Guyana, Hall, Hong Kong, Indonesia, Ireland, Jamaica, Japan, Lebanon, Malaysia, Mexico, Netherlands, Norway, Panama, Philippines, Puerto Rico, Republic of Korea, Singapore, St. Lucia, St. Vincent, Trinidad and Tobago, United Kingdom, United States, Venezuela, Virgin Islands (U.S.), Virgin Islands (U.K.).

CANADA VIII



An asbestos mine in southern Quebec. Quebec produces almost half the free world's asbestos

Mining industry well placed to handle recession

CANADA'S HUGE mining and metals industry is moving into 1980 in fairly good shape to weather any possible storms from world recession.

Canada is one of the world's largest international traders in mineral products, and cannot seal itself off from broad trends in demand and prices. Comparisons inevitably are being made with the world recession which followed the 1973-74 energy crisis and the quadrupling of oil prices. High inventories of major metals built up in the following years were not run down to normal levels in Canada until well into 1978.

However, the mining and metals industry has just come through a year of unexpectedly strong demand and rising prices, particularly for copper and precious metals. Many producers had expected the U.S. downturn to have been felt by autumn of 1979, but demand and prices held up right till year-end. Commodity speculation in the currency markets, was an important reason.

Because of strong demand and prices most producers have had a resurgence of profits, and have been able to rebuild liquidity and start looking ahead to the markets of later in the decade. They do not foresee the U.S. recession lasting beyond the spring of 1981, nor a world recession on the scale of 1974-75. However, some slowdown is likely during 1980.

Major refiner

Inventories of most major metals, excepting perhaps zinc and iron, are extremely low. The big inventories of nickel and copper were worked down during long strikes at Inco, Iroquois, Northern Ontario, and at the Gaspe copper mine division of Noranda Mines in north-eastern Quebec. Inco is a major producer of copper as well as nickel at Sudbury, while Noranda, besides being the second largest copper producer, is also the major refiner.

Higher prices have encouraged new exploration in the Maritimes in the east, through the Canadian Shield in northern Quebec and northern Ontario, and right up into the new uranium areas of northern Saskatchewan. Exploration is also very active in Alberta and British Columbia, and in many areas in the huge expanse of the North West Territories and the Yukon.

The search is for all major metals, especially gold and silver, and for uranium—though prices after allowing for inflation were declining in 1979 for the first time for several years. The huge coal reserves of Alberta and British Columbia are getting more attention, especially from some of the major oil companies which have embraced the concept of "total energy" operations.

Cominco, the main mining and metals arm of the Canadian Pacific group, has decided to go ahead with its Arvik zinc mine on Little Cornwallis Island in the Arctic Islands at a cost of \$150m. This high-grade property lies several hundred miles north-west of the smaller Maniitsoq Mine on North-west Baffin Island and will become Canada's most northerly mining operation. The concentrates are destined mainly for the European market.

Potash mining is getting under way on a major scale in New Brunswick, as the initiative has moved away from the big Saskatchewan deposits following recent provincial takeovers. Only a few years ago the mining industry was at loggerheads with several provincial governments and sometimes with the federal government on such issues as taxation, the environment and safety.

The climate has changed radically in the past two years and for the better. Industry is talking again with government

and the role of mining and metals in the economy and in improving the country's balance of payments has been more widely accepted.

This has occurred despite the Quebec Government's threatened expropriation of the Quebec assets of Asbestos Corporation, Canada's second largest fibre producer. The company is 54.6 per cent controlled by General Dynamics of the U.S. Legal action has probably stalled this takeover for perhaps two years and beyond the next provincial election in Quebec.

The asbestos industry itself, more than 80 per cent concentrated in Quebec, foresees another year of strong demand with rising prices, especially for long fibres used in building materials.

Though a slowdown of demand and price increases seems likely for 1980, the Ministry of Energy Mines and Resources in Ottawa, forecasts annual growth of 2.5 per cent on average for the mining industry over the next five years, against 3.7 per cent on average from 1981 through 1978. Such growth, if it materializes, calls for major expansions of capacity and hundreds of millions of capital investment across the country.

The industry faces some formidable problems. Its costs will be directly affected by higher energy prices. No matter which party succeeds in the February 18 federal election, it is assumed that Canadian energy prices will move up towards international levels, though remaining geared to average American prices.

Generally overall costs in mining, processing and refining are rising between 12 and 15 per cent annually. Some major labour contracts have been signed in 1980, such as those at Inco and Noranda, but the danger of another wage spiral is real.

The rate of inflation in the consumer price index is now running around 10 per cent, and may rise another point or so if energy price increases come into effect later in the spring. The industry remains nervous about the impact of another wage spiral on the lines of 1974-75 on its ability to compete in the international markets, especially if a world economic slowdown does materialize.

Other problems include the current record high cost of short-term money, the difficulty of attracting sufficient skilled labour and management talent, and the pressures for environmental and safety standards which would involve heavy capital investment.

The environmental issue has reached major proportions particularly in Ontario, first over nuclear waste and second over the emissions from Inco's Sudbury operations. Inco is blamed for part of the "acid rain" which falls on the Great Lakes area of North America.

Inquiry needed

The Clark Government, before it fell in December, promised a full parliamentary inquiry into the whole field of nuclear power generation, from uranium mining to waste disposal. A major inquiry is needed, urgently, to clarify this aspect of the environmental issue.

Higher prices for most major metals have made it possible for smaller mining and exploration companies to get finance, and this is again helping the development efforts across the country. New gold and silver mining operations are planned or committed, both by large and small companies, in the East and the West. But major increments in base-metal capacity will not be coming in during 1980.

However, the coming slowdown in the world steel industry, particularly in the U.S., is likely to leave overcapacity in the iron ore mines, which are

concentrated heavily in north-eastern Quebec and Labrador. Demand has been rising for iron pellets and prices firms recently, but generally, the industry faces strongly rising costs of production in the face of slow markets. Molybdenum may also be affected.

Zinc is in a fair inventory position and some production cutbacks are being made. However, many companies mining zinc in major quantities also have substantial quantities of silver and other metals in their ore.

Lead demand may well slacken in 1980. The tremendous 1978 rise in cobalt prices was not repeated in 1979 and is not likely to occur again in 1980.

Uranium development continues on the Canadian Shield land in British Columbia, though the industry will not be able to escape the environmental issue. The producing

Robert Gibbons

In Canada

The Financial Post

is read by more
Managerial and Professional
Canadians than any other Canadian
business publication.*

'nuff said?

The Financial Post

For more information contact
Mr. J. James
30 Old Burlington Street
London W1X 2AE England
Telephone: 01-437-0644

*A survey of Managerial and Professional Canadians

CANADA X

Promising offshore investment

It's your move*

If you're thinking about investing in a new manufacturing or processing plant - then make your move. Learn about the financial incentives and investment tax credits that the Government of Canada offers to business and industry wishing to locate in certain regions of Canada.

Different forms of grants, both outright and repayable, and loan guarantees are available for most manufacturing and processing industries from the Canadian government's Department of Regional Economic Expansion.

The next move is yours. Find out what Canada has to offer. Talk to our representatives. The Canadian government's Regional Economic Expansion is glad to respond to your enquiries.

Simply fill in this coupon and mail it today.

Director General, Industrial Incentives Branch
Department of Regional Economic Expansion
161 Laurier Avenue West, Ottawa Ontario K1A 0M4
RECEIVE MORE DETAILS ON INCENTIVES PROGRAMS
OR PLEASE TELEPHONE ME AT
C I AM INTERESTED IN DEVELOPMENT
OPPORTUNITIES IN THE SPECIFIED AREA
TITLE _____

NAME _____
COMPANY _____
ADDRESS _____
CITY/STATE _____
ZIP CODE _____
Government du Canada
Expansion Economique
Regionale
Minister/Ministre
ELMER MACKAY

Canada

IN AN uncharacteristic way, the Atlantic provinces have recently provided a small counter balance to the westward shift of economic momentum in Canada. There has been a remarkable resurgence of the fishing industry and some successful offshore oil and gas exploration activity, favoured by the low exchange rate. These have produced measurable gains in regional output, investment and incomes.

The inflationary effects of recent energy price increases and falling U.S. demand for resource products could stifle much of this growth in 1980. But any short term pessimism is more than offset by rising expectations about the size of the Hibernia offshore oil find and how soon it may reduce eastern Canada's heavy reliance on imported oil.

The Newfoundland well is potentially as big as any in the North Sea. It is certainly among the single largest in North America and some optimists even believe it may turn out to be big by world standards. Two additional rigs have been rushed to the area and will work throughout the winter, despite fierce wind and sea conditions.

More was spent on offshore exploration last year than the C\$335m invested in the previous 15 years. Its impact is increasingly apparent, combined domestic product in the region last year was an estimated C\$14.25bn, with individual provincial growth ranging from Newfoundland's unusually high 7.2 per cent real growth, to Prince Edward Island's 1.9 per cent, Nova Scotia and New Brunswick at 3.1 and 3.2 per cent respectively both exceeded the 2.8 per cent national average.

The outlook this year is for the four provinces to do slightly better than the 0.7 per cent national growth forecast by the Conference Board in Canada. Individual provincial growth should range from 1 to 1.5 per cent.

Total new investment in the region last year was C\$3.97bn, with Newfoundland showing the strongest gain. Disposable income rose by 11.5 per cent to C\$12.4bn. Consumer spending advanced 15.6 per cent to C\$6.4bn, aided by a sharp rise in debt.

Measured by Ontario's C\$285 a week average industrial wage, three of the four Atlantic provinces came closer than ever before to national wage parity. Newfoundland's

industrial wage composite was only \$3 less than Ontario's and one forecast suggests the province may actually overtake

the rest of the region this year.

As Newfoundland's industrial base is small and earning statistics are exaggerated by a few, high paying industries, that would not be representative on the entire economy.

But it would illustrate the degree of change that has taken place in the Atlantic region in the past two or three years.

Material improvements have also markedly affected the way the region is perceived. Both internally and among some political politicians. While Mr. Trudeau's Liberals never balked at pumping large amounts of Federal financial aid into the region, their policies often seemed geared more to maintaining the region's ability to consume central Canadian goods and services than to expanding the local industrial base.

Far more went into unemployment insurance benefits than into development, and there was a reluctance to make structural changes in national fiscal policy to cater for the region.

Perhaps because he is from Newfoundland, Mr. John Crosbie, Finance Minister in the short lived Clark Conservative Government, seemed much more aware of regional needs. One aspect of his budget would have provided a 10-year tax incentive for industrial investment in the four Atlantic provinces and the neighbouring Gaspé area of Quebec. To qualify, a company would have had to invest a minimum of C\$2m to gain generous, but as yet unspecified, write-offs or tax credits for investments in manufacturing, processing and resource extraction.

Bankruptcies

The incentives would have helped combat the negative effects of Canada's current high interest policy. Mr. James McInven, executive vice-president of the Atlantic Provinces Economic Council, is particularly concerned at the way bankruptcies resulting from this policy may denude the region of its small business sector, traditionally a big creator of wealth and employment.

The Clark Government also showed itself receptive to other,

regionally important development initiatives. It proposed tax credits for investors in inshore fishing vessels construction and said it would implement tax and financing measures to encourage the re-establishment of the Canadian deep sea shipping industry.

Since it was scuttled in a sea of post war competition and bitter domestic labour strife, there has been virtually no Canadian registered deepsea merchant fleet. While the coastal provinces certainly lost economically as a result of this situation, the country as a whole almost certainly benefited from 30 years of lower cost reliance on foreign carriers.

ATLANTIC PROVINCES

Since the early 1970s, however, the advantages have gradually been eroded both by inflation and the effects of flag discrimination.

Recent estimates suggest that the imbalance in the Canadian offshore shipping account is now about C\$3.4bn annually, making it a substantial portion of the overall service deficit. The Conservatives planned to encourage the re-emergence of a Canadian merchant marina by tax incentives, accelerated write-offs and deferrals, the waiving of some important duties on re-flagged Canadian-owned ships, and a new scale of shipbuilding assistance. This worried some exporters who expect freight rate increases to result. But the merchant marine proposal will undoubtedly be dusted off for the election on February 18.

Renewed political interest in Canadian shipping has so far only persuaded a few, mostly Quebec based companies, to convert their ships to higher cost Canadian registry. One of them is planning to inaugurate a trans-Atlantic container service this spring. But most people see the big opportunities for Canadian shipping in the bulk trades, principally those involved with Arctic resources.

Melville Shipping, a Montreal-based consortium, has proposed the construction of up to 16

class 7 icebreaker liquefied natural gas carriers to transport some of the 13 trillion cubic feet of gas already discovered in the high Arctic. Markets in Western Europe and the United States are being considered. Such developments could revive plans for a big LNG terminal and pipeline terminus at Lorneville, NB or on Nova Scotia's Strait of Canso as well as providing orders for Atlantic Canadian shipyards.

Similar spin-offs will undoubtedly accrue from oil and gas exploration along the east coast. The stock market and provincial politicians have already concluded the Hibernia oil strike and the Sable Island gas find of Nova Scotia are commercial. All that is awaited is confirmation by the companies, principally Mohib, Gulf, Chevron Standard and Petro-Canada, that production is viable.

Conflict over where inshore and offshore fleets may fish, over the suggested introduction of freezer and factory freezer ships and disputes between provinces about the allocation of fish stocks have all contributed to the unease.

Confidence

Despite this, a strong air of confidence exists and the industry has begun what undoubtedly will be a period of rapid expansion.

The same seems true of the region's mineral resources, despite international recessionary fears. New Brunswick has two potash mines under exploratory development.

About 40 per cent of Canada's lead-zinc-silver reserves are in New Brunswick and have attracted interest particularly from Europe, in additional mining and smelting activity there.

Tests are continuing of a new smelter-zinc smelting process which could advance metal recovery and spur new investment, pushing New Brunswick's total mineral production well over its present C\$350m annual value.

Among other important regional economic developments, work is expected to start on a third production plant in Nova Scotia for Michelin Tires Canada.

Decisions are also pending on a C\$100m cement plant for the Strait of Canso and a car assembly plant in the Halifax area by Fiat.

Lyndon Watkins

Referendum not the priority for a fragile society

PUBLIC ACTIONS must be rooted in public realities and not simply in the prejudices of a few ideologues or closed groups, says MP Claude Ryan, the 54-year-old craggy-faced leader of the Quebec Opposition Liberal Party for the past two years. Changes have been made too hirkly and superficially, he adds. Since 1960 a lot of foolish people have been calling themselves apostles.

Mr. Ryan is catching the mood of most Quebecois as 1980 begins, and that of course is why he is saying it so forcefully to public. Quebec has matured since the early sixties and the "quiet revolution." Many have questioned some of the social and economic consequences of the wrenching changes brought about in the sixties and again in some areas by the present Government of Premier Levesque.

Nostalgia is as popular in Quebec as in any other part of Canada or North America. But it is not just nostalgia for an ornate past. Nor can the change of mood be attributed just to the excesses of the government in language and social legislation.

Most people do not put the referendum at the top of their concerns, despite the continuing nervousness of the minority Anglophones in Montreal. The younger Francophones still dream of independence but they



A young sportsman at Aylmer, Quebec, spends a cold winter's day fishing for pike through the frozen Ottawa River.

rising rate of divorce also remains.

The passing of special legislation by the independent Parti Quebecois Government late last autumn to force public service workers back to the Montreal public transport system and to the hospitals and welfare offices made a deep impression. In some ways it was like a Labour Government in Britain forced to bring the army out to work the docks and pass similar special legislation.

People ask what can be done when the battalions of Quebec public-service workers, supported by the taxpayers' ability to work and pay, defy elected governments of whatever hue and devour the base of their electoral support. The Government despite the steady rise in average living standards in the past 15 years. There remain the problems of powerful union leaders challenging the authority of the National Assembly; lengthy strikes by public service workers without heed to the consequences even in the hospitals; continuing inflation which robs those with the least power; and high unemployment in cities and countryside. The problems of unfettered youth, extremely high abortion rates and a still

The proportion in favour of full separation remains a small core, and that was why Mr. Levesque framed his question for the coming referendum in late spring thus: "Do you give us a mandate to negotiate sovereignty-association with the rest of Canada?" It is the only question which stands a reasonable chance of even a slim majority among Francophones.

The French language charter was never a major issue for most Francophones, only for the business community which understands the economic realities of Montreal and the necessity of communicating in North America.

Opposition cases

Anglophone opposition has quietened as application of the law has been softened. Anglophone head offices did move out to a major extent, and there has been a probable net outflow of population from Quebec in the past three years of around 75,000.

But the fact is that Francophones have advanced significantly in management and ownership of the key economy of Montreal. The Francophone universities of Quebec are now turning out more business graduates relatively than any

where else in Canada. Mr. Ryan has learned his trade as politician and opposition leader in the National Assembly swiftly. The former publisher of the influential Montreal daily, Le Devoir, has put aside the excessive nuances of his editorial past and has made a good impression as a debater. He has learned the old lesson that the best form of defence is attack.

He is now able to capitalize on the changing mood of the people and on dissatisfaction with Government social and economic policies. His craggy nose and jaw, ruddy complexion and wagging finger are a cartoonist's delight, but he comes over much better than expected in the televised Assembly debates.

He prepared carefully for the introduction last week of the Quebec Liberal Party's constitutional proposals in opposition to the Parti Quebecois's platform of sovereignty-association. The timing before the coming Federal election on February 18 next gave sufficient opportunity to get them known among the general public before the referendum.

They have been deliberately made more specific, showing where provincial powers could be increased while maintaining a strong Federal Government. Polls have shown for the past year that the Government's concept of sovereignty-association is not clearly understood by the public.

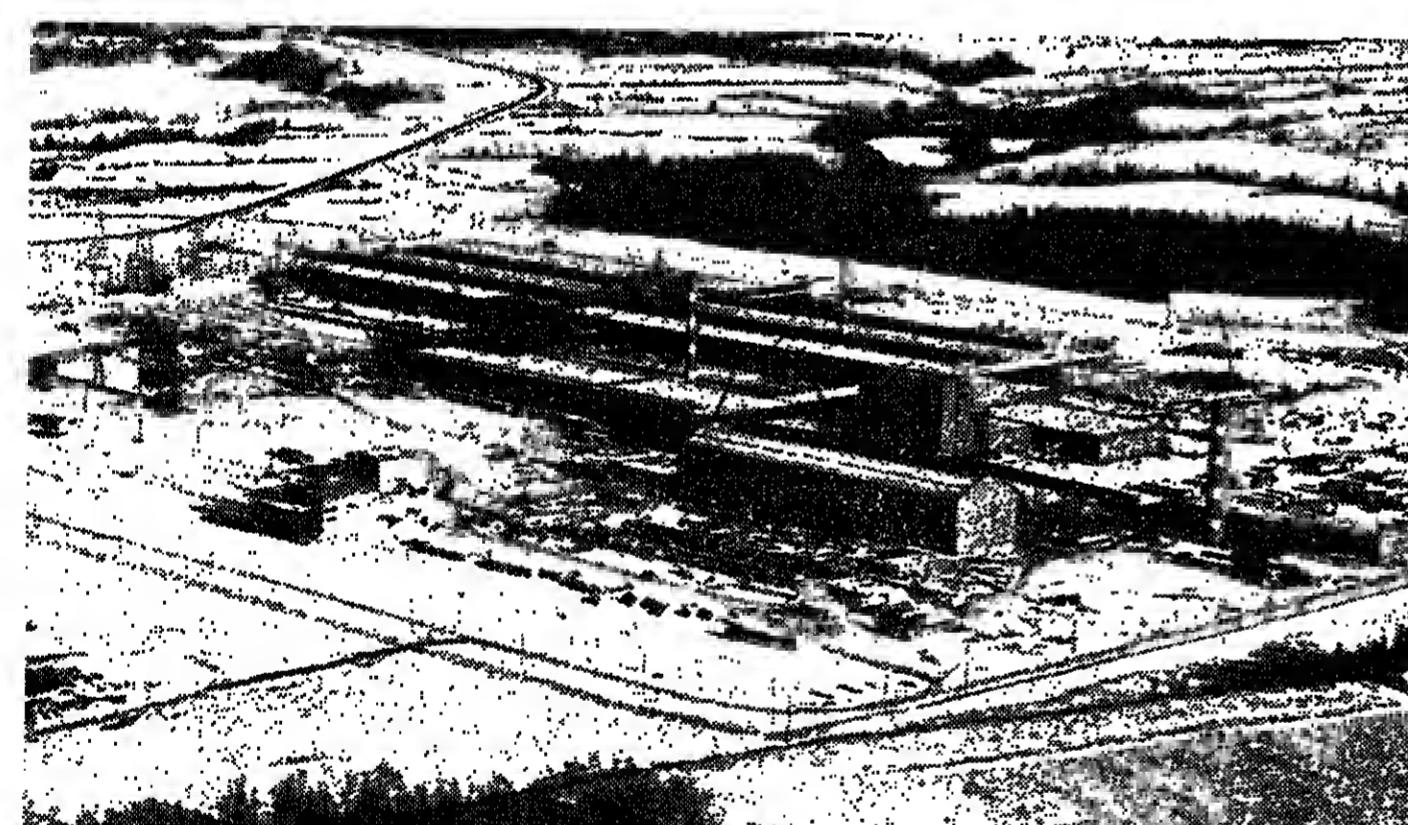
Essentially the difference appears one of means - how to give Quebec more powers, in agreement with the other provinces, while remaining in economic association with the rest of Canada.

Quebec's economy held up quite well in 1979, and the rate of activity in most sectors was better than 1978. The Government came out with a policy statement saying it realized that the private sector must be the source of economic growth, but this has not completely offset anxieties about the language law, the size of the public sector, high levels of taxation and the power of unions.

In 1980 real growth of less than one per cent is expected as the North American recession bites and rising energy prices work through.

Whoever is elected in Ottawa will almost certainly set about programmes to bolster investment in the Montreal area where confidence has been lagging the most.

R.G.



Alcan is expanding to serve aluminium markets of the 1980's.

As we progress through the new decade of the eighties, the world requirements for the modern metal, aluminium, will continue to grow, although perhaps not at the very rapid pace of recent decades. With its lightness and strength, aluminium "as the metal of motion" can contribute to energy conservation in a multitude of uses, and thus serve new demands.

To supply a share of future market growth, Alcan in Canada is undertaking a major expansion of its smelting capacity, utilising hydro-electric power facilities which it earlier built, or planned.

To support such opportunities in the Saguenay region of Quebec, where Alcan pioneered an aluminium industry 55 years ago, the new Grande Baie smelter under

construction will add 170,000 tonnes of new capacity by 1982 at a capital cost of about U.S. Dollars 410 million.

In British Columbia, plans are being advanced to complete the large Kermantec-Kitimat power and smelting complex which was built in the 50's and 60's to less than half its ultimate potential.

Not only in Canada, but also in Europe, Australia and other areas, Alcan will strive for the continued development of the international aluminium industry, based on proven production economics and the market needs of a changing world.

Alcan Aluminium Limited, Montreal, Canada.



A province determined to hold on to its wealth

ALBERTA HAS never had it so good. The extent to which its inhabitants will get it better yet, and how quickly, depends on next month's Federal election and the events immediately following.

Occupying an area twice the size of Britain on the eastern slope of the Rockies, it is the boom province of a country which nationally is in political and economic disarray.

It supplies 77 per cent of Canada's net oil needs and, although conventional reserves are currently declining, if the national goal of self-sufficiency by 1990 is fulfilled, it will be Albertan oil which will have achieved it. The province is also sitting on a mountain of natural gas—so much that, despite a recent easing of export restrictions, wells already found and capped will not be tapped for several years. It has reserves of coal to last 300 years, and immense hydro and forestry resources which as yet have hardly been touched.

The Progressive Conservative provincial Government of Premier Peter Lougheed is awash with revenue from its oil and gas royalties, growing at a rate which is starting to prove embarrassing and on which the pressures are mounting for some form of national recycling.

Yet at the same time, Mr. Lougheed threatened Ottawa earlier this winter that unless Alberta was awarded a substantial increase in the price of its oil, bitterly opposed in the principal manufacturing areas in the East, it would go ahead and set its own. And that would precipitate a constitutional crisis in that inter-provincial trade lies under Federal jurisdiction.

Simmering

The crisis is still simmering following the collapse of the Federal Government of Mr. Joe Clark, whose own home lies a few miles south of Calgary, the nerve centre of Alberta's oil-and-gas boom. The expected agreement to add C\$2 a barrel to the Alberta oil price on January 1 (when it was due anyway) to rise by C\$1 in June (another rise of C\$1 then had also been scheduled) disappeared with the Clark Government.

The pressures for a substantial increase are still mounting, and with the new escalation in world prices even a C\$4 a barrel increase now looks inadequate to comply with Mr. Lougheed's declared aim of pitching Alberta's oil price only slightly below that prevailing in the U.S., which itself is due to be paying the world price by the end of this year.

ALBERTA

Some observers regard the CPA's estimate as deeply pessimistic and aimed, naturally, at increasing leverage on Ottawa. But in any case, by 1990, output from non-conventional sources, despite formidable technological burdens, could be moving quite quickly towards the 550,000 barrels a day which is thought to be possible by the mid-90s. For it is the non-conventional reserves which hold the key to Canadian self-sufficiency. Even if only one-fifth of these is eventually unlocked—the current most optimistic forecast—Canada's long-term energy needs should be assured.

But the investment required for these projects is huge by any standard, and the multi-national oil companies involved, despite receiving the world price for current and planned extraction, are still hoping for a better break-through revisions to complex Federal-provincial revenue and exploration regimes which have yet to be worked through. "We've got to have a sensible, overall policy, not the kind of piecemeal, plant-by-plant approach we've got at the moment," observes one of the oil company chiefs involved.

That has not stopped plans for such plants moving ahead, however. Syncrude's C\$2.4bn Athabasca plant, despite many operating problems, is close to its rated output of 123,000 barrels a day after going on stream in 1978, and a further 60,000 b/d capacity is likely to be added. Suncor's plant is producing 45,000 b/d and an extra 12,000 b/d capacity has been approved. The latest big

Alberta declares that a big increase is needed to enable the oil industry to make the necessary huge new investments to deliver more oil. The Canadian Petroleum Association has warned that current production of 1.4m barrels a day could decline to 800,000 by 1990.

If the status quo continues, a substantial rise in prices, it argues, will allow the introduction of enhanced recovery techniques to lift 50 per cent more oil from existing wells than current officially-stated total reserves of 5bn barrels, and ease the path towards extracting "synthetic" oil from the estimated 1,000bn barrels locked in the vast, sticky tar sands of the central Athabasca region and the only slightly less problematical heavy oil deposits of the Cold Lake and Peace River areas.

Step forward is formal approval by the Alberta Energy Conservation Board for a C\$30m, 140,000 b/d Athabasca plant to be built by the Alands consortium, led by Shell.

Esso Resources Canada has a similar-sized project lined up to lift heavy oil from the Cold Lake region, and an assortment of other pilot projects are under way as the world price balance moves more decisively towards economic extraction.

These and other projects, notably Alberta's C\$6.5bn section of the C\$15bn Alaska gas pipeline, add up to potential capital expenditure on major projects of C\$80bn or more over the next decade, with some projections predicting total capital spending of double that.

Not least, Alberta's fledgling petrochemicals industry, part of Mr. Lougheed's grand design to diversify and build added-value into the economy, has been taking off despite gloomy prognostications based on its distance from markets. The province's first world-scale ethylene cracker went on stream last autumn producing 1.2m lb of ethylene a year and already its owners, Alberta Gas Ethane, are planning to twin it.

While there is now something of a hiatus until the next round of projects gets under way, the momentum of the boom of the past few years is still pervading almost every sector of the economy.

Edmonton, the capital, and Calgary between them, are accounting for more than C\$2bn in construction work this year. Red Deer, a quiet city of 30,000 at the start of the '70s— it stands half-way between the two main centres—has mushroomed spectacularly, almost doubling its area. The growth pattern is not much less hectic in other centres.

Edmonton, the capital, and Calgary between them, are accounting for more than C\$2bn in construction work this year. Red Deer, a quiet city of 30,000 at the start of the '70s— it stands half-way between the two main centres—has mushroomed spectacularly, almost doubling its area. The growth pattern is not much less hectic in other centres.

What Mr. Lougheed is not prepared to do—a stand which was largely responsible for him almost sweeping the board in provincial elections last spring—is, in Albertan eyes, subsidise the East. It is a thorny political problem which will loom high on the list of problems to be tackled by whichever party assumes power on February 18.

In the meantime, Albertans at large enjoy the fruits of the boom. But it is not without its problems. The province is attracting 60,000 newcomers a year, and property prices in Calgary have become the country's highest. Unemployment is officially 4 per cent—half that elsewhere in Canada—but this is almost entirely among the unskilled, for whom there is little room in the province. Most companies report a shortage of skilled workers, competition for whom has pushed up pay rates and helped fuel inflation now running near to 10 per cent.

As the next wave of development moves nearer, there can be little hope that any of these pressures will diminish.

John Griffiths

Institutions move in

Alberta's pivotal status in Canada's future is reflected also in an accelerating movement of financial institutions into

Calgary. At the same time as Alberta's own banking system has been beefing up its decision-making apparatus in the west, foreign institutions have been setting up shop from the U.S., the UK and elsewhere in Europe.

The provincial Government has been using its financial muscle to considerable effect in promoting activity: it has halved provincial income tax on small businesses and, rather ambitiously, wants to repatriate corporate income tax from Ottawa to swell its armoury of incentives. It is deploying the money accumulating in its controversial Heritage Fund, set up to provide against the receding day when the oil runs

all this resource activity is stimulating steady growth in the province's two principal cities, Regina and Saskatoon, each with a population of about 150,000. Saskatoon, for example, experienced a 52 per cent increase in retail trade over the past three years, as compared with 31 per cent for Canada as a whole. And on a province-wide basis, retail sales topped the \$3bn mark in 1979 for the first time in Saskatchewan history.

Like Alberta, Saskatchewan is investing part of its resource revenue into a heritage fund that will exceed \$720m by March 1980. But while the Alberta Government loans out most of its heritage money, the Saskatchewan New Democratic (Socialist) administration is mainly using its fund to buy equity shares in resource industries.

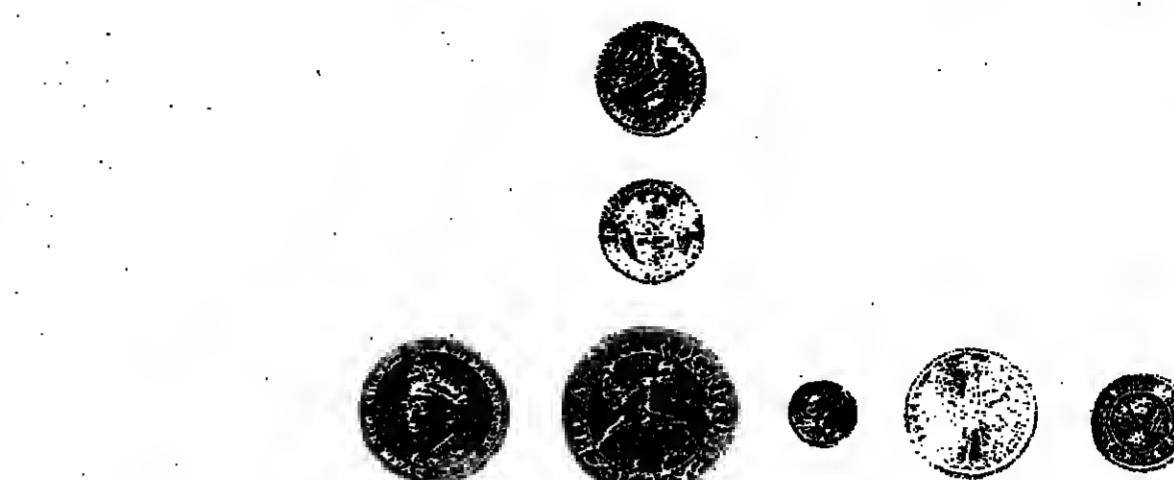
The provincial Premier, Mr. Allan Blakeney, says present resource development is transforming his province into a "have" from a "have-not" region. "Our stick, though it will be small compared with Alberta, will be somewhat larger than it has been in the past. So we expect Saskatchewan's voice to be heard more clearly," he says.

While its neighbours thrive, the third prairie province—Manitoba—is still looking for its place in the economic sun. With barely 1m population, Manitoba lacks significant resources, except for its northern mineral mines and its abundant hydro power, on the Nelson River. The mining industry is starting to pick up after a couple of years in the doldrums.

Manitoba's other economic ace is its heavy oil deposits near the western border adjoining Alberta. This substance needs special processing before it can be used as refinery feedstock. A number of heavy oil pilot-plants will go into test production this year, trying to find the best way to bring the deeply-buried pools to the surface. If these tests are ultimately successful, Saskatchewan's heavy oil fields may produce more than 16bn barrels in the years ahead.

Roger Newman

Solve this money problem. Then let us solve yours.



Creative problem-solving. That's the banker's art, as practiced at Toronto Dominion.

To show you what we mean, we've arranged coins from 10 of the countries in which Toronto Dominion does business in the form of a lop-sided cross.

The challenge is to create a symmetrical cross, containing six coins in each row—by moving only two of the coins.

Having difficulty? Then free yourself from all self-imagined restrictions. Once you do, voilà! The solution is immediately evident.

All you have to do is shift the coin from the bottom of the vertical line to the position on top of the centre coin, and move the right-hand coin in the horizontal line to the left-hand side.

It's this type of ingenuity and creative problem-solving that Toronto Dominion bankers apply to all their dealings. Whether it's routine corporate financial needs, large scale project financing or the formation of a management group, we help to make the difficult seem easy.

Today, Toronto Dominion has worldwide assets of over CAN \$28 billion, and a global network of more than 1000 branches, offices and affiliates.

Toronto Dominion. We have a proud record of partnership with corporations, banks and governments around the world.

A record characterized by the creative problem-solving abilities that make banking an art.

TORONTO DOMINION BANK

where people make the difference

Head Office—Toronto-Dominion Centre, Toronto, Canada M5K 1A2

Divisional Office—Europe, Middle East and Africa: St. Helen's, 1 Undershaft, London, EC3

London • Frankfurt • Abu Dhabi • Dubai • Beirut • Hong Kong • Singapore • Jakarta • Bangkok • Sydney • Taipei • Tokyo • Buenos Aires • Mexico • Panama • São Paulo • New York • Pittsburgh • Chicago • San Francisco • Los Angeles • Houston • Atlanta

Migrants seek prairie oasis

IN CONTRAST to slumping national growth, Canada's three prairie provinces remain an oasis of prosperity in this sprawling country.

As a new decade opens, thousands of Canadians are migrating to the resource-rich prairies in search of jobs and high incomes. The "promised land" for most migrants is Alberta where real growth is likely to reach 5.2 per cent in 1980—the best performance in the nation. Trailing closely will be Saskatchewan with an expected 4.1 per cent growth rate, placing it second only to Alberta in the growth parade. And even Manitoba—which has had its share of economic troubles lately—looks forward to a 1.7 per cent increase of its real domestic product, a pace of expansion that marginally exceeds the national projection of 1.5 per cent.

Saskatchewan's economy is based on potash, uranium and heavy oil, plus agriculture which is the foundation of the province's prosperity. As the largest grain-growing region in western Canada, Saskatchewan will be the main beneficiary of slowly rising international prices for wheat, feed cereals and oilseeds.

Poor deliveries

For the past couple of years, Saskatchewan farmers have lost considerable sums of money because deliveries have been held up by an inadequate grain transportation system. They are also concerned about ever-escalating farm production costs which could increase by as much as 15 per cent in 1980.

But on the positive side, the federal and prairie governments are now taking significant steps to speed up the flow of Canadian grain to world markets. About 10,000 grain-bumper cars are being added to the country's rail fleet and a \$100m grain export terminal is to be built at Prince Rupert on the west coast. And as a consequence, prairie grain sales could increase 50 per cent to 30m tonnes annually by 1985, maintaining a high level of Saskatchewan's heavy oil fields may produce more than 16bn barrels in the years ahead.

SASKATCHEWAN AND MANITOBA

Saskatchewan may also be on the verge of obtaining considerable economic benefits from the large uranium deposits in its north. Amok, a French-led consortium, is currently spending \$150m on the first major uranium development in northern Saskatchewan—a mine and mill at Cliff Lake. This installation will go into operation in 1980.

Furthermore, environmental hearings will be held in 1980 on two more proposed uranium projects—a processing refinery at Warman and a mine at Key Lake which would be developed by a consortium that includes Urenco of West Germany and the Saskatchewan Mining Development Corporation.

Saskatchewan's other economic ace is its heavy oil deposits near the western border adjoining Alberta. This substance needs special processing before it can be used as refinery feedstock. A number of heavy oil pilot-plants will go into test production this year, trying to find the best way to bring the deeply-buried pools to the surface. If these tests are ultimately successful, Saskatchewan's heavy oil fields may produce more than 16bn barrels in the years ahead.

All this resource activity is stimulating steady growth in the province's two principal cities, Regina and Saskatoon, each with a population of about 150,000. Saskatoon, for example, experienced a 52 per cent increase in retail trade over the past three years, as compared with 31 per cent for Canada as a whole.

And on a province-wide basis, retail sales topped the \$3bn mark in 1979 for the first time in Saskatchewan history.

Like Alberta, Saskatchewan is investing part of its resource revenue into a heritage fund that will exceed \$720m by March 1980. But while the Alberta Government loans out most of its heritage money, the Saskatchewan New Democratic (Socialist) administration is mainly using its fund to buy equity shares in resource industries.

The provincial Premier, Mr. Allan Blakeney, says present resource development is transforming his province into a "have" from a "have-not" region. "Our stick, though it will be small compared with Alberta, will be somewhat larger than it has been in the past. So we expect Saskatchewan's voice to be heard more clearly," he says.

While its neighbours thrive, the third prairie province—Manitoba—is still looking for its place in the economic sun. With barely 1m population, Manitoba lacks significant resources, except for its northern mineral mines and its abundant hydro power, on the Nelson River. The mining industry is starting to pick up after a couple of years in the doldrums.

Manitoba's other economic ace is its heavy oil deposits near the western border adjoining Alberta. This substance needs special processing before it can be used as refinery feedstock. A number of heavy oil pilot-plants will go into test production this year, trying to find the best way to bring the deeply-buried pools to the surface. If these tests are ultimately successful, Saskatchewan's heavy oil fields may produce more than 16bn barrels in the years ahead.

The Sixth International Cereal and Bread Congress Chose

WINNIPEG CANADA



and the

WINNIPEG CONVENTION CENTRE



The International Cereal and Bread Congress meets only once every ten years. For its first meeting ever in North America, attended by 2000 delegates from over 50 countries, Winnipeg and the Winnipeg Convention Centre were chosen.

Some of the factors in the decision were our excellent airline connections and an international airport just minutes from the Convention Centre. Within the Centre itself a full choice of meeting areas, impeccable food service from on-site kitchens, knowledgeable, experienced staff, six language, simultaneous translation facilities. Winnipeg's cosmopolitan atmosphere and international reputation for friendliness helped, too. Our world-famous ballet, art galleries, shops, plus the



fisherman's paradise that surrounds Winnipeg. Write and we'll send you fully-detailed information with specific reasons to consider and come to Winnipeg, Canada.

General Manager
Winnipeg Convention Centre
375 York Avenue,
Winnipeg, Canada R3C 3J3
Phone: (204) 956-1720/
Telex: 07-55274

Centre of North America • Central downtown location • Four season climate • 15 minutes to international airport • 3000 hotel rooms nearby • Meeting, banquet, ballroom up to 21,000 square feet • 8,000 square foot meeting, exhibit area • Indoor 2,000 square foot meeting areas • Complete security control

Photo courtesy Canadian International Grains Institute

AT SHELTECH CANADA, WE'RE STATING THE ART.

In Telecommunications. Micrographics. Satellite surveying. Utilization of renewable energy.

At Shell Canada, we've been working in these highly specialized areas for years. Now, as Sheltech, we're offering our technology and expertise to the public.

Sheltech Canada, a new division of Shell Canada Resources Limited, can provide industry, government and commerce with technology that goes beyond what is considered the "state of the art".

The very specialized skills of Sheltech personnel have been developed and refined within the Shell Canada organization. Along with this experience and technology, Sheltech has retained the Shell Canada reputation for professional management and leadership.

Sheltech's services will not be needed by everyone. Only those companies and government agencies that are faced with a technological challenge in their fields will require such specialized assistance. And Sheltech will be pleased to provide it.

Sheltech Canada: technology matured and mastered.

For more information, please contact:
Surveying: Calgary (403) 232-3111
Micrographics: Toronto (416) 443-7368
Telecommunications: Toronto (416) 443-7356



400 - 4th Ave. S.W., P.O. Box 100,
Calgary, Alta., Canada T2P 2H5

A division of Shell Canada Resources Limited

MR. WILLIAM BENNETT, Premier of the province of British Columbia, has a whimsical boast that if B.C. and its oil-rich neighbour Alberta were somehow separated from the other eight Canadian provinces, the Canadian dollar would be worth only "39 U.S. cents and two Pepsi-Cola bottle caps."

That observation tends of course to overstate the contribution made by B.C. Canada's Pacific province, to the Canadian confederation. But it does underscore the growing economic importance of the province. The national preoccupation with energy supplies is hastening the long-delayed recognition which the region is finally receiving from the political and business powers hunkered in central Canada.

Growth of B.C.'s gross provincial product in 1980 should be between 1.5 and 2 per cent—about half last year's rate—but again handily outstripping the national growth rate. Some economists think growth even could approach 3 per cent if the U.S. confounds current predictions and pulls itself out of recession in the second half.

It is a year in which a lot of blind trust is being placed on a profitable balance being struck between reduced volumes in areas of major resources production on the one hand and higher prices on the other. A slight strengthening of the relatively weak Canadian dollar, in itself a major factor behind the recent record profits of the resources and tourism industries, could upset economists' guesses.

The forest industry, which accounts for 50 per cent of every dollar generated in the B.C. economy, now is well into a cyclical downturn in some key sectors. Lumber and plywood have been hit worst by the decline in Canadian and U.S. housing construction, caused largely by the high level of mortgage rates. Canadian housing starts have slumped one-third in four years, plywood prices have plummeted and mills are slashing production by half.

The industry will be receding, however, from what have been very high sales levels producing substantial profits in the two previous years. Major companies have reduced old debts and committed themselves to a new round of plant expansions worth about \$32bn.

On the other hand, pulp and

paper exports worth \$61.5bn—the second biggest forestry sector—could escape the slowdown that has overtaken lumber. Any slackening of U.S. sales could be offset by higher sales to Europe.

In its quest to become less reliant on the U.S. (which now takes 70 per cent of lumber production) B.C. is pinning its hopes on Japan. It has broken into the Japanese market, where construction of about 1 per cent of the 1m housing starts each year has been switched from traditional methods to the North American two-by-four standard.

BRITISH COLUMBIA

The coastal and inland forests of B.C., for more than 100 years a seemingly inexhaustible resource, have suddenly become finite. Almost every available acre is covered by a logging claim. There is growing use of helicopters to hoist logs over impassable terrain. The province's 366,000 square miles of forested land will have to grow more trees to sustain the industry. That means getting serious about reforestation, and a \$650m intensive forest management programme is being undertaken by the federal and provincial governments.

Mining, traditionally B.C.'s second industry, is looking to another good year, with growth forecast at 4 per cent. Analysts look to copper, long established as the major mineral, to set the pace, counting on uncertainty over African producers and a low level of world stocks to sustain demand in the face of the U.S. recession.

A relative newcomer, molybdenum, much in demand for its use in steel pipe and to lighten car body steel, is a brisk performer. Three major copper-molybdenum mines, worth \$450m, should open next year and create 1,000 new jobs.

Slumps in North American construction and car manufacturing are already forcing production and price cuts in lead and zinc. The aluminum industry hopes to receive higher

prices as stocks are rebuilt. Meanwhile, tourism may oust mining from second place. Revenue, up 15 per cent last year, should grow another 10 per cent this year to top \$1.8bn.

One of the ironies of the business is that less than a decade ago Canadian airlines used to advertise in Japan that B.C. was the gateway to California's Disneyland. Now U.S. airlines advertise in Japan that they fly to Seattle, in America's neighbouring Washington State—billed as the gateway to the Canadian Rockies.

The Japanese, the tourist pace-setters of recent years, should leave behind \$22m this year and could soon replace the UK as B.C.'s largest source of tourists. They spend up to \$100 a day each for incidentals other than transport, rooms and food—three times the amount spent by the archetypal American big spender—and are creating a shortage of accommodation in mountain resort towns.

The West Coast fisheries, founded largely on the Pacific salmon which accounts for roughly half the \$520m wholesale value of the total catch, faces some uncertainty.

Federal and provincial governments are well into a seven-year \$160m salmonid enhancement programme. There is conflict involving the authorities, commercial fishermen, sports fishermen and the Indians, much of it stemming from the Indians' refusal to recognise Government of Canada conservation laws to regulate fishing. There are unresolved disputes with the U.S. over reciprocal fishing rights and the precise alignments of international boundaries in west coast waters.

Spurred by dwindling catches of their own fleets and Canada's declaration of 200-mile coastal fishing zones, the Japanese have invested heavily in the B.C. fishery in recent years and are the major element in the foreign control of one-quarter of the processing plants.

However, processors who paid top prices for salmon for the Japanese market have been hit by a sudden price slump. This will not be an outstanding salmon year in B.C. waters, while Alaska to the north expects such overwhelming runs that it has asked the Russians to set factory ships to help process the catch. It all adds up to price pressures on the B.C. fishery. "The heyday is over," said one industry expert.

There are also signs that the boom may soon be over for the fabulous herring roe fishery, a madcap gold rush played out on stormy seas each winter. The Japanese market for this particular delicacy had bid up the price for spawning herring from \$200 a tonne in 1975 to \$5,000 last year. There are indications that consumers are beginning to resist the soaring prices and, more ominously, that the herring have been dramatically overfished.

Trump card
B.C.'s trump card is its energy supplies—the cornerstone of the province's industrial strategy. While B.C. produces only about 25 per cent of its crude oil needs, it is Canada's second largest producer of natural gas and there is a drive to convert consumers. About 100 rigs are busy drilling all over the province and discoveries are outstripping consumption. Stepped-up gas exports to the U.S. approved recently will be worth \$835m.

A full 95 per cent of the province's electricity is generated by inland hydro dams. More dams are being built and others planned. B.C. is almost alone in Canada in its present detached luxury of appointing a Royal Commission of inquiry to consider whether it should even deign to permit mining its known uranium deposits for export. No political dare think aloud about nuclear power plants in what is Canada's most environmental-conscious province.

There are vast coal deposits, mostly thermal, and experts talk in terms of hundreds of years of supply. Contracts have been hard to get in competition with Australians in world markets, but Korean Electric recently signed up to buy 3.8m tonnes and overall coal exports should be up 8 per cent this year. A Can\$150m deep-sea terminal to ship B.C. coal and prairie grain is to be built at the northern port of Prince Rupert.

Still a little nervous after a bout of high taxation under the one-term socialist New Democratic Party ousted in 1975, resource industries say they are happy with the investment climate under the Social Credit administration.

Social Credit narrowly won another five-year mandate in the election last May. The election wiped out the token Liberal and Conservative representation in the provincial legislature, making B.C. politics a truly two-party affair. The essentially conservative administration is an extension of the informal anti-socialist coalition that has governed the province for 25 of the past 28 years, owing more to conventional Liberal and Conservative thought than to the dogma of the old populist Social Credit label.

Robert Williamson

CANADA XII

The thrusting Pacific province



Niagara-on-the-Lake, Ontario

Moving into the mainstream

For more information, please contact:
Surveying: Calgary (403) 232-3111
Micrographics: Toronto (416) 443-7368
Telecommunications: Toronto (416) 443-7356



400 - 4th Ave. S.W., P.O. Box 100,
Calgary, Alta., Canada T2P 2H5

A division of Shell Canada Resources Limited

BNP Group

Banque Nationale de Paris, France's leading
commercial bank, has an international network
extending over seventy-five countries.

In Canada BNP is represented by its subsidiary

BNP Canada Inc.

Montreal
Head Office
Tour de la Bourse
800 Place Victoria, Suite 3527

Edmonton
605 Toronto Dominion Tower
Edmonton Centre

Quebec
500 Est, Grande Allée

Toronto
York Centre
145 King Street, West

Vancouver
IBM Tower
Suite 1570
701 Georgia Street, West

Wherever you do business we are there to
help and advise you

Total Assets of BNP Group as at 31st December 1978 US\$ 78,000 million.

Banque Nationale de Paris

Head Office
16, Boulevard des Italiens, Paris 75009. Tel: 244-45-46. Tlx: 280 605.

UK Subsidiary
Banque Nationale de Paris Limited
8-13 King William Street, London EC4P 4HS. Tel: 01-626 5578. Tlx: 883412

A COMFORTING assumption made for the 1980s by most Canadians is that Canada, because of its vast energy resources, will be insulated from the economic shocks that almost everyone agrees are coming. That assumption is not shared by the Government of Ontario and the residents of what for many years had been the most prosperous province in the country.

It is the province's lack of petroleum resources and the certainty that the cost of oil and natural gas will rise substantially, no matter which party is elected in the Federal election, that is the cause for worry. Premier William Davis of Ontario has been fighting like a cornered wildcat with the Federal Government and Premier William Lougheed of Alberta in an attempt to keep the price of oil from rising too rapidly—a fight that he is almost certain to lose.

Ontario has abandoned its self-conceived national outlook for regional self-defence. As a Government spokesman wistfully described the prospect, Ontario has been forced to join an unseemly, somehow impatriotic game, played at the cost of the national interest. With what he described as selfish western Canadian oil power on the rise, what was the choice?

But the more optimistic view is that far from Ontario being sidelined to the sidelines by other provinces, the "regionalisation" as it has been called, of the province will bring it into the Canadian mainstream. After all, Canada is a country of regions, the rich and the poor. Not that Ontario will become a poor region, it will only become relatively less rich.

In his defeated Federal budget, the Conservative Finance Minister, Mr. John Crosbie, forecast a 11 per cent inflation rate for 1980. But a study by Ontario Government economists indicated instead that a higher oil price would push the rate to 11.5 per cent and add another 4.5 percentage points to the rate in 1981. This is what worries Premier Davis.

Ontario Government economists foresee very little real domestic growth in 1980—a bare 0.8 per cent, putting Ontario near the bottom of the national heap. Sluggish growth in the service sector along with a sharp decline in manufacturing—especially in the motor industry—will give the province

an unemployment rate of 7.5 per cent, up from the most recent figure of 6.6 per cent.

So a rough time lies ahead for labour and management.

The Ontario Ministry of Labour predicts a sharp increase of union-management disputes this year.

No fewer than 3,270 collective agreements will expire this year, compared with 2,210 in 1979. The 1980 contracts will cover 587,000 workers, about 350,000 more than were affected by negotiations last year. The Ministry says key issues in coming negotiations will include protection against inflation, improved pension schemes and job security plans. The motor car industry will be severely hit by the rising cost of oil. Though

small-car sales in the United States are soaring, production in Ontario is geared to bigger models and recreational vehicles. Although the defeated Federal Government's proposal to increase the excise tax on petrol no longer applies, unless the Conservatives are re-elected.

Mr. Roy F. Bennett, president of the Ford Motor Company of Canada, said that while he is

scuttled-hopes of growth, not only in the housing industry, but in non-residential construction activity in several sectors, such as utilities. Instead, more attention will be given to improving existing plants to avoid spending large amounts of money on major expansions.

The holding pattern taken by commercial and industrial property owners will increase demand for renovation. It could also lead to a deceleration of industry growth in Ontario.

predicted to come from the exodus of business from Quebec.

Companies, which a year ago were confidently expected to move their operations from Quebec to Ontario, because of Quebec's possibility of separating from Canada and that province's constraints on the use of the English language in company head offices, now are modernising their Quebec facilities instead of building new plant in Ontario.

But there are some bright spots. Strong prices for metals and the end of the strike at the nickel mines of Inco in northern Ontario are keeping mining healthy.

Record prices for gold and silver are giving the remaining gold and silver producers a new lease of life by extending their lives as lower-grade ore now has become profitable to mine.

Long term sales contracts arranged by the uranium producers with Ontario Hydro and strong overseas sales should push growth in the Ontario mining sector to 8 per cent.

One of the few manufacturing industries expected to achieve significant growth in 1980 is the chemical industry, with substantial new capacity already in place or to be completed this year.

Modest expansion is predicted for the service industries. Growth in retail sales and personal services will largely reflect inflation rather than real growth. Expansion in the transportation and goods-handling services will be limited and increases in the public sector activity will continue to be restricted by spending restraints at all levels of Government.

Not even a change of government in Ottawa is likely greatly to alter that pattern.

James Scott

Smart money buys blue chip investments when the market is down.

The worldwide real estate boom will reach Toronto. But at the moment prices couldn't be better when you compare the sky-high market values in other major international cities. In particular a few perceptive people have seized the opportunity at Winston Place. This kind of gracious living near a ravine setting can never be duplicated. But it can be yours if you act quickly.

For further information about apartments still available, and investment opportunities in Canada, please write to

L. Edwards
Winston Place
349 St. Clair Avenue West
Suite 300
Toronto, Ontario M5P 1N3
Canada
Telephone (416) 925-2218

Robert Williamson

Argentina's car makers face a more competitive future

By KENNETH GOODING, Motor Industry Correspondent

ARGENTINA'S automotive industry is going through an upheaval in which the European manufacturers are jostling for strategic positions. For, if Argentina continues to enjoy political stability—and given the record that is a big "if"—it could become one of the fastest-growing car and truck markets during the 1980s.

At present it is a relatively small market, sales this year totalling around 190,000 cars and 17,000 trucks. But they reached 220,000 and 20,000 respectively in the peak year of 1974. In addition Argentina provides a market for some 1,000 buses a year and 42,000 pick-up trucks.

Given the size of the market, there are certainly too many local producers and in 1978 about 20 per cent of the industry's capacity has been surplus to requirements.

Mergers

The local producers are now also having to cope with the Government's "renovation" programme for the industry which, among other things, will for the first time in many years permit imports at reasonable tariffs and mergers between car makers.

Although the programme, designed to increase competition in the automotive industry and jolt it out of its former lethargy, began only in the early months of 1978 it already has made an impact.

PSA Peugeot-Citroen, for example, is to close the Citroen plants and will instead import built-up cars from France. PSA will concentrate Argentinian production on the Peugeot range. Peugeot, operating in Argentina as Safrar, has around 10.8 per cent of the total Argentinian vehicle market. Its plant has a capacity of 25,000 cars a year but has been operating at an annual 18,000 since 1975.

Citroen, with a 4.2 per cent market share, had the capacity to produce around 900 cars a month and was making around 600.

Although the liberalisation of import rules did not take effect until January 1, some 5,000 cars were imported after it became known the barriers were being lowered, and of this record that is a big "if"—it could become one of the fastest-growing car and truck markets.

Argentina's over-capacity problem was also eased to some extent by the decision of General Motors to pull out, somewhat battle-scarred and weary, at the end of 1978. GM's accumulated losses were around \$50m, and the group explained, "If we sold every car and truck we could produce in Argentina we would still operate at a loss because we had our prices controlled by the Government but our suppliers' prices (and we had to use local suppliers) were not." This, of course, was before the "renovation" programme.

GM's competitors point out that the Government provided the Argentinian market with the wrong style of car—of American rather than European derivation—and that the GM plants, with a nominal capacity of 4,000 cars and trucks a month, were badly run down to the extent of requiring enormous capital expenditure to bring them up-to-date.

In this context it should be stressed that Argentina prefers European cars, not because they are smaller and more fuel-efficient—the country is more or less self-sufficient in oil—but because they give a driver more enjoyment.

On the positive side, most of the other manufacturers have reacted to the "renovation" programme by announcing investment plans to update their facilities and models. These are urgently needed because the Peronist regime threw up a protective barrier around the local industry and also forbade the introduction of new models on the ground that Argentina could not afford such frivolities.

Renault has a five-year, \$100m, modernisation programme in mind. Renault produces around 32,000 vehicles a year in Argentina and exports

kits for assembly in Chile and Uruguay.

Daimler-Benz has embarked on a \$50m, four-year programme to modernise and expand its truck facilities and intends to raise local production from 8,000 to 12,000 a year.

Ford, already the leading producer in Argentina, aims to consolidate and build on that position by spending \$76m during 1980-81 to upgrade products and increase capacity. Some \$40m, of the total will go towards a new assembly plant which will increase Ford's production potential to 88,000 cars per annum. Argentina will get versions of both the new Cortina Taunus car in 1981 and the Escort (the replacement for the Escort and likely to be called Escort in Europe) in 1982.

Fiat, with a 15.2 per cent share, raised \$37m locally to finance an expansion programme which was designed to take its Argentinian capacity from 50,000 to 75,000 a year. But it looks as if this programme has now been shelved due to the threatened arrival of Volkswagen in Argentina.

Long ago, in 1953, Fiat and VW came to an understanding that Fiat would stay out of Brazil if VW would reciprocate by doing the same as far as Argentina was concerned. This arrangement broke down after 21 years and Fiat penetrated Brazil with a version of the 127 car which quickly captured 10 per cent of that market.

Now VW is taking advantage of American Chrysler's need for cash and its consequent retrenchment within the U.S. VW has agreed to buy the American group's 48 per cent of Chrysler Fervé Argentina. The other shareholders, mainly dealers and suppliers in Argentina, have said they, too, are willing to sell. All that is required is for the Government to give the necessary approvals and VW can take full control.

However, it seems that VW will not be able to re-tool and convert the Chrysler plants until 1981 at the earliest. But

in the meantime it will be able to import Brazilian-built Beetles.

In the unlikely event that the Government does not change its policy of keeping the Peso over-valued (another ploy in the monetarist policy it is following in the battle against inflation) VW by the summer should be able to import Beetles at a price well below that of Fiat's Argentinian-built small car.

A potential threat to both the European groups is the importation of Mack trucks from the U.S., another manufacturer with a high reputation in Argentina.

The signs are that Mack is making a determined attempt to

make a serious dent in a "new" market now that the import barriers are coming down.

Daimler-Benz, as its investment programme proves, has had some rethinking to do in spite of its apparently impregnable position in Argentina as a medium-duty truck producer. The Argentinian authorities are attempting to do something about the under-powered trucks on the roads and have changed the regulations so that the power to weight ratio will be improved. The current ratio of 3.5 horsepower per ton will move up to 5.5 horsepower per ton in regular steps by 1983. D-B, caught off guard like the other producers, recently introduced a truck which will not match up to the regulations.

Argentina has a habit of introducing legislation first and worrying afterwards about how it should be implemented. So

the enforcement of the truck regulations could be delayed—but the industry is sure they will eventually be implemented.

The automotive industry could

also be adversely affected under legislation proposed by the Buenos Aires authorities who want to ban pollution-causing manufacturing industry within a 30-km radius of the centre and have given companies concerned 10 years to move out.

CONTRACTION OF CAR AND TRUCK MANUFACTURING IN ARGENTINA

MARKET SHARE ALL VEHICLES

	1960	1979
Ford	%	%
IKA (Renault)	13	33.4
Fiat	38	16.3
Chrysler	5	15.2
Safrar (Peugeot)	2.2	10.8
Citroen	1	4.2
IME (state-owned)	4	3.8
Daimler-Benz	3	0.3
Scania	1	0.05
Deutz	—	—
SIAM	47	withdrawn
General Motors	13	withdrawn
ISARD	4.6	withdrawn
Metalmeccanica	4	withdrawn
Santa Fe	1.1	withdrawn

* Withdrawn in 1980.

1980 withdrawn

1979 withdrawn

1960 withdrawn

CHINA & GLASS

FEBRUARY 16 1980

The Financial Times proposes to publish a Survey on China & Glass. The provisional editorial synopsis is set out below:

MODERN GLASS

The two main sectors of the modern glass industry, machine-made and quality hand-made and hand-cut, are currently enjoying a high demand for their products. Competition between the machine-made glass companies is intense with large-scale price-cutting everywhere. The design of mass produced glass is improving continuously whilst demand for the high quality lead crystal continues to flourish with demand exceeding supply.

A review of these industries and the more individual approach of companies like Dartington Glass and Caithness Glass in their effort to provide alternatives.

CHINA

The China Industry is considerably larger than that of glass and of immense importance to our export figures—demand, particularly for our traditional tableware, considerably exceeds supply, so much so that it is almost impossible to find certain of the most popular patterns on the home market.

Despite gloomy economic times being forecast for the year ahead the industry is likely to continue to expand its sales abroad and seek to encourage the home consumer to raise tableware sales. Sales from the East and changing public tastes will also be reviewed.

Copy date: February 6, 1980.

For further information and advertising rates please contact:

Sarah Crisp

Financial Times, Bracken House, Cannon Street, London EC4 4BY
Telephone: 01-248 8000 Ext. 595
Telex: 885033 FINTIM G

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Content, size and publication date of Surveys in the Financial Times are subject to change at the discretion of the Editor.

WASTE AS ENERGY

BASF's triumph out of necessity

NOT VERY far to the south of the industrial city of Ludwigshafen, the island of Flotzgrun each year rises a little from the Rhine. It has made the uninhabited island—created when the Rhine was straightened in the 19th century—an interesting feature in an otherwise flat landscape, and a popular weekend retreat for birdwatchers, anglers and others.

The gradual emergence of Flotzgrun owes nothing to the forces which inspire Wagner's Rhine operas, and there have been no eruptions or other spectacular phenomena. Its gentle progress is instead the last link in a chain of measures the German chemical company, BASF, has had to take to deal with a particularly difficult pollution problem.

The company is one of Germany's big three chemical groups, strong in dyestuffs, ammonia, and plastics, with a turnover in 1979 of more than DM 25bn (£6.25bn). BASF is unusual in the world chemicals industry in having a high proportion of its total activities concentrated on one site: alongside the Rhine at Ludwigshafen. It employs some 52,000 people in around 300 production departments on the 6.5 sq km site, making more than 6,000 products, totalling 6m tonnes in weight each year.

Strong links

This concentration has advantages in terms of short lines of communication—minimising the cost of transporting goods, and travel—and the ability to make optimum use of common services, such as energy. The disadvantages are the inevitable growth of a substantial population centre around such a large complex, and the conflicts that then arise over emissions to the environment. It is also an enormous generator of waste products varying from highly toxic chemicals to paper.

The programme started more than 20 years ago, when Federal authorities gave notice of the need virtually to eliminate pollution. BASF now believes that, at considerable cost, it has reduced its unfavourable impact on the neighbourhood to a minimum. In an illustration of the strong links between community and industry in Germany, the BASF solution has also involved the company in taking over effluent disposal for the town of Ludwigshafen, together with that of two other smaller towns. The company has also built into its plants a waste recovery system which enables it to obtain as much as

16 per cent of its total energy requirements from its own waste.

Greater use of waste to provide the complex with part of its energy requirements, both cut the cost of bought-in energy, such as coal and oil, and got rid of the rising volumes of sub-burnish materials generated at Ludwigshafen.

With much of the waste no

real problem arises: some 60

per cent of both the solids and

liquids are relatively stable and

can be burned, together with all

combustible gaseous residues in

the company's own on-site power stations, giving a direct saving in fuel.

The remaining 40 per cent, however, because of their volatility, have to be taken to a special incineration plant (consisting of a kiln and six rotary furnaces) with a capacity of 100,000 tonnes of residue a year which serves a set of steam-generating waste-heat boilers. Some 8,000 consignments a year are delivered to the incinerator from various parts of the site and, after checks on content have been made, are burnt together with their metal, plastic or wood containers. BASF believes burning residues saves it the equivalent of 320,000 tonnes of coal a year out of its total burn of 2m tonnes coal equivalent a year—a saving of DM 7.5m on its fuel bill.

The big problem, however, was to dispose of large quantities of other solid and liquid wastes. The plant uses more than 1bn cubic metres of water a day—including cooling water—most of it extracted from the Rhine, and for most of the past 100 years returned straight to it the waste water outlets from BASF used to run to the river in the same 15 km long system of sewers as surface rainwater.

Concern over high levels of pollution in the Rhine led in the 1950s to German waste water legislation which gave the company 20 years to conform to much more stringent standards.

A wide-ranging programme was set in motion at the plant, including a number of local measures to reduce pollution at source and to recover metals. These in combination have led to a reduction of the pollution load by 550 tonnes a day.

The big task, however, has been the development of a completely new sewerage system, separating off and collecting heavily polluted water on the one hand, and clean waste not requiring further treatment on the other. The new system had to be installed under the criss-cross street pattern of the



The Ludwigshafen works, hub of the BASF group, which occupies 6.5 sq. km. and stretches 5.4 km. along the Rhine.

complex, to serve more than 300 different plants, and the work had to be carried out without disrupting production. Finally there was a need for a purpose-built purification plant to treat the heavily polluted waste water collected daily.

The Ludwigshafen treatment system has chemical, mechanical, and biological stages, and is specially adapted to the composition of the waste water generated by the complex. It was decided early that it would make sense for the plant to handle effluents of the city of Ludwigshafen and the neighbouring communities of Frankenthal, and Bönenheim-Roxheim, with a combined population of 200,000. Their contribution to the total load represents about one-tenth of that generated by the chemical plants.

The system which has now been fully run in is capable of breaking down roughly 375 tonnes a day of biologically decomposable substances and has been handling a throughput of as much as 700,000 cubic metres of water per day. The process involves the addition to the effluent, before it leaves BASF of lime slurry to neutralise acids. Coarse solids are then removed and the water passed into aeration basins where bacteria are introduced to break down the contaminants.

The system in effect matches

activated sludge. This sludge after the addition of lime slurry, iron salts, and ash is then itself dewatered in filter presses, pressed into solid cakes and burnt in an incinerator to produce carbon dioxide and ash.

The final link in the chain is the 240 hectare island of Flotzgrun, 80 hectares of which have been available to BASF since 1966 as a controlled dump. The sludge incineration plant has already generated more than 250,000 cubic metres of waste and this, together with more than 600,000 cubic metres of filter cake which it has so far proved impossible to burn, has already been taken to the island.

The system which has now been fully run in is capable of breaking down roughly 375 tonnes a day of biologically decomposable substances and has been handling a throughput of as much as 700,000 cubic metres of water per day. The process involves the addition to the effluent, before it leaves BASF of lime slurry to neutralise acids. Coarse solids are then removed and the water passed into aeration basins where bacteria are introduced to break down the contaminants.

The system in effect matches

chemical establishment anywhere in the world—with the same charges. While the German equally comprehensive facilities contribution to Rhine pollution has decreased as a result of tough Federal Government regulations, the French continue to dump highly polluting salts into it further upstream.

The results have nevertheless been rewarding, not least the return to the Rhine of new fish and animal life. The pollution load downstream from BASF is now assessed as only moderate and there have been big increases in stocks of pike, perch, and eels as well as the occasional salmon.

Water on entering BASF's treatment plant averages 55mg/l per litre of biologically decomposable substances and is reduced to an average of only 30mg/l. The permitted maximum for the river is 40mg/l, and according to BASF the water it now returns is better in quality than when it extracts it. The system has also made for better relations with the surrounding community, though modifications—the construction of covers—have had to be introduced at the sludge aeration plant because of the smell in certain wind conditions.

The company believes, however, that the principal demands that could be made on it have now been met, having the way for a second 100 years of making chemicals right in the heart of Europe.

For girls who don't want to wear trousers.

Pretty Polly.

Electric heating saves Pretty Polly £20,000 a year

"We produce three million pairs of tights every week" says Brian McMeekin, Managing Director of Pretty Polly Limited "and we need to be sure that our investment in new plant will keep up our productivity, our quality standards and show a good return".

With existing drying equipment approaching the end of its useful life, Pretty Polly's Group Electrical Engineer needed to find a replacement which would give the necessary technical performance and achieve savings in energy costs if possible. He talked to East Midlands Electricity Board's Gerry Pilkington who recommended electric RF heating as a possible solution. A visit to a factory using a similar electric system convinced Pretty Polly that it offered real advantages. They were put in touch with Pye Thermal Bonders who successfully tendered for a purpose-built conveyor unit.

"With the new equipment we are not only getting the output we want and experiencing fewer rejects" says Brian McMeekin "but, we are also achieving an energy cost saving of £20,000 a year on one process alone, and that means a payback on our investment in under two years".

Left: Brian McMeekin, Managing Director of Pretty Polly Limited (centre) discusses electric drying with Fred Anderson (right) his Group Electrical Engineer and Gerry Pilkington of East Midlands Electricity Board.

Right: The new electric RF drying unit installed at the Sutton-in-Ashfield Pretty Polly factory. Another unit is now on order for the Killerton Works.



INVEST ELECTRIC

England and Wales

101

Plea for more cheese subsidies

By Richard Mooney

BRITISH CHEESE-MAKERS will be fighting for increased subsidies on exports to the U.S. at a meeting in Brussels today.

The EEC Commission recently cut the subsidy by 20 per cent to £254 a tonne in spite of trade pressure for a substantial rise.

They claim British cheese cannot be landed in the U.S. at less than \$1.70 a pound with the subsidy at this level. By the time wholesalers and retailers' margins had been added this would mean a spot price of around \$4 a pound compared with under \$3 for American-produced cheese.

The EEC has an annual quota of 43,500 tonnes, negotiated under GATT, for cheese sales to the U.S., but under the current terms, sales are declining.

Manufacturers of British cheeses, which generally lack the specialised attractions of Continental varieties, see little prospect of building up sales to the Commonwealth. Imports of Commonwealth cheese will switch to cheaper Australian, New Zealand and Canadian supplies, the British fear.

Mr. Chris Noonan, export director of Express Creameries, Britain's biggest independent cheese-maker, said British manufacturers would unite to press for "realistic" export subsidies at a meeting today.

Outbreak of pig disease

By Our Commodities Staff

THE GOVERNMENT has ordered a halt to the unauthorised movement of pigs in parts of seven counties in an attempt to stop the spread of swine vesicular disease.

There have been nine outbreaks of the disease so far this year but the Government controls were prompted by five of these occurring in Lancashire and Greater Manchester.

Last year there were 43 outbreaks as a result of which 43,000 pigs were slaughtered and £2m was paid in compensation to farmers.

The counties affected by the control order are Cheshire, Derbyshire, Greater Manchester, Lancashire, Merseyside, North Yorkshire and West Yorkshire.

BRITISH COMMODITY MARKETS

BASE METALS

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000 before there was a recovery to £1,070 and a further release. However, Comex opened strongly, encouraged by the surge in the afternoon to close around £1,015p. Free-market platinum jumped by £19.8 to £347.8 a troy ounce and its sister metal palladium reached a new all-time peak, gaining £3.75 to £96.85 a troy ounce.

On the London Metal Exchange copper cash wirebars closed £11 up at £1,036 a tonne, in spite of the firm's treading in sterling against the dollar.

Dealers claimed that trade selling was overshadowed by the rise in precious metals and a firm opening on the New York copper market. Cash tin advanced strongly on a renewal of the shortage of nearby sup-

plies that has been a feature in the market for so long. But while the cash price for tin rose by £120 to £7,510 a tonne, the three-months quotation was only £10 higher at £7,235.

At the International Tin Council meeting later this week Asia is expected strongly to oppose the U.S. claim that it should have the value of the stockpile to its plans to contribute to the International Tin Council's buffer stock at the current market price level.

As expected copper stocks held in the LME warehouses fell again last week, declining by 2,425 tonnes to a total of 123,025 tonnes.

Other stocks changes: Tin up by 175 to 2,180 tonnes; aluminium up by 2,757 to 21,900 tonnes. Lead down by 200 to 17,225; zinc by 375 to 27,225 and nickel by 48 to 6,414 tonnes.

LMF silver holdings fell by 320,000 to 12,840,000 ounces.

Reuter

ZINC—Slightly easier as forward metal traded in a narrow range. After being quoted at £345-348 pre-market, it held just under this level throughout the day, closing on the Kats at £345.75. Turnover: 780 tonnes.

ALUMINIUM—Stronger after a firm opening on the LME, started at £280 and fell back to £285 before buying from one influential source caused a rise to £290. This brought out heavy trade selling and the close on the Kats was £285. Turnover: 6,650 tonnes.

COPPER—Higher on the London Metal Exchange but the forward price was volatile and unable to hold its level. The forward cash price fell from £1,022 to £1,000

Kenning improves but warns on current year

PROFITS before tax of Kenning Motor Group increased slightly from £2.27m to £2.45m in the year ended September 30, 1979 and a final dividend of 3.75p raises the total from 4.63p to 5.5p.

However, the directors say a larger increase in the dividend would have been justified if prospects looked brighter—at present it seems certain that results for the current year will prove to be disappointing, they state.

The year has started badly with high interest rates and increased overheads combined with low demand for new vehicles and a sluggish second hand market having an adverse effect on profitability.

Turnover for 1979/80 improved from £218.06m to £235.65m. Tax takes £2.11m (£2.21m) giving earnings per share of 19.8p against 18p.

Results of the Rhodesian subsidiaries have been excluded but show profits for the year to June 30, 1979 (in Rhodesian dollars) of \$2.14m against \$1.88 before tax of \$0.1m (£925,000).

Commenting on the group's results, the directors say motor depots suffered from intense competition due to severe price cutting and high finance charges. Profits from contract hire fell but car and van hire produced record figures despite a falling off in the tourist trade.

Although competition remained fierce, Kenning Tyre Services maintained its improvement and profits were sharply up—the tyre

HIGHLIGHTS

On a day when long-dated gilt-edged stocks rose two points and equities were strong, Lex looks at the amount of Government funding that is still to be done to meet monetary targets by the end of the financial year. The Inland Revenue has published a consultative document which looks into the terms of foreign leasing contracts after the abolition of exchange controls. On the companies front Lex looks forward to the next step in the Bowring/Marsh and McLennan bid saga following yesterday's Bowring rejection, and appraises Restmor after its London stock market debut yesterday. On the inside pages there are comments on Restmor and Kenning.

services and other activities continue to do well, the Board states.

Turnover of the subsidiary, Kenning Estates, was up slightly from £1.75m (£1.77m in 1979) and profits were £1.81m compared with £1.41m previously.

Profit is struck after interest of £554,000 (£269,000), interest received, £558,000, against £310,000 but before tax of £240,000 compared with £732,000.

● comment

Coming after the gloomy figures from Meun Egerton and Heron recently, the albeit modest profits rise at Kenning is a welcome relief. The Leyland distribution side not surprisingly made a lower contribution and contract hire was hit by lower vehicle disposal values and high interest rates but other activities performed well, vindicating the

group's policy of diversifying away from BL and distribution generally. BL distribution looks set for a very poor 1980 but this is now a fairly small portion of the business, probably accounting for no more than 15 per cent of profits, and the pessimistic forecast may prove unwarranted given the resilience of several other sectors, including petrol retailing and tyres. A dip in profits on a comparative basis looks likely but Rhodesia may be consolidated this year, in which case the long run of unbroken earnings rises could well be maintained. Consolidation would also strengthen an already healthy balance sheet. The company's decision not to break down figures by division makes the future hard to discern but the stated p/e of 3.3 at 68p is hardly demanding while the yield is currently an attractive 12.1 per cent.



Mr. George Kenning, chairman of Kenning Motor Group

... a rough ride ahead in the current year.

Kitchen Queen statement to reassure anxious shareholders

BY ARNOLD KRANSDOFF

THE directors of Kitchen Queen Group, the furniture manufacturing and carpets company, were meeting yesterday to prepare a hurried statement ahead of the annual meeting on Thursday.

This follows a sharp fall in the company's shares from 40p last Thursday to 28p yesterday—a price 1p below the level at which they were offered for sale in November 1978.

After a meeting which lasted several hours, the directors said a statement would be released this morning.

It is understood that it will clarify recent speculation that targets are not being met. The directors are likely to indicate that the company will break even by the first half to February.

This follows a £1.81m profit to the whole of last year—in line with the prospectus forecast. The offer was oversubscribed by more than 30 times and the shares were standing at 60p at one stage.

The current problems are thought to involve Knott Mill, the recent £2m acquisition, and the Hartpact kitchen furniture subsidiary, Di Lusso Kitchens.

The Moho Home Improvements subsidiary, another recent acquisition, is understood to be

trading in line with expectations.

There have been two major disposals of shares since the offer for sale. Last August Industrial and Commercial Finance Corporation sold its 1.69m shares in the company while the following month Mr. Peter Scott, a former chairman of Knott Mill, sold 1.74m shares after resigning his post.

Kitchen Queen was brought to the market by stockbrokers Halliday Simpson.

Good market debut for Emess

Emess Lighting, a manufacturer and importer of domestic and industrial light fittings, had a successful market debut when trading started yesterday.

The shares, which were placed at 80p, opened at 98.4p and closed at 103.4p after being fractionally higher earlier in the day.

Jobbers described trading as "reasonable" given the market conditions and the fact that

only 400,000-odd shares (36 per cent of the company) were around.

Emess came to the market following a reverse take-over of Era Ring Mills.

Bett Bros. on target at £2.3m

TAXABLE PROFITS of Bett Brothers reached £2.31m in the year to August 31, 1979, in line with the mid-term forecast of about £2.2m. Last year, profits of the building and public works contractor totalled £2.04m.

At halfway, the pre-tax surplus was down from £1.07m to £0.87m, reflecting the effect of the bad winter on construction activities.

After tax for the year of £1.19m, compared with £1.05m, net profit came through higher at £1.2m, against £0.91m.

The net total dividend per 20p share is raised from 1.9003p to 2.5p, with a final of 1.5p.

● comment

Restmor has benefited from in-

creased sales. Turnover was up by 45 per cent in the first half and pre-tax profits could have been expected to rise by even more than the healthy 32.8 per cent had it not been for slipping margins. The margins have been eroded partly because of the group's inclination to absorb raw material cost increases. In the current year, difficulties related to the steel strike, petroleum-based plastics and the level of consumer spending could all be disastrous for the group. On the other hand, the order book is full, borrowings are non-existent and the group's main customer, Mothercare, still takes about 50 per cent of Restmor's output. The UK birth rate is also on the rise, a good thing for a maker of baby carriages and nursery furniture. The interim dividend has been raised sharply and if the net total were to reach 4p this year the yield would come to 6.2 per cent at 92p, up 9.3m producing pre-tax profits of £1.2m.

The interim dividend is increased from 0.28p to 0.5p—last year was 3p. The policy introduced in 1978 of enlarging product ranges and at the same time investing in plant and machinery will be pursued. But Mr. I. M. Abram, the chairman, expresses difficulty in forecasting the outcome for the remainder of the year, especially as inflation is running at a high level.

Corporation tax accounts for £300,167 against £293,750, leaving profit after tax of £360,154 (£271,154).

● comment

Restmor has benefited from in-

creased sales. Turnover was up by 45 per cent in the first half and pre-tax profits could have been expected to rise by even more than the healthy 32.8 per cent had it not been for slipping margins. The margins have been eroded partly because of the group's inclination to absorb raw material cost increases. In the current year, difficulties related to the steel strike, petroleum-based plastics and the level of consumer spending could all be disastrous for the group. On the other hand, the order book is full, borrowings are non-existent and the group's main customer, Mothercare, still takes about 50 per cent of Restmor's output. The UK birth rate is also on the rise, a good thing for a maker of baby carriages and nursery furniture. The interim dividend has been raised sharply and if the net total were to reach 4p this year the yield would come to 6.2 per cent at 92p, up 9.3m producing pre-tax profits of £1.2m.

The interim dividend is increased from 0.28p to 0.5p—last year was 3p. The policy introduced in 1978 of enlarging product ranges and at the same time investing in plant and machinery will be pursued. But Mr. I. M. Abram, the chairman, expresses difficulty in forecasting the outcome for the remainder of the year, especially as inflation is running at a high level.

Corporation tax accounts for £300,167 against £293,750, leaving profit after tax of £360,154 (£271,154).

● comment

Restmor has benefited from in-

Richards sees sharp fall this year but confident of recovery

A SUBSTANTIAL financial loss resulted from a fatal accident at its dyehouse and the disastrous state of the UK carpet industry meant that current year profits of Richards, manufacturer of synthetic and industrial yarns, canvas and fire hose, will be considerably less than the previous year's £205,000, says Mr. A. R. Robertson, the chairman.

Members are told in his annual statement that while the causes of last September's accident are still under investigation, it would be improper to make any further comment or attempt to predict the final outcome of the investigation.

"However, we must expect that the financial loss will be substantial and that the figures for 1979/80 will be affected," Mr. Robertson states.

Despite his forecast of a downturn this year, the chairman says the group has the strength and

enthusiasm to overcome the challenge.

He explains that the group's long-term strategy has been reviewed and it is intended to carry out a major re-organisation of the company, which is at an advanced stage of planning.

The result will be a more slimmer, more efficient and more profitable company, he adds, while much of the cash required for modernisation can be generated from internal resources.

Pre-tax profits for the year ended September 30, 1979, were £40,126 for the six months to November 30, 1979.

After tax of £158,268 (£176,262) stated earnings per 25p share moved ahead from 1.54p to 1.7p. As already known, the interim dividend is raised to 1.6p (adjusted 0.533p)—last year's final was an equivalent 0.966p on £759,000 taxable revenue.

to be maintained.

Meeting, Aberdeen, February 6, noon.

Improvement at Murray Northern Tst.

Pre-tax revenue of Murray Northern Investment Trust, formerly the Second Great Northern Investment Trust, improved from £412,493 to £440,126 for the six months to November 30, 1979.

After tax of £158,268 (£176,262) stated earnings per 25p share moved ahead from 1.54p to 1.7p. As already known, the interim dividend is raised to 1.6p (adjusted 0.533p)—last year's final was an equivalent 0.966p on £759,000 taxable revenue.

● comment

For the six months took £156,802 (£113,857) giving net

profits up from £105,09 to £144,741.

Claverhouse

Revenue for 1979 of Claverhouse Investment Trust increased from £442,820 to £454,862, struck after tax of £270,092 against £221,745.

In the last annual report, Mr. J. A. Howard, the chairman, forecast continued growth in the current year.

From half-yearly stated earnings of 2.9p (2.1) per 10p share, the interim dividend is increased from 0.65p (0.45p) and the dividend total last time was 1.54p on profits before tax of £409,969.

At the year-end, net asset value per share was 1.573p, compared with 1.107p.

● comment

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. ↑ On capital increased by rights and/or acquisition issues.

Montagu stake in JORDAN BANK

Samuel Montagu has subscribed for a 5 per cent shareholding in Jordan Securities Corporation, the newly formed merchant bank based in Amman, Jordan, and has entered into an agreement for the provision of technical advisory services.

The share capital of JSC is 2m Jordanian dinars. The other shareholders include 20 leading Jordanian financial institutions from both the public and private sectors, together with International Finance Corporation (10 per cent), Kuwait International Investment Company (10 per cent), European Arab Bank (5 per cent), and some

BIDS AND DEALS

Bowring rebuffs offer by Marsh & McLennan

BY JOHN MOORE

C. T. Bowring and Co., the British insurance broker with banking, credit finance and large Lloyd's of London interests, has rebuffed a £224m-plus bid by Marsh & McLennan Companies of the US, the world's largest insurance broker.

Bowring said yesterday that the Board continues to believe the acquisition of control of Bowring by Marsh & McLennan would not be in the interests of the group as a whole, the business operated by the group, the clients and other interests which the Bowring Board must consider.

"Prominent among those interests are the Bowring group employees, many of whom have expressed serious disquiet."

Marsh had given Bowring seven days to respond to its proposal which stipulated that, if the bid was to go ahead, Bowring had to agree not to seek to frustrate the offer.

Last night the Marsh and McLennan Board was meeting in New York to consider its next move.

Mr. Gilbert Cooke, Bowring's managing director, stressed yesterday that the directors of

BOARD MEETINGS

The following companies have had Board meetings to date this month. Such meetings are usually held to consider issues of corporate governance, such as dividends.

Official indications are not available as to whether dividends are imminent or final, and the sub-divisions shown below are based mainly on last year's financials.

TODAY

Interiors: Diamond Stylus Group

Stamps: GPT Japan Investment Trust

Lytton Holdings: Wilmot Engineering

Plastics: Gough Cooper, Kitchen

Robert Taylor Sons

Woolfitt: Fittings

Woolfitt (Henry)

Futures: Diamond Investments

Ladies' Pride: Outwearers

Stamps: Investment Trust

Marine: Misconcrete

Marine: Misconcrete

Bowring did not think it appropriate to make anything other than a preliminary comment.

He added that even if an offer were made by Marsh & McLennan, "it could not be made for some time"; that there are

significant regulatory clearances required; and that any offer would raise serious questions of public policy which must be considered by the relevant authorities.

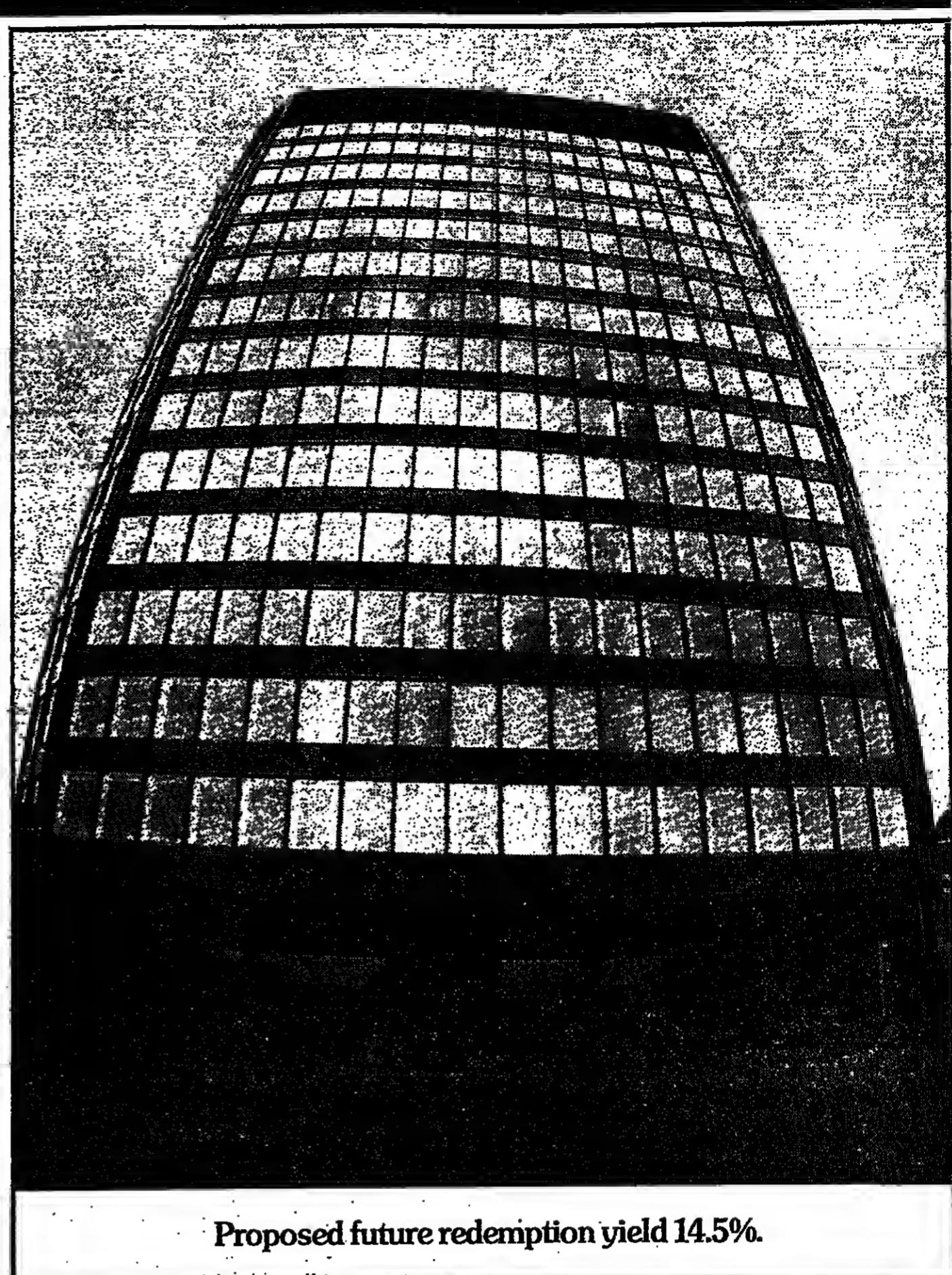
A major hurdle which Marsh would have to overcome is the Office of Fair Trading which is studying the bid. Depending on its findings, the OFT has the power to prevent a major bid which prevents insurance interests outside the market from holding normally not more than 20 per cent of an approved Lloyd's broker until a working party under the chairmanship of Sir Henry Fisher, which is studying self-regulation, has reported in April.

The Bowring group added that the indication of the terms—formulated by Marsh and McLennan (expressed in a specific number of common shares of Marsh and a specific dollar amount in cash)—can only be valued if and when an offer is actually forthcoming.

Bowring did not think it appropriate to make anything other



Existing future redemption yield 12.1%.



Proposed future redemption yield 14.5%.

The future value of your property investment depends on the way you look at it.

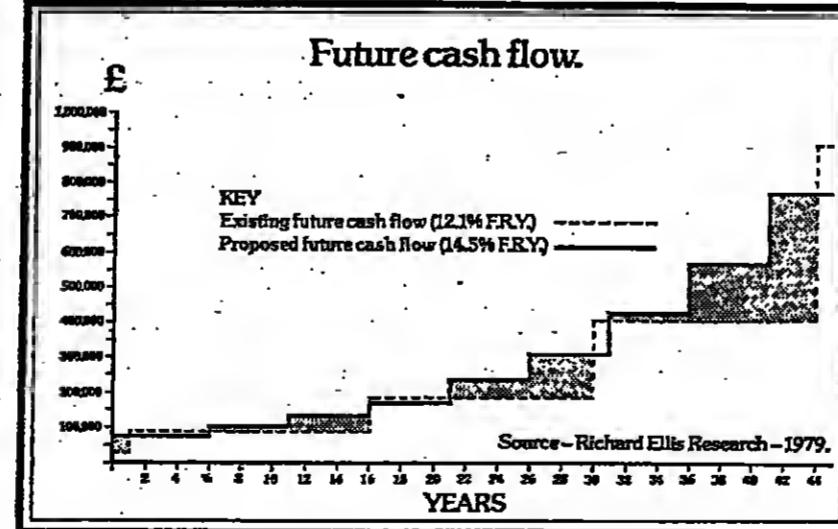
Assessing the future investment potential of any property is a matter for both technical analysis and judgement.

Inevitably, even at the highest level of professional competence, the same property will be looked at from different points of perspective and the differing approaches will result in alternative conclusions being reached.

When the financial implications of these conclusions can amount to many hundreds of thousands of pounds, it is prudent to ensure that steps are taken to obtain the very best advice available.

In property portfolio management, as in

so many other fields of expertise, there is a very high degree of correlation between the quality of advice given and the quality of experience from which it stems.



Richard Ellis are retained by a number of the country's leading investment funds and we advise annually on property transactions totalling well in excess of a billion pounds.

Our reputation is sustained not only by the scale and quality of our experience and by the extent of our professional resource, but by that most demanding criterion of excellence—our performance.

For more information on the Richard Ellis Property Portfolio Management Service, please contact Michael Wheldon or Alastair Pringle at Richard Ellis, 64 Cornhill, London EC3V 3PS. Tel: 01-283 3090.

Richard Ellis

Chartered Surveyors

The Wellcome Foundation Limited

Report for the year ended 25 August 1979

	1979	1978
Capital employed	£305,700,000	£218,600,000
Group Sales	£411,600,000	£381,700,000
Profit before tax	£51,600,000	£51,100,000
Profit after tax	£22,900,000	£23,600,000
Expenditure on research and development	£39,100,000	£33,400,000

"Total group sales were £412 million, an increase of 8% on the previous year," says Mr. A. J. Shepperd, Chairman of The Wellcome Foundation Limited, in his annual review. Group profits before tax were £51.6 million compared with £51.1 million, an increase of 1%. Net attributable profits emerged somewhat higher at £22.4 million compared with £23.6 million.

"The effects of the stronger pound are adverse to this group and if sales and profits for 1978 and 1979 are compared in local currency terms, the increases would have been approximately 18% and 16%, respectively."

"Foreign exchange losses amounted to £9 million compared with £3.2 million in the previous year: a relative disadvantage suffered by this last year of £6.5 million.

"The results for the year under review speak well for the underlying strength of the group and the spread of its markets.

"Our exports have progressed to a new record level. The Queen's Award for Export Achievement was again given to the company for its 1978 results.

"Our capital expenditure for this last year in the United Kingdom amounted to £12 million and the group total was £27 million.

"In order more properly to reflect the underlying asset values of the group, major properties throughout the world were valued by independent professional valuers at August 1979. This gave rise to a surplus of £46 million which has been taken to reserves. Without this surplus the group's net gearing position would have remained substantially the same as last year.

"Our view of the immediate future is that we expect to hold our own in the difficult trading times which are anticipated. This industry is not immune from world economic adversity, nor is it able to manoeuvre its trading positions with the flexibility enjoyed by some other industries. We are generally operating around the world under price constraints which are applied too rigorously and can only harm the search for new products. We must hope for proper consideration in the matter of prices and we must also hope that good counsel will prevail upon those who are in a position to affect the level of inflation in this country.

The Wellcome Foundation Limited is an international group of pharmaceutical and chemical companies with headquarters in the United Kingdom. Under the will of Sir Henry Wellcome, all distributions received by the trustees who are the sole shareholders are applied by them to the support of medical and veterinary research in universities and hospitals throughout the world.



Wellcome

Companies and Markets

UK COMPANY NEWS

NEW LIFE BUSINESS

New premiums total up 17%

BY ERIC SHORT

THE UK life assurance industry had another successful year in 1979 taking all the various sectors together, according to figures issued yesterday by the life associations.

New annual premiums for life assurance, annuity and pensions business rose by 17 per cent from £1.385bn to £1.622bn and single premiums, and annuity considerations by the same amount from £353m to £630m.

New sums assured totalled £49.5bn against £44.5bn and new annuities per annum £1.73bn compared with £1.64bn.

This rise in annual premiums is well below the 28 per cent advance achieved in 1978. But that was an exceptional year with pensions business booming as a result of the introduction of the new State pension scheme.

In addition, the house purchase market was buoyant and both executive and self-employed pensions had record sales.

Some commentators at the beginning of 1979, including Mr. Peter Sharman, the outgoing chairman of the Life Offices' Association, felt that with conditions looking gloomy, the industry would have had to put to get an advance in new business during the year.

In the event, this turned out to be a gloomy forecast and the rise achieved would normally be regarded as satisfactory—having matched inflation.

But the results so far issued by individual life companies shows a rather varied picture. The companies with strong field staffs selling direct to the public have done much better, in general, than life companies selling through insurance brokers and other intermediaries.

Linked life business has done exceptionally well in regular premium business, boosted by its use in tax planning. Although no separate figures are yet available, they could be 75 per cent above 1978's record level.

Last year was also very good year for industrial life business in general, and in all life busi-

ness sold by the home service companies whose agents call at the homes of policyholders. This business was boosted by the change in the method of granting tax relief on life assurance premiums, which had particular significance for industrial business.

New annual premiums on industrial business rose by one-third to £1.27bn.

It was also a good year for traditional life business on those contracts connected with mortgage repayment. Many life companies stepped up their funds available for top-up mortgages.

With the mortgage market under pressure, this proved to be a valuable source of new business, since the whole of the mortgage has to be repaid by an endowment assurance.

New company pensions business held up surprisingly well in last year after the expansion in 1978. Much of this growth last

year came from natural increases on existing schemes as benefits were lifted in line with inflation. The executive pension market continued to flourish, but business fell away in the self-employed sector, somewhat surprisingly.

The boom in single premiums business came entirely from the sales of short-term high yielding income bonds, where maximum use is made of the tax relief given to regular saving life contracts.

It is estimated that around £1.40m was sold last year compared with about £20m in 1978. Sales of linked life bonds almost certainly declined in 1978, following a dull year in 1977.

Mr. Leonard Hall, chairman of the LOA, expressed satisfaction with these figures, with the pensions business being expected after the upsurge in 1978.

INDIVIDUAL RESULTS

HEARTS OF OAK

The Hearts of Oak Benefit Society saw new annual premium income rise in 1979 by 23 per cent from £1.18m to £1.45m, of which £690,000 was conventional life business and £753,000 (up 44 per cent) was property linked business.

Single premium business advanced by 10 per cent in 1979 from £4.2m to £4.6m, despite the company not participating in the buoyant short-term income bond market. This improvement came from linked life bond business, sales of personal pension plans remaining unchanged.

CANNON ASSURANCE

Significantly improved new business figures are announced for 1979 by Cannon Assurance, a new part of the Alberts-based Cascade Group. New annual premiums rose by 60 per cent from £1.5m to £2.4m, much of this growth coming from sales of linked life savings plans, both ordinary and maximum

investment. Linked business almost doubled in 1979. Pensions business improved slightly, with strong growth in executive pensions, but dull sales of self-employed pensions.

Single premium business advanced by 10 per cent in 1979 from £4.2m to £4.6m, despite the company not participating in the buoyant short-term income bond market. This improvement came from linked life bond business, sales of personal pension plans remaining unchanged.

ENGLISH INSURANCE

Record new life and pensions business was achieved in 1978 by The English Insurance Company, a member of the General Accident Group. Net premium income rose by 16 per cent from £4.3m to £5.3m, and single premium and annuity considerations by over 50 per cent from £4.3m to £5.75m. New sums assured totalled £237m against £204m and new annuities, both immediate and deferred, announced to £23m against £20.26m.

Leonard Hall
Chairman Life Offices' Association

ZURICH LIFE

Strong sales of building society linked life savings plans last year enabled the Zurich Life Assurance Society to increase its new annual premiums fourfold from £1.4m to £5.3m in 1979. Annual premiums from this source jumped nearly six times from £200,000 to £1.4m.

Single premium growth last year for the company was equally impressive, advancing from £16.4m to £17.9m. This improvement came from the successful launch of the company's 2nd bond—a guaranteed growth bond which was launched in October 1978 and virtually sold out by the end of the year. New sums assured amounted to £10.4m against £4.2m in 1978.

OIL AND GAS NEWS

Oil for next to Premier prospect

OIL AND gas has been discovered in an exploratory well drilled on land adjacent to Premier Consolidated Oilfields' Monument Creek prospect in the Rocky Mountain overthrust belt of Utah.

The well, drilled by Wexpro, a subsidiary of Mountain Fuel, a subsidiary of Mountain Fuel, an oil company to the north.

Canada Northwest expects that by 1981 a bottom supported platform now under construction will replace the group's semi-submersible drilling platform which has been converted to a floating production platform for the time being.

When the new platform is in place additional wells will be drilled and production of close to 40,000 barrels a day could be achieved by 1982, Canada Northwest added.

Wexpro's well is located 660 feet from the Premier acreage block of 974 gross acres. By drilling the well Wexpro has earned the right to drill a further well on Premier's block to earn a 50 per cent interest in 320 acres.

Premier will receive a nominal overriding royalty on production from the second well until Wexpro has recovered its drilling costs. Thereafter Premier will own a 25 per cent working interest in that well and by contributing its share of future drilling costs will own 25 per cent of other wells on the 320 acre block.

Premier acquired the Rocky Mountain acreage in December 1978 from May Petroleum of Dallas. The interest purchased was 50 per cent of the oil and gas rights of some 350,000 acres of leases spread through eight western states along the Rocky Mountain overthrust belt.

Premier paid \$691,000 for the interest and contracted to spend a further \$917,000 on geology and geophysics and \$331,000 on completing the lease acquisition package.

Oil production from the Casablanca field off the east coast of Spain in the Mediterranean Sea, which was suspended in 1978 has resumed according to Canada Northwest.

The latter company has a 12.4 per cent interest in the field.

Canada Northwest says that the Casablanca No. 6 well has been producing since December 1978 at rates of up to 11,000 barrels a day.

The Casablanca No. 1-A well which produced between July, 1977 and June, 1978 at an average of 6,000 barrels a day under a temporary production permit is expected to be back on stream later this month. A pipeline will be laid this year to replace

the oil company to step up investment in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be asked to invest FFr 1.5bn over the next five years in exploration of high risk areas not yet exploited using current techniques.

The survey, conducted by the Australian Petroleum Exploration Association shows the companies hope to drill more than 60 wells this year—two more than the 1978 figure.

Mr. Graham Maxwell, the association's executive director, said that further expansion of exploration after 1980 would depend largely on the success of current programmes and the future political and economic climate.

The French Government is to

allow oil companies to explore in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures

show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be

asked to invest FFr 1.5bn over

the next five years in exploration of high risk areas not yet exploited using current techniques.

The survey, conducted by the Australian Petroleum Exploration Association shows the companies hope to drill more than 60 wells this year—two more than the 1978 figure.

Mr. Graham Maxwell, the association's executive director, said that further expansion of exploration after 1980 would depend largely on the success of current programmes and the future political and economic climate.

The French Government is to

allow oil companies to explore in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures

show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be

asked to invest FFr 1.5bn over

the next five years in exploration of high risk areas not yet exploited using current techniques.

The survey, conducted by the Australian Petroleum Exploration Association shows the companies hope to drill more than 60 wells this year—two more than the 1978 figure.

Mr. Graham Maxwell, the association's executive director, said that further expansion of exploration after 1980 would depend largely on the success of current programmes and the future political and economic climate.

The French Government is to

allow oil companies to explore in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures

show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be

asked to invest FFr 1.5bn over

the next five years in exploration of high risk areas not yet exploited using current techniques.

The survey, conducted by the Australian Petroleum Exploration Association shows the companies hope to drill more than 60 wells this year—two more than the 1978 figure.

Mr. Graham Maxwell, the association's executive director, said that further expansion of exploration after 1980 would depend largely on the success of current programmes and the future political and economic climate.

The French Government is to

allow oil companies to explore in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures

show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be

asked to invest FFr 1.5bn over

the next five years in exploration of high risk areas not yet exploited using current techniques.

The survey, conducted by the Australian Petroleum Exploration Association shows the companies hope to drill more than 60 wells this year—two more than the 1978 figure.

Mr. Graham Maxwell, the association's executive director, said that further expansion of exploration after 1980 would depend largely on the success of current programmes and the future political and economic climate.

The French Government is to

allow oil companies to explore in onshore and offshore oil exploration to FFr 1bn (£11m) a year by 1981 according to a Presidential communiqué.

French oil industry figures

show that in 1978 oil companies spent FFr 690m on exploration and development in France.

The oil companies will also be

asked to invest FFr 1.5bn over

the next five years in exploration of

CURRENCIES, MONEY AND GOLD

Sterling firm

ACTIVITY CENTRED on the sharp rise in sterling in recent markets yesterday, while the U.S. dollar showed little movement from Friday's levels. Commercial demand for the pound was fairly strong during the morning, with the UK Government's recent success in selling gilt-edged stocks helping to create further interest in sterling.

Against the dollar, it opened at \$2.2650 and rose quite rapidly to \$2.2675 before coming back on a little profit taking to \$2.2625 around noon. By mid-afternoon it had moved through the \$2.27 level, and further demand from the U.S. pushed it to a peak of \$2.2765-2.2775. It closed at \$2.2755-2.2765, a rise of 1.85p from Friday, and its highest level since late July last year. The pound was also firm against European currencies, except the Belgian franc, and the Irish punt. The D-mark eased at 1.0720, down to Dkr 3.1260 from Dkr 3.1225 and the French franc was lower last September, and compared with Friday's figure of 71.0.

The dollar showed little change against most currencies, finishing at DM 1.7185 against the D-mark, compared with DM 1.7210 previously, and SwFr 1.5820 in terms of the Swiss franc. On Bank of England figures, its trade-weighted index remained at 84.4.

ITALIAN LIRA—Weaker, during past two months after trading at top of EMS throughout last summer. The D-mark, Dutch guilder, Danish krone and Irish punt all lost ground against the lira at yesterday's fixing, while the French and Belgian francs showed a slight improvement. Sterling was fixed higher at L1.8110 from L1.81640, but the U.S. dollar fell to L803.2 from L803.80.

IRISH PUNT—Second weakest member of EMS recently. The punt rose against most currencies yesterday reflecting the general rise in sterling.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency	% change	Bank	Special	European	Bank of	Morgan
Central	amounts	against ECU	central	rate	Drawing	Unit	England	Index
rates	January 14				Rights			changes &
Belgian Franc	39.7697	40.3222	+1.51	+1.38	+1.51	+1.51	71.15	+1.51
French Fr. Kiane	7.72286	7.76577	+0.55	+0.43	+0.55	+0.55	1.64	+0.55
French Fr. O-Mark	2.48208	2.48677	+0.19	+0.07	+0.19	+0.19	1.125	+0.19
French Fr. 1,000	1.04700	1.02885	-0.31	-0.43	-0.31	-0.31	1.3567	-0.31
Irish Punt	2.77400	2.77400	+0.07	+0.06	+0.07	+0.07	1.512	+0.07
Italian Lira	0.688201	0.673212	+0.76	+0.64	+0.76	+0.76	1.16280	+0.76
Italian Lira	1.167.79	1.162.80	+0.43	+0.31	+0.43	+0.43	1.048	+0.43

Changes are in ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	Jan. 14	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar/Belgian Franc
Pound Sterling/U.S. Dollar		1.468	2.276	6.916	527.5	6.076	6.603	4.320	1826	2.664
Deutschmark	0.805	0.598	1	157.4	8.245	1.094	1.104	457.1	540.0	62.55
Japanese Yen 1,000.	1.860	4.284	7.379	1	1000.	17.07	6.703	6.037	5400	97.98
French Franc 10.	1.000	6.491	6.964	685.2	10.	6.926	4.709	1902	2.822	82.85
Swiss Franc	0.378	0.532	1.036	149.3	0.547	1.	1.198	607.5	0.757	17.24
Dutch Guilder	0.821	0.597	0.906	184.4	2.124	0.834	1.834	423.0	1.614	14.71
Italian Lira 1,000	0.847	1.345	2.141	994.1	0.801	1.971	2.364	1000.	1.459	34.77
Canadian Dollar	0.877	0.869	0.869	2.052	5.467	1.867	1.588	688.6	1.	23.94
Belgian Franc 100	1.374	0.681	1.474	845.8	14.44	0.656	0.798	676.7	4.176	100.

THE POUND SPOT AND FORWARD

Jan. 14	Day's	Spread	Close	One month	Three months	6 months	12 months
U.S.	2.2765-2.2776	2.2765-2.2776	0.68-0.86p pm	3.22	1.36-1.25 pm	2.28	
Canada	2.6202-2.6555	2.6258-2.6545	0.86-0.85p pm	4.07	1.85-1.75 pm	2.71	
Norfolk	4.2741-4.33	4.2741-4.32	1.25-1.36 pm	5.21	2.59-2.50 pm	4.63	
Denmark	12.13-12.22	12.20-12.21	3.75-4.00 pm	1.57	1.2-1.36 pm	0.89	
Ireland	1.0715-1.0755	1.0590-1.0755	0.07-0.10p pm	1.28	0.20-0.30dpm	0.95	
W. Ger.	3.874-3.92	3.894-3.91	3.75-4.00 pm	10.38	81.7-71 pm	9.05	
Portugal	11.90-11.10	11.25-11.05	0.65-0.65 pm	3.18	40-40 pm	2.19	
Spain	14.30-15.35	15.20-15.30	0.80-0.80 pm	2.00	35-35 pm	2.28	
U.S.S.R.	11.15-11.25	11.15-11.25	0.60-0.60 pm	1.88	1.25-1.25 pm	1.60	
Norway	11.16-11.18	11.16-11.17	0.50-0.50 pm	6.71	15-15 pm	6.10	
France	5.63-5.16	5.17-5.18	4.35-4.36 pm	6.07	73-73 pm	3.00	
Sweden	9.34-9.42	9.41-9.42	5.30-5.30 pm	5.19	9.7-7.7 pm	3.50	
Austria	27.85-28.10	27.85-28.10	2.15-2.15 pm	6.85	28-28 pm	7.85	
Switz.	3.37-3.71	3.38-3.62	4.35-4.36 pm	13.32	9.0-9.0 pm	16.27	

Spot rates for convertible francs. Financial franc 65.35-65.45. Six-month forward, 20.17-20.75. 12-month 38.35-37.50 pm.

THE DOLLAR SPOT AND FORWARD

Jan. 14	Day's	Spread	Close	One month	Three months	6 months	12 months
U.S.	2.2765-2.2776	2.2765-2.2776	0.68-0.86p pm	3.22	1.36-1.25 pm	2.28	
Canada	2.6202-2.6555	2.6258-2.6545	0.86-0.85p pm	4.07	1.85-1.75 pm	2.71	
Norfolk	4.2741-4.33	4.2741-4.32	1.25-1.36 pm	5.21	2.59-2.50 pm	4.63	
Denmark	12.13-12.22	12.20-12.21	3.75-4.00 pm	1.57	1.2-1.36 pm	0.89	
Ireland	1.0715-1.0755	1.0590-1.0755	0.07-0.10p pm	1.28	0.20-0.30dpm	0.95	
W. Ger.	3.874-3.92	3.894-3.91	3.75-4.00 pm	10.38	81.7-71 pm	9.05	
Portugal	11.90-11.10	11.25-11.05	0.65-0.65 pm	3.18	40-40 pm	2.19	
Spain	14.30-15.35	15.20-15.30	0.80-0.80 pm	2.00	35-35 pm	2.28	
U.S.S.R.	11.15-11.25	11.15-11.25	0.60-0.60 pm	1.88	1.25-1.25 pm	1.60	
Norway	11.16-11.18	11.16-11.17	0.50-0.50 pm	6.71	15-15 pm	6.10	
France	5.63-5.16	5.17-5.18	4.35-4.36 pm	6.07	73-73 pm	3.00	
Sweden	9.34-9.42	9.41-9.42	5.30-5.30 pm	5.19	9.7-7.7 pm	3.50	
Austria	27.85-28.10	27.85-28.10	2.15-2.15 pm	6.85	28-28 pm	7.85	
Switz.	3.37-3.71	3.38-3.62	4.35-4.36 pm	13.32	9.0-9.0 pm	16.27	

Spot rates for convertible francs. Financial franc 65.35-65.45. Six-month forward, 20.17-20.75. 12-month 38.35-37.50 pm.

Boilier rate is for convertible francs. Financial franc 65.35-65.45. Six-month forward, 20.17-20.75. 12-month 38.35-37.50 pm.

WORLD VALUE OF THE POUND

The table below gives the latest otherwise. In some cases market rates available rates of exchange for the have been calculated from those of other currencies to which they are against various currencies on January 14, 1980. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates are being applicable to any particular transaction without reference to the date of the transaction. Abbreviations: (A) approximate rate; (B) local rate; (C) convertible rate; (D) exchange rate; (E) exchange certificate rate; (F) interbank rate; (G) nominal rate; (H) Schedule Territory; (I) non-commercial rate; (J) official rate; (K) Schedule Territory; (L) non-commercial rate; (M) nominal rate; (N) official rate; (O) selling rate.

Scheduled Territories: (A) tourist rate; (B) interbank rate; (C) buying rate; (D) selling rate; (E) local rate; (F) interbank rate; (G) nominal rate; (H) Schedule Territory; (I) non-commercial rate; (J) official rate; (K) Schedule Territory; (L) non-commercial rate; (M) nominal rate; (N) official rate; (O) selling rate.

Abreviations: (A) approximate rate; (B) local rate; (C) convertible rate; (D) exchange certificate rate; (E) exchange rate; (F) interbank rate; (G) nominal rate; (H) Schedule Territory; (I) non-commercial rate; (J) official rate; (K) Schedule Territory; (L) non-commercial rate; (M) nominal rate; (N) official rate; (O) selling rate.

no direct quotation available; (P

Companies and Markets

NORTH AMERICAN NEWS

An acquisition that could be costly

Another peak performance in 1980 is forecast by National Semiconductor, reports Art Garcia from California. But investment analysts have voiced doubts about the long-term prospects for the computer marketing operations recently acquired from Itel Corporation

SHARES in the semiconductor industry, always a volatile sector, may be on the verge of another bout of erratic fluctuations. If the outlook is judged by views expressed by leading securities' analysts.

Some believe the semiconductor boom has touched its peak, while others express concern about the likely impact of the U.S. recession during the first half of 1980.

Analysts who closely watch National Semiconductor Corporation—third in the semiconductor market behind Texas Instruments and Motorola—have an additional worry: the company's biggest move to date into the computer end-user systems market.

On January 1, National took over the computer marketing and field service organisation of what has been its major computer customer, the financially-troubled Itel Corporation. National had been making plug-compatible computers through a worklog agreement with Itel, which is busily shedding many of its operations in an effort to survive. Itel's computer sales organisation has been unprofitable but its service operation has been in the black.

Mr. Vincent Glinski, a research vice-president at Drexel Burnham Lambert, says that with the acquisition of the Itel operations, National will gain about 50 per cent of computer-related revenues. The expanded computer business should "break even or show a modest profit" in the fourth quarter of National's current fiscal year.

The link with Itel is "going satisfactorily," affirms Mr. John Nesheim, National's treasurer. "We're very pleased," he says, noting that the Itel operations are "a small portion of our business." Semiconductors account for 70 per cent of the

company's revenues; the rest is made up of consumer products, such as calculators and digital watches, point-of-sale terminals for supermarkets and other retail stores, plus the large computer systems. International sales, primarily to Europe and Asia, represent 30 per cent of total volume.

Mr. Benjamin Rosen, a research vice-president at Morgan Stanley, takes a favourable view of prospects for National, even though he expects the company's computer business to be in the red in fiscal 1980. He believes that this sector will be in the black in the fourth quarter of the current fiscal year and continue

National Semiconductor

profitable for all of fiscal 1981. But he also comments that, while computers account for only 10 per cent of National's revenues, they are "90 per cent of everyone's concern."

Is the combination with Itel likely to succeed? "Long-term, I'm really not sure," Mr. Rosen concedes. Similarly unconvinced is Mr. Mark Dyniewicz, a Dean Witter Reynolds analyst who follows the fortunes of the company from San Francisco, 35 miles from National's Santa Clara headquarters. National contends that the absorption of the Itel marketing and service operations have not affected it in financial terms, but this is largely because of the heavy reserves set aside by National as it becomes involved in the

National doesn't have the money to do the leasing themselves, they'll have to use a third-party leasing company, and a third party isn't going to do it for free. I just question whether there's enough profit for two companies to share." Mr. Li declares.

Mr. Nesheim, who will not forecast earnings for National, does expect fiscal 1980 to be another record year. The company has achieved record performances so far this year and he expects this to continue for the remainder of fiscal 1980. That should bring this year's earnings in line with the general outside estimates of \$3.20 to \$4 a share this year, which would compare with the \$2.57 a share net last year.

But to Mr. Li, none of the semiconductor issues at present are "glowingly attractive." Investors buying these stocks should only be investing for the long term.

Union Pacific sees best year

NEW YORK—Union Pacific, which has announced plans to acquire Missouri Pacific, expects fourth quarter earnings to be better than a year ago and predicts a record 1979 net income.

The final quarter continued the strong quarterly earnings gains posted through the year and was well ahead of the \$79.6m or \$1.67 a share of 1978.

Revenue for 1979 was estimated at a record \$4bn, upping the \$2.99bn in 1978, but the company refused to predict earnings.

It is estimated that the net income per share will be about \$8 or \$8.25, up from the \$5.55 a share in 1978 on net income of \$264.1m. Final figures for 1979 will be released on January 28.

Because of Federal rules Union Pacific cannot comment on the planned purchase of Missouri Pacific for Union Pacific securities worth about \$1bn. But analysts expect the acquisition could not be completed until early 1983.

Boeing has record \$8bn sales

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BOEING, THE U.S. airliner, missile and aerospace engineering group, has just completed the most successful year in its history, with sales in 1979 worth more than \$8bn, about 50 per cent higher than the previous year's \$5.5bn.

Mr. T. A. Wilson, chairman of the Boeing Company, in London yesterday on the occasion of the listing of Boeing's shares on the London Stock Exchange, said that the company's order backlog stood at about \$17bn, or 45 per cent higher than a year ago.

About 90 per cent of this backlog was with commercial customers, mainly for the company's family of jet airliners, while the rest was with the U.S. Government.

Mr. Wilson said details of the group's earnings would not be available for another three weeks, but nine-months earnings in 1979 amounted to \$360.8m, or \$5.63 a share, 67 per

cent higher than in the previous year.

Mr. Wilson said that during 1979, Boeing stepped up production of commercial airliners from 19 a month to 28. This rate now includes a monthly production of 12 of the T27 medium-range jets, eight and a half short-range 737s and seven 747 Jumbo jets, as well as 707s a year.

The company estimated that future demand for jet airliners would continue to be strong. It believed that the total market for commercial jet airliners between now and the end of 1989 would amount to \$103bn at today's values.

This would include \$40bn for the replacement of older aircraft, \$50bn for the expansion of the world's airline passenger fleet, and some \$10bn for freight aircraft.

Boeing estimates that nearly 2m of its 64m outstanding shares are held in the UK, in addition to several million on the Continent, notably in Switzerland and Belgium.

Boeing shares were introduced to the Amsterdam and Brussels stock exchanges more than 20 years ago, and are actively traded in the unregulated free market in Frankfurt.

While in London Mr. Wilson will take the opportunity of meeting Sir Frank McFadzean, the new chairman of Rolls-Royce, and Sir Kenneth Keith, the retiring chairman. Rolls-Royce is building the RB-211 Dash 535 engine for the new Boeing 757 short-range jet airliner.

Boeing also remained optimistic about the potential growth of its military business.

The company's largest current military assignment was the Airborne Warning and Control System programme (AWACS).

for 707 jets equipped with radar

and electronics to monitor enemy activity in missiles and aircraft. Boeing so far has

delivered 19 such aircraft, against a U.S. demand for 34.

Other military programmes include work on the Roland anti-aircraft missile, the MX intercontinental ballistic missile, the air-launched Cruise missile, and a design competition for an advanced military transport (the CX) to move troops and cargo quickly from the U.S. to anywhere in the globe.

Boeing is working with the process division of UGC Inc. to develop such a process and if tests now underway at a demonstration unit are successful, the company will install the equipment at its refineries.

• Getty Oil directors have approved a 1980 capital budget of \$1.27bn or about the same as last year's budget based on current operations and subsidiaries.

However, the new capital budget would rise to \$7bn if Getty completes the acquisition of Reserve Oil and Gas for \$628m and spends another \$105m on capital projects previously planned by

Agencies.

Boeing estimates that nearly

2m of its 64m outstanding shares are held in the UK, in addition to several million on the Continent, notably in Switzerland and Belgium.

Boeing shares were introduced to the Amsterdam and Brussels stock exchanges more than 20 years ago, and are actively traded in the unregulated free market in Frankfurt.

While in London Mr. Wilson will take the opportunity of meeting Sir Frank McFadzean, the new chairman of Rolls-Royce, and Sir Kenneth Keith, the retiring chairman. Rolls-Royce is building the RB-211 Dash 535 engine for the new Boeing 757 short-range jet airliner.

Boeing also remained optimistic about the potential growth of its military business.

The company's largest current

military assignment was the Airborne Warning and Control System programme (AWACS).

for 707 jets equipped with radar

and electronics to monitor

enemy activity in missiles and aircraft. Boeing so far has

delivered 19 such aircraft, against a U.S. demand for 34.

Other military programmes include work on the Roland

anti-aircraft missile, the MX

intercontinental ballistic missile,

the air-launched Cruise missile,

and a design competition for an

advanced military transport (the CX) to move troops and

cargo quickly from the U.S. to

anywhere in the globe.

The London listing of Boeing's

shares (sponsored by Givelsdon, Grant and Company) which will be listed on the Zurich stock exchanges, is part of the company's programme to improve communications with Boeing's numerous European shareholders and to enable them to trade Boeing stock.

Boeing estimates that nearly

2m of its 64m outstanding shares are held in the UK, in addition to several million on the

Continent, notably in Switzerland and Belgium.

Boeing shares were introduced to the Amsterdam and Brussels stock exchanges more than 20 years ago, and are actively traded in the unregulated free market in Frankfurt.

While in London Mr. Wilson will take the opportunity of meeting Sir Frank McFadzean, the new chairman of Rolls-Royce, and Sir Kenneth Keith, the retiring chairman. Rolls-Royce is building the RB-211 Dash 535 engine for the new Boeing 757 short-range jet airliner.

Boeing also remained optimistic about the potential growth of its military business.

The company's largest current

military assignment was the Airborne Warning and Control System programme (AWACS).

for 707 jets equipped with radar

and electronics to monitor

enemy activity in missiles and aircraft. Boeing so far has

delivered 19 such aircraft, against a U.S. demand for 34.

Other military programmes include work on the Roland

anti-aircraft missile, the MX

intercontinental ballistic missile,

the air-launched Cruise missile,

and a design competition for an

advanced military transport (the CX) to move troops and

cargo quickly from the U.S. to

anywhere in the globe.

The London listing of Boeing's

shares (sponsored by Givelsdon, Grant and Company) which will be listed on the Zurich stock exchanges, is part of the company's programme to improve communications with Boeing's numerous European shareholders and to enable them to trade Boeing stock.

Boeing estimates that nearly

2m of its 64m outstanding shares are held in the UK, in addition to several million on the

Continent, notably in Switzerland and Belgium.

Boeing shares were introduced to the Amsterdam and Brussels stock exchanges more than 20 years ago, and are actively traded in the unregulated free market in Frankfurt.

While in London Mr. Wilson will take the opportunity of meeting Sir Frank McFadzean, the new chairman of Rolls-Royce, and Sir Kenneth Keith, the retiring chairman. Rolls-Royce is building the RB-211 Dash 535 engine for the new Boeing 757 short-range jet airliner.

Boeing also remained optimistic about the potential growth of its military business.

The company's largest current

military assignment was the Airborne Warning and Control System programme (AWACS).

for 707 jets equipped with radar

and electronics to monitor

enemy activity in missiles and aircraft. Boeing so far has

delivered 19 such aircraft, against a U.S. demand for 34.

Other military programmes include work on the Roland

anti-aircraft missile, the MX

intercontinental ballistic missile,

the air-launched Cruise missile,

and a design competition for an

advanced military transport (the CX) to move troops and

cargo quickly from the U.S. to

anywhere in the globe.

The London listing of Boeing's

shares (sponsored by Givelsdon, Grant and Company) which will be listed on the Zurich stock exchanges, is part of the company's programme to improve communications with Boeing's numerous European shareholders and to enable them to trade Boeing stock.

Boeing estimates that nearly

2m of its 64m outstanding shares are held in the UK, in addition to several million on the

Continent, notably in Switzerland and Belgium.

Boeing shares were introduced to the Amsterdam and Brussels stock exchanges more than 20 years ago, and are actively traded in the unregulated free market in Frankfurt.

While in London Mr. Wilson will take the opportunity of meeting Sir Frank McFadzean, the new chairman of Rolls-Royce, and Sir Kenneth Keith, the retiring chairman. Rolls-Royce is building the RB-211 Dash 535 engine for the new Boeing 757 short-range jet airliner.

Boeing also remained optimistic about the potential growth of its military business.

The company's largest current

military assignment was the Airborne Warning and Control System programme (AWACS).

for 707 jets equipped with radar

and electronics to monitor

enemy activity in missiles and aircraft. Boeing so far has

delivered 19 such aircraft, against a U.S. demand for 34.

Other military programmes include work on the Roland

anti-aircraft missile, the MX

intercontinental ballistic missile,

the air-launched Cruise missile,

and a design competition for an

advanced military transport (the CX) to move troops and

cargo quickly from the U.S. to

anywhere in the globe.

The London listing of Boeing's

shares (

Norsk Hydro eyes state petrochemical interests

BY PAV GJESTER IN OSLO

NORSK HYDRO would be interested in taking over StatOil's stake in Norway's new Rafnes petrochemical complex, should the state oil company decide to withdraw from petrochemicals and concentrate on production, refining and distribution of petroleum.

This is the view of Mr. Odd Narud, Hydro's president. At present, shareholdings in the various plants at Rafnes are held by Norsk Hydro, StatOil, Saga, and Borregard.

In an interview with Norges Industri, a monthly magazine published by the Norwegian Federation of Industry, Mr. Narud said it was "natural" for StatOil to represent the state interests in the North Sea and in the related activities of exploration, production, refining, marketing and distribution. But where further processing

of Norway's oil and gas was concerned, it was "more appropriate" that this should be handled by companies with experience in the chemical process industry.

In an indirect reference to next year's General Elections, Mr. Narud said it was "not unrealistic" to assume that the future could bring a policy change regarding state participation in petrochemicals.

In principle, he believed that Hydro should seek to acquire StatOil's petrochemical interests if and when the opportunity arose. The decision would, however, depend on many factors.

Mr. Narud confirmed that the \$500m Rafnes complex looked like paying its way much earlier than expected, thanks to a 50 to 60 per cent rise in product prices caused by recent energy price increases.

The costly new plants came on stream about two years ago, when product prices were seriously depressed. Moreover, initial profitability was hit by delay in deliveries of low-priced feed stock (natural gas liquids) from Norway's Eksfisk field.

For a time, it looked as if the investment would show no profit until the mid-1980s at the earliest. Now, however, Hydro expects its share of the undertaking to achieve an operating profit this year which will cover "a relatively large part, if not all," of the financial costs on the company's petrochemical investments.

"How long this favourable development will continue is impossible to predict, with the world economic situation as volatile as it is at present," Mr. Narud declared.

Lindt and Spruengli sales rise

BY JOHN WICKS IN ZURICH

SWISS chocolate group Choco-fabrikken Lindt and Spruengli expects world sales to have risen by "a good 10 per cent" last year to at least SFr 490m (\$510m).

Within the estimated 1979 total, sales of the Swiss parent company are believed to have risen by some 5 per cent to about SFr 145m (\$160m), while home-market sales went up by only about 1 per cent to SFr 111m (\$70.2m). Parent company exports rose by at least 15 per cent over the year.

The balance of sales was accounted for by foreign licensees, leading among them companies in Germany (where sales are put at over SFr 200m) and France; turnover of the affiliated consortium Financis de Confiserie is said to have increased by further 17 per cent.

INDIVIDUAL insurance companies operating in their home markets totalled 10,566 at the

start of 1979, according to Swiss Reinsurance. Some 2,536 were active on foreign markets. In all, Swiss Re puts total direct insurance premiums for calendar 1978 at some \$360bn.

Insurance business was concentrated on North America and Europe, says a survey prepared by Swiss Re. Together, these two areas accounted for 79.4 per cent of 1978 premium volume and 76.5 per cent of all insurance companies. Nu fewer than 4,879 insurers, including foreign companies, were present in the U.S. market at the beginning of last year, compared with 763 in the UK.

British insurers, like U.S. companies, are active in 48 different national markets. The number of foreign offices is given as 726 for British companies and 630 for U.S. insurers. These two countries are followed by France, with 187 offices in 34 foreign countries, and Switzerland, with 145 offices in 27 foreign countries.

Of the total number of insurance companies (including foreign-owned entities), some two-thirds were engaged in life assurance and one quarter in non-life business, the rest consisting of composite companies. Swiss reinsurance points to the very large number of domestic North American life insurers, a total of 11,924 making up 69.1 per cent of the world's total.

In the non-life list, North America accounts for 3,040 and Europe for 2,745 of the domestic operators' total, while only three domestic North American insurers are listed as "composite," as compared with 386 in Latin America and 320 in Europe. This is attributed to differences in insurance regulations.

Only 70 foreign insurance companies are shown as having been working in the U.S. at the start of 1979, of which 23 were composite insurers.

EOE to trade German options

BY OUR AMSTERDAM CORRESPONDENT

THE EUROPEAN Options Exchange is to trade in five West German options from February 14. Call options, which give the right to buy shares in the future, will be traded in the stocks of BASF, Mannesmann, Siemens, Veba and Volkswagen.

However, certain regulations apply to the new EOE listing in order to meet the reservations of the German authorities. Only "covered" options may be sold. This should offset German fears that too many options might be traded, bringing pressure on the underlying share prices.

When trading in the German option begins, the EOE will deal in 38 stocks from six countries. A total of 46 option

classes will be traded—38 call options and eight puts.

WEISSANEN, the Dutch foodstuffs group, will pay an unchanged interim dividend of F1.160 per share despite the decline in group profit in 1979.

Profit per share for 1979 will be "decidedly lower" than the Fls. 11.04 of last year. Turnover rose by about 6 per cent to Fls. 2.6bn (\$1.37bn) despite the sharp reduction in Wessanen's business in milk replacers.

The results were under strong pressure from the losses in the company's cocoa processing operations. Even more serious were the problems in the milk replacer division in the Netherlands. It has shut down almost

all of its activities in this sector to stem the further large losses which were threatened.

The company's financial position is described as "sound" with both the asset ratios and liquidity in a healthy state. Investment and acquisitions can be financed without any difficulty.

Wessanen expects that the restructuring undertaken last year will lead to improved results in 1980 though some of the negative effects will continue to be felt. Uncertainties over EEC agricultural policies make forecasting difficult.

Wessanen made a net profit of Fls. 4.4m (\$2.3m) in the first half of 1979 compared with Fls. 7.8m, while sales were 5 per cent higher at Fls. 1.25bn.

Wessanen made a net profit of Fls. 4.4m (\$2.3m) in the first half of 1979 compared with Fls. 7.8m, while sales were 5 per cent higher at Fls. 1.25bn.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

The bank's balance sheet total at the end of 1978 was FMs 18.26bn while net earnings totalled FMs 45

LONDON STOCK EXCHANGE

All-round euphoria sees Gilts and Golds rise £2 more
Leading equities stage biggest gain for nearly 9 months

Account Dealing Dates

*First Dealing - Last Account Dealing date - Dealings Day
Dec 26 Jan 10 Jan 11 Jan 21 Jan 15 Jan 24 Jan 25 Feb 4 Jan 18 Feb 7 Feb 8 Feb 18
** "New Year" dealings may take place from 2.30 am two business days earlier.

Government stocks rose another two points and leading equities staged their biggest single-day rise for nearly nine months in stock markets yesterday. The start of a new year, Account Gilt shares also gave another show of remarkable strength, gaining two points and sometimes more in the wake of a new record high for the bullion price.

Still enjoying freedom from tap stocks — no replacement issues were announced yesterday — and encouraged by the temporary release of special deposits with effect from tomorrow, Giltded securities were again bought by domestic and overseas sources. Offerings were readily absorbed and quotations advanced progressively with the high-coupo Treasury 133 per cent 2000/03 A closing 24 points up at 991.

The recently exhausted long tap, Treasury 14 per cent 1998/2001, ended 14 points higher at 1004, the Government broker ran out of supplies last Thursday at 961. Stag and other selling of Friday's exhausted short tap, Exchequer 14 per cent 1984, checked the shorts initially, but as soon as the stock was placed this end of the market, too, went higher.

Rises rarely exceeded more

than 1, the ex-tap being 1 dearer at 974, against Thursday's tender price of 964, but Exchequer 114 per cent established an especially good record of 11 to 89% in clean form. Measuring the all-round buoyancy, the FT Government Securities index jumped 1.03 to 67.83, its highest since November 5 last.

Week-end Press optimism about the equity market's prospects imparted a firm tone to this sector and, helped by hopes that the steel strike will be settled sooner rather than later, the market showed good form with institutional buyers making a re-appearance. Leading shares were outstanding and attracted an increased trade.

Stock shortage gave the upturn impetus and rises were approaching double figures just before the close, but in the afternoon, prices of the leaders came off the last and the reaction gathered a full pace on reports that the U.S. was to impose further sanctions against Iraq. At 3 pm, the FT 30-share index was posting a rise of 13.1, but at the close this was pared to 10.6 at 445.8 for the biggest single-day improvement since last April.

U.S. stocks were subdued. GATX ended 1 easier at 1614d, the price published in Saturday's issue was incorrect.

Yesterday's total of 1,337 contracts was the highest in the Traded Option market since October 17 when 1,354 were done.

Reflecting the current boom in gold mining issues, Consolidated Gold Fields attracted most interest with 425 deals.

Emus Lighting staged a successful debut; the shares, which came to the market via a reverse takeover by Era Ring Mills, opened at 98p and progressed to 104p before settling at 103p compared with the placing price of 80p.

Banks firm

With the dividend season due to start next month, home banks came for some good support. Barclays, 412p, Midland, 342p, and NatWest, 352p, all closed 10 higher, while Lloyds put on 8 to 310p, after 312p. Hopes of a reduction in interest rates helped Hire Purchases make progress. First National Finance, which reported favourable preliminary results last week, improved 24 further to 131p, while Lyle and Scott, 126p, and Prudential Financial, 100p, rose 6 and 9 respectively. Discounts improved further with gilts, Cater Byer adding 10 to 289p. Union put on 5 to 380p; the annual figures are due on January 23. Guinness Peat advanced 5 to 99p in Mer-

chant Banks where Antony Gibbs appreciated 3 to 75p as the market awaited further details of the Hongkong and Shanghai bid approach.

Following the Board's further reduction of Marsh and McLennan's offer of 169p per share, Bowring hardened a penny to 141p. Other Lloyds brokers were firm with bid hopes helping Stewart Wrightson advanced 7 to 185p and Hogg Robbins 6 to 94p. Brentnall Beard jumped 4 to 16p.

Building descriptions attracted increased interest and closed better throughout. Costain came in for support and added 6 to 142p, while Wimpey firms 6 to 69p and Taylor Woodrow 7 to 330p. Anticipating its annual results, SGB put on 13 to 238p, while favourable Press reports of F. J. C. Liley's 4 to 81p. Haworth Shunting rebounded to the higher interim profits with a gain of 3 to 32p. In Timbers, Biagio and Sonthers put on 3 to 141p, the annual results are due tomorrow.

ICI encountered useful demand and touched 374p before settling a net 6p at 372p. Fisons firms 5 to 230p on further support. Among the more speculative issues, Arrow Chemical responded to buying with a gain of 6 to 102p, while Allied Colloids put on 4 to 138p; the latter's half-yearly results are due to tomorrow.

Leeds Stores started the new Account in buoyant mood with technical factors again playing a major part. However, closing levels were below the day's best following late publication of the disappointing retail sales figures for December. House of Fraser stood out with a rise of 10 to 118p, after 120p, following a Press suggestion that Lonrho will soon acquire the outstanding 70 per cent of Fraser's shares it does not already own.

Goss' Metropetrolines, annual results on Thursday, added 6 to 143p, but Trasthouse Forte, which reports today, hardened just a penny to 144p. Elsewhere in Hotels and Cafeterias, Bee Stakis came in for support ahead of tomorrow's annual results and put on 7 to 52p.

Keen buying some of which was institutional, in a market once too-well supplied with stock, helped the miscellaneous industrial leaders begin the week on a firm note. Best levels were not held but Glaxo still ended 8 to the good at 468p, while Ussher, 478p, Rank Organisation, 165p, and Rockit and Cessna, 200p, all closed 6p. Elsewhere, firm features abounded. Kelsey Industries met persistent buyers and rose 17 to 120p, while Restmex advanced 8 to 92p in response to the sharp increase in first-half earnings. Favourable Press comment prompted a rise of 8 to 220p in Sketchley and a gain of 8 to 120p in Thomas Tiling. Still reflecting recent investment comment, Myson advanced 51 more to 64p, while De La Rue gained 10 more to 610p on share-

plaques. The electrical leaders ended well below the best, GEC closing 3p firmer at 350p, after 356p, and Thorn 3 harder at 288p, after

302p. Secondary issues recorded widespread and sometimes substantial gains. United Scientific were prominent at 357p, up 17p, while Electrocavemaster, 445p, and Kode, 220p, up 10 and 8 respectively. Smaller-priced issues to make headway included Newman Industries, 4 up at 55p, and Ward and Goldstones, a similar amount dearer at 67p. Decca, however, encountered scattered profit-taking after recent firmness on bid hopes, the Ordinary down to 350p and the A 4 to 310p.

Selective support was forthcoming for the Engineering leaders, with GKN outstanding at 288p, up 6. John Brown were reasonably active and improved 4 to 28p for a gain of 20 since the announcement of 10% A which also reported higher profits gained 10 to 488p.

Renewed interest was shown in News International which put on 12 to 151p. Among Paper Printings, buying ahead of next Thursday's annual results lifted Associated 6 to 46p.

The Motor sector attracted a reasonable two-way business. Still drawing strength from the better-than-expected results, Associated Newspapers added 4 more to 289p for a gain of 20 since the announcement of 10% A which also reported higher profits gained 10 to 488p.

News that the appeal against the refusal to renew gaming licences is to be heard on February 27 unencouraged demand for Ladbrokes which put on 8 to 140p.

The Motor sector attracted a reasonable two-way business.

Still drawing strength from the better-than-expected results, Associated Newspapers added 4 more to 289p for a gain of 20 since the announcement of 10% A which also reported higher profits gained 10 to 488p.

News that the appeal against the refusal to renew gaming licences is to be heard on February 27 unencouraged demand for Ladbrokes which put on 8 to 140p.

Spurred on by hopes that interest rates may soon fall, leading Properties made another particularly firm showing. Land Securities stood out at 260p, while Stock Cavanshill, 67p, and Stalwart improved 4 to 230p.

Secondary oils good

Secondary Oils enjoyed a relatively lively and firm trading session. Buying interest revived in Arco Energy which advanced in Arco Energy which advanced 26 to 300p and Sieben (UK) put on 14 to 472p. Tricentrol and Woodside improved 6 pence to 256p and 137p respectively, while Santos rose 25 to 385p.

Among the leaders, British Petroleum advanced to 388p before closing 4 up at 344p, while Shell also ended 6p up at 326p, after 328p. Weekend Press mention assisted a gain of 18 to 338p in IC Gas.

Amid overseas traders, favourable Press comment left Lonrho 6 up at 42p.

Reflecting the general advance in equities, Trusts recorded widespread gains throughout the list. Allianz rose 8 to 180p, while Aflame Assets, 139p, and Guardian, 75p, rose 6 and 4 respectively.

Shipments trended firmer in places. Waller Runciman improving 5 to 102p and Ocean Transport 3 to 89p. Milford Docks gained 8 to 185p following shareholders' rejection of the bid to reconstitute the Board.

Textiles recorded some useful gains. Still reflecting the second-half upturn, Stalwart improved 4 more to 34p. Gains of 4 were

slimming hopes. Revived bid speculation left Ectel 5 up at 178p, after 180p, and Diploma Investments jumped 12 to 382p with a massive profit-taking.

South African industrialists showed further good gains in sympathy with the current strength of gold mining issues. Barlow Rand added 12 to 342p, while Greatrenters A, 340p, and O. K. Bazaar, 565p, put on 20 apiece.

In firm Plantations, Majedie rose 13 more to 105p, while Press comment helped London Sumatra and Castlefield, up 13 at 335p and 10 at 340p respectively.

Gold boom continues

South African Golds rose to their best levels since early September 1975 as the bullion price surged a further 533 to 3865.50 — a two-day gain of 568 amid increasing international tension over Iran and Afghanistan.

Share prices were marked sharply higher at the onset reflecting the heavy American buying reported late on Friday evening. Thereafter, they encountered strong and persistent buying demand from all international centres.

The emergence of very heavy American support in the after-hours' trading saw prices stage a fresh leap to close at the day's best.

The Gold Mines Index registered one of its biggest ever one-day rises to show a 25.7 gain at 320.8 — a jump of over 54 points in the last three trading days.

Among the heavyweights, improvements of 221 were seen in Angold, 443, and Randfontein, 331, while Santos, 285, and Durfontein, 334, Free State, Geduld, 223, and Western Holdings, 224.

The heavy buying of Golds spilled over into Financials, Platforms and Coppers, while Australian moved ahead across a broad front helped by favourable weekend Press mention and a fresh upturn in overnight domestic markets.

demand for Doerfletein and Venterspoort which soared around 130 apiece to 650p and 632p respectively.

The "marginals" attracted sizeable speculative buying from the Cape, and from U.S. sources in the after-hours' business. Lovaine were out-standing with a jump of 115 to 352p, while Grootspruit put on 73p, South African Land 38 to 290p, and Wit Nigels 110p.

Share prices were marked sharply higher at the onset reflecting the heavy American buying reported late on Friday evening. Thereafter, they encountered strong and persistent buying demand from all international centres.

The "marginals" attracted sizeable speculative buying from the Cape, and from U.S. sources in the after-hours' business. Lovaine were out-standing with a jump of 115 to 352p, while Grootspruit put on 73p, South African Land 38 to 290p, and Wit Nigels 110p.

Share prices were marked sharply higher at the onset reflecting the heavy American buying reported late on Friday evening. Thereafter, they encountered strong and persistent buying demand from all international centres.

The "marginals" attracted sizeable speculative buying from the Cape, and from U.S. sources in the after-hours' business. Lovaine were out-standing with a jump of 115 to 352p, while Grootspruit put on 73p, South African Land 38 to 290p, and Wit Nigels 110p.

The heavy buying of Golds spilled over into Financials, Platforms and Coppers, while Australian moved ahead across a broad front helped by favourable weekend Press mention and a fresh upturn in overnight domestic markets.

NEW HIGHS AND LOWS FOR 1979/80

The following securities reached new Highs and Lows for 1979/80.

NEW HIGHS (84)

AMERICANS (2)

ASIAN (1)

BRIT. IND. (1)

EUROPEAN (1)

INDUSTRIALS (77)

INDUSTRIALS (1)

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued

Japan's leader in international securities and investment banking

NOMURA
The Nomura Securities Co., Ltd.

NOMURA EUROPE N.V. LONDON OFFICE:
Barber Surgery Hall, Monkwell Square, London Wall,
London EC2Y 8L Phone: 011 605 3411, 6253

MINES—Continued
CENTRAL AFRICAN

1979/80	High	Low	Stock	Price	+/-	Div.	Dr.	C.W.	PE	1979/80	High	Low	Stock	Price	+/-	Div.	Dr.	C.W.	PE
100	100	98	Stock	100	+/-	0	0	100	100	100	100	98	Stock	100	+/-	0	0	100	100
101	101	100	Stock	101	+/-	0	0	101	101	101	101	100	Stock	101	+/-	0	0	101	101
102	102	101	Stock	102	+/-	0	0	102	102	102	102	101	Stock	102	+/-	0	0	102	102
103	103	102	Stock	103	+/-	0	0	103	103	103	103	102	Stock	103	+/-	0	0	103	103
104	104	103	Stock	104	+/-	0	0	104	104	104	104	103	Stock	104	+/-	0	0	104	104
105	105	104	Stock	105	+/-	0	0	105	105	105	105	104	Stock	105	+/-	0	0	105	105
106	106	105	Stock	106	+/-	0	0	106	106	106	106	105	Stock	106	+/-	0	0	106	106
107	107	106	Stock	107	+/-	0	0	107	107	107	107	106	Stock	107	+/-	0	0	107	107
108	108	107	Stock	108	+/-	0	0	108	108	108	108	107	Stock	108	+/-	0	0	108	108
109	109	108	Stock	109	+/-	0	0	109	109	109	109	108	Stock	109	+/-	0	0	109	109
110	110	109	Stock	110	+/-	0	0	110	110	110	110	109	Stock	110	+/-	0	0	110	110
111	111	110	Stock	111	+/-	0	0	111	111	111	111	110	Stock	111	+/-	0	0	111	111
112	112	111	Stock	112	+/-	0	0	112	112	112	112	111	Stock	112	+/-	0	0	112	112
113	113	112	Stock	113	+/-	0	0	113	113	113	113	112	Stock	113	+/-	0	0	113	113
114	114	113	Stock	114	+/-	0	0	114	114	114	114	113	Stock	114	+/-	0	0	114	114
115	115	114	Stock	115	+/-	0	0	115	115	115	115	114	Stock	115	+/-	0	0	115	115
116	116	115	Stock	116	+/-	0	0	116	116	116	116	115	Stock	116	+/-	0	0	116	116
117	117	116	Stock	117	+/-	0	0	117	117	117	117	116	Stock	117	+/-	0	0	117	117
118	118	117	Stock	118	+/-	0	0	118	118	118	118	117	Stock	118	+/-	0	0	118	118
119	119	118	Stock	119	+/-	0	0	119	119	119	119	118	Stock	119	+/-	0	0	119	119
120	120	119	Stock	120	+/-	0	0	120	120	120	120	119	Stock	120	+/-	0	0	120	120
121	121	120	Stock	121	+/-	0	0	121	121	121	121	120	Stock	121	+/-	0	0	121	121
122	122	121	Stock	122	+/-	0	0	122	122	122	122	121	Stock	122	+/-	0	0	122	122
123	123	122	Stock	123	+/-	0	0	123	123	123	123	122	Stock	123	+/-	0	0	123	123
124	124	123	Stock	124	+/-	0	0	124	124	124	124	123	Stock	124	+/-	0	0	124	124
125	125	124	Stock	125	+/-	0	0	125	125	125	125	124	Stock	125	+/-	0	0	125	125
126	126	125	Stock	126	+/-	0	0	126	126	126	126	125	Stock	126	+/-	0	0	126	126
127	127	126	Stock	127	+/-	0	0	127	127	127	127	126	Stock	127	+/-	0	0	127	127
128	128	127	Stock	128	+/-	0	0	128	128	128	128	127	Stock	128	+/-	0	0	128	128
129	129	128	Stock	129	+/-	0	0	129	129	129	129	128	Stock	129	+/-	0	0	129	129
130	130	129	Stock	130	+/-	0	0	130	130	130	130	129	Stock	130	+/-	0	0	130	130
131	131	130	Stock	131	+/-	0	0	131	131	131	131	130	Stock	131	+/-	0	0	131	131
132	132	131	Stock	132	+/-	0	0	132	132	132	132	131	Stock	132	+/-	0	0	132	132
133	133	132	Stock	133	+/-	0	0	133	133	133	133	132	Stock	133	+/-	0	0	133	133
134	134	133	Stock	134	+/-	0	0	134	134	134	134	133	Stock	134	+/-	0	0	134	134
135	135	134	Stock	135	+/-	0	0	135	135	135	135	134	Stock	135	+/-	0	0	135	135
136	136	135	Stock	136	+/-	0	0	136	136	136	136	135	Stock	136	+/-	0	0	136	136
137	137	136	Stock	137	+/-	0	0	137	137	137	137	136	Stock	137	+/-	0	0	137	137
138	138	137	Stock	138	+/-	0	0	138	138	138	138	137	Stock	138	+/-	0	0	138	138
139	139	138	Stock	139	+/-	0	0	139	139	139	139	138	Stock	139	+/-	0	0	139	139
140	140	139	Stock	140	+/-	0	0	140	140	140	140	139	Stock	140	+/-	0	0	140	140
141	141	140	Stock	141	+/-	0	0	141	141	141	141	140	Stock	141	+/-	0	0	141	141
142	142	141	Stock	142	+/-	0	0	142	142	142	142	141	Stock	142	+/-	0	0	142	142
143	143	142	Stock	143	+/-	0	0	143	143	143	143	142	Stock	143	+/-	0	0	143	143
144	144	143	Stock	144	+/-	0	0	144	144	144	144	143	Stock	144	+/-	0	0	144	144
145	145	144	Stock	145	+/-	0	0	145	145	145	145	144	Stock	145	+/-	0	0	145	145
146	146	145	Stock	146	+/-	0	0	146											

NEW YEAR RESOLUTION

Help prevent unnecessary suffering. Don't abandon that kitten or puppy given at Christmas.



FINANCIAL TIMES

Tuesday January 15 1980



Offices
TO
LET

Consult
Weatheralls

U.S. presses for Olympic boycott

BY OUR FOREIGN AND PARLIAMENTARY STAFF

THE U.S. is exploring with its allies the possibility of trying to switch the 1980 Olympic Games from Moscow or boycotting them.

President Carter, said by officials in Washington to be undecided on this, has sent Mr. Warren Christopher, deputy Secretary of State, to assess the European attitude towards such moves in his tour of capitals this week.

Britain would be prepared to join in a boycott of the Moscow Olympics as part of a co-ordinated campaign by the West against Russia over the invasion of Afghanistan. The idea was among retaliatory measures discussed yesterday by Mr. Christopher and the Prime Minister.

The boycott, which it is felt could deal a severe blow to Russia's prestige, is also likely to be discussed today in Brussels at meetings of the Foreign Ministers of the EEC and of the NATO Council.

EEC to investigate alleged dumping of U.S. fertilisers

BY GILES MERRITT IN BRUSSELS AND SUE CAMERON IN LONDON

U.S. FERTILISER producers are to be the target of an anti-dumping investigation by the European Commission. Emergency anti-dumping duties could be imposed pending the results of the inquiry.

The move results from an unresolved EEC-U.S. dispute over how U.S. exporters benefit unfairly from cheaper oil and gas. It already involves petrochemicals and man-made fibres.

The Brussels Commission's consultative anti-dumping committee is due to meet later this month to examine the formal application for an investigation which has been drawn up by the CMC Engras umbrella federation of the fertiliser producer associations of the Nine.

In the view of some Commission officials a prima facie case is understood to exist against U.S. fertiliser companies, and many of these are understood to be cited in the CMC complaint.

The inroads that U.S. producers have recently made into EEC fertiliser markets allegedly result in part from U.S. price controls on oil and gas, which enable the American industry to derive ammonia from low-cost methane. Clear-cut cases of dumping on the back of that advantage are being claimed.

The expected launching of the EEC anti-dumping investigation is likely to add to existing tension in EEC-U.S. trade relations caused by European man-made fibre producers' complaints that cheaper U.S. petrochemical feedstocks are permitting American companies to

consider refusing to renew the existing privileged loan facilities that Russia receives from some member states, as well as reviewing the terms on which Russia has in the past been able to buy the community's surplus food stocks at a subsidised price.

But the UK's desire for concrete action to drive home the message that the Nine are not prepared meekly to accept Russia's military excursion could well highlight emerging divisions between EEC members.

While EEC Foreign Ministers seem certain to agree on a fairly condemnatory statement for delivery to the European Parliament on Wednesday, there is no guarantee that agreement will be reached on any programme of action yet.

In the first statement to MPs in London on the Afghan situation, Mr. Douglas Hurd, Minister of State at the Foreign Office with particular responsibility for the Middle East, made

it clear yesterday that the Government was in favour of tough steps being taken against Russia.

To be effective, he emphasised, such measures would have to be taken on a concerted basis by all the major western nations.

French union of Left at risk. Page 2
Pakistan says U.S. aid not enough. Page 3
Japan resume Soviet pipe talks. Page 4

The Soviet Union's invasion of Afghanistan had, he said, made the Government examine the whole state of its relations with Russia. Only by taking tough action now would the West prevent a repetition of events in Afghanistan.

Pressed by backbenchers on both sides of the House Mr. Hurd said that the idea of moving the games from Moscow

was an "important possibility" which would have to be considered.

Although he stressed that the Government did not have the power to prevent athletes going to Moscow, their attendance would have to be considered in the context of events in Afghanistan.

For Russia the games were a major political event. Both the Americans and the British Government apparently believed that a boycott of the Olympics could be counter-productive if the West was unable to present an united front.

Mr. Hurd was reluctant to discuss specific retaliatory measures which would be on the agenda of the two meetings in Brussels today.

Sir Ian Gilmour, Lord Privy Seal, is expected in Brussels to argue for an indefinite suspension of further sales to the Soviet Union and the possible withdrawal of export credit by the Nine.

The indications are that this is further than France and Denmark are prepared to go, and they could well be supported by West Germany in urging more time for reflection.

Meanwhile, ministers will confirm their support for the pledge already given by the European Commission that it will not boost grain sales to the Soviet Union.

The Stock Exchange at least, the orders were getting through yesterday—nobody was picketing the jobbers' pitches.

Another very strong session in gilt-edged was matched by an enthusiastic equity market. The All-Share Index has now risen by 7 per cent in a fortnight (the 30-Share by 11 per cent), and

nervous fund managers have been scrambling to get in. Shortage of stock has made for even more volatile conditions.

Gilt seem to have received more attention from overseas buyers—sterling was very strong yesterday—and the dull December retail sales figures were an encouraging pointer to a slowing economy. But the real excitement in gilt-edged stems from the absence of any tap stock and the hope that the rapid improvement in the public sector's finances in the last quarter of the year will mean light funding from now on.

It only because the Public Sector Borrowing Requirement seems to be overshooting by £1 billion that the market is around £17 billion, and monthly production is up to 28.

Brokers Grieveson Grant, the London listing estimate that as a result earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why the authorities should not be more aggressive and take the chance to sell more stock while they can, aiming for the middle of the target range rather than the top. There could be a further partly-paid long with calls stretching into April and May, and the short end of the market may not escape entirely. Heavy gilt-edged redemptions

are likely to be seen in 1980, as a result of earnings per share will rise from £4.91 in 1979 to £7.85 in 1980 and £9.00 in the current year—and some Wall Street projections run bigger than that.

The key tie in the major re-equipment programme, now being undertaken by the world's airlines, with normal cyclical patterns of demand being exaggerated by the impact of soaring fuel costs on the viability of inefficient aircraft.

Boeing's great strength lies in its ability to offer a full range of commercial jets, and in its enormously strong balance sheet. With shareholders' funds of £1.8bn, almost no long term debt, and cash plus short term deposits of around \$2.4bn, its ability to finance an ambitious development programme is not in doubt.

Profit margins are likely to come under pressure next year and in 1982, as deliveries start to build up on the 767, which is seen as Boeing's high volume aeroplane of the 1980s. But thanks in part to the continued demand for the highly profitable 747, U.S. analysts expect earnings to show further progress in the longs may soon begin to be held back by the shorts, as the shorts are held back by dear money.

But there is no reason why